



# **Regeneration and Development Panel**

## **Agenda**

Wednesday, 22nd July, 2026  
at 6.00 pm

in the

**Council Chamber, Town Hall, Saturday  
Market Place, King's Lynn and available to  
view on [WestNorfolkBC on You Tube](#)**



**King's Court, Chapel Street, King's Lynn, Norfolk, PE30 1EX**  
**Telephone: 01553 616200**

Tuesday 14<sup>th</sup> July 2026

Dear Member

**Regeneration and Development Panel**

You are invited to attend a meeting of the above-mentioned Panel which will be held on **Wednesday, 22nd July, 2026 at 6.00 pm** in the **Council Chamber, Town Hall, Saturday Market Place, King's Lynn, PE30 5DQ** to discuss the business shown below.

Yours sincerely

Chief Executive

**AGENDA**

**1. Apologies for absence**

To receive any apologies for absence.

**2. Minutes (Pages 4 - 9)**

To approve the minutes from the Regeneration and Development Panel meeting held on 2<sup>nd</sup> June 2026.

**3. Declarations of Interest (Page 10)**

Please indicate if there are any interests which should be declared. A declaration of interest should indicate the nature of the interest (if not already declared on the Register of Interests) and the agenda item to which it relates. If a disclosable pecuniary interest is declared, the Member should withdraw from the room whilst the matter is discussed.

Those declarations apply to all Members present, whether the Member is part of the meeting, attending to speak as a local Member on an item or simply observing the meeting from the public seating area.



**4. Urgent Business**

To consider any business which, by reason of special circumstances, the Chair proposes to accept as urgent under Section 100(b)(4)(b) of the Local Government Act, 1972.

**5. Members Present Pursuant to Standing Order 34**

Members wishing to speak pursuant to Standing Order 34 should inform the Chair of their intention to do so and what items they wish to be heard before a decision on that item is taken.

**6. Chair's Correspondence (if any)**

**7. Signing of the Scrutiny and Audit Relationship Protocol (Pages 11 - 18)**

For the Chair to sign the Scrutiny and Audit Relationship Protocol.

**8. Business Improvement District - Business Plan (Pages 19 - 72)**

**9. Cabinet Report - Local Plan Scoping Consultation (Pages 73 - 88)**

**10. King's Lynn Enterprise Zone - Active Travel Hub Update (Pages 89 - 127)**

**11. Work Programme and Forward Decisions List (Pages 128 - 139)**

**12. Date of the next meeting**

To note that the next meeting of the Regeneration and Development Panel is scheduled to take place on 30<sup>th</sup> September 2026 at 6.00pm in the Council Chamber, Town Hall.

To:

**Regeneration and Development Panel:** P Bland, R Blunt, F Bone, A Bubb, Mrs J Collingham, R Colwell, C J Crofts, D Heneghan, P Hodson, J Osborne (Vice Chair), T Parish (Chair) and J Ratcliffe

**Portfolio Holders:**

Councillor de Whalley – Portfolio Holder for Climate Change and Biodiversity

Councillor Moriarty – Portfolio Holder for Planning and Licensing

Councillor Ring – Deputy Leader and Portfolio Holder for Business

**Officers**

Stuart Ashworth – Assistant Director for Planning and Environment

Alex Fradley – Planning Policy Manager

Michael Burton – Principal Planner

**External Attendees**

Vicky Etheridge – Representative from Discover King's Lynn

**BOROUGH COUNCIL OF KING'S LYNN & WEST NORFOLK****REGENERATION AND DEVELOPMENT PANEL**

**Minutes from the Meeting of the Regeneration and Development Panel held on Tuesday, 2nd June, 2026 at 6.00 pm in the Council Chamber, Town Hall, Saturday Market Place, King's Lynn PE30 5DQ**

**PRESENT:** Councillors Parish (Chair), Bland, Blunt, Bone, Bubbs, Collingham, Colwell, Crofts, Heneghan, Hodson, Osborne and Ratcliffe

**PORTFOLIO HOLDERS:**

Councillor de Whalley – Portfolio Holder for Climate Change and Biodiversity

Councillor Lintern – Portfolio Holder for Culture and Events

Councillor Moriarty – Portfolio Holder for Planning and Licensing

Councillor Ring – Deputy Leader and Portfolio Holder for Business

**OFFICERS:**

Jemma Curtis – Regeneration Programmes Manager

Michelle Drewery – Deputy Chief Executive

Amanda Driver – CIL Officer

Duncan Hall – Assistant Director

Walton Mabuto – Economic Growth Officer

Hannah Wood Handy – Planning Control Manager

**RD1: APPOINTMENT OF VICE CHAIR FOR THE MUNICIPAL YEAR**

**RESOLVED:** That Councillor Osborne be appointed as Vice Chair of the Panel for the 2026-2027 Municipal Year.

**RD2: APOLOGIES FOR ABSENCE**

There were none.

**RD3: MINUTES**

**RESOLVED:** The minutes from the previous meeting were agreed as a correct record and signed by the Chair.

**RD4: DECLARATIONS OF INTEREST**

There were no declarations of interest.

**RD5: URGENT BUSINESS**

There was none.

RD6: **MEMBERS PRESENT PURSUANT TO STANDING ORDER 34**

Councillor Kemp.

RD7: **CHAIR'S CORRESPONDENCE (IF ANY)**

There was none.

RD8: **SIGNING OF THE SCRUTINY AND EXECUTIVE PROTOCOL**

The Chair signed the Scrutiny and Executive Protocol.

RD9: **CABINET REPORT - CIL STRATEGIC PROJECT FUNDING**

[Click here to view the recording of this item on YouTube](#)

The Portfolio Holder for Planning and Licensing presented the report, advising that at the recent Community Infrastructure Levy (CIL) Spending Panel meeting, the Panel had identified and prioritised projects in accordance with CIL regulations. Five applications, due to the level of funding requested, required consideration by Cabinet. These applications were detailed within the report, together with options to address the identified overspend. The options included either reducing the funding allocated to the Hunstanton Sea Wall defences project or applying a proportional reduction (top-slicing) across all five projects.

The Chair thanked the Portfolio Holder for Planning and Licensing and officers for the report and invited questions and comments from Members, as summarised below.

In response to a question from Councillor Crofts, it was confirmed that the next CIL Spending Panel meeting was scheduled for 22 June, at which time applications relating to local projects would be considered.

The Portfolio Holder further clarified that at the recent CIL meeting, the Panel had not reached a view on how the shortfall in funding for strategic projects should be addressed, and that this matter would therefore be determined by Cabinet.

The Planning Control Manager drew attention to the detailed information included within the agenda regarding the potential impact of any reduction in funding for the Hunstanton Sea Wall project. Given that detailed design was yet to take place, it was noted that there would be further opportunities for the project to seek additional funding through future CIL allocation rounds.

Councillor Collingham referred to the Guildhall application. It was explained that discussions had taken place with the lead officer for the

project and that there would be an opportunity for the project to submit a bid for future rounds of CIL funding.

Councillor Bubbs referred to the Fire Station project, and it was confirmed that the project met the eligibility criteria for CIL funding.

The Portfolio Holder provided an overview of the CIL application process, explaining that both strategic and local projects procedures. It was noted that funding was released only upon completion of the project and submission of appropriate evidence of expenditure. Lead Officers were also invited to present supporting information to the CIL Spending Panel where appropriate.

Councillor Heneghan requested that, in future, more detailed information be provided to the Regeneration and Development Panel, including the potential impact on projects should the level of requested funding be reduced. The Portfolio Holder agreed to liaise with officers to ensure that sufficient information was made available to Members going forward.

Councillor Bone commented on the importance of the Fire Station project, noting that the proposed training centre would deliver significant benefits for public safety in the town.

Councillor Colwell advised that the hyperlinks included within the report were not functioning and requested that more detailed information on individual projects be made available in advance of future meetings.

The Deputy Chief Executive provided clarification in relation to the option of top-slicing funding across all projects, explaining that this would result in an approximate reduction of 7% per project.

Councillor Colwell further commented that the description of the Hunstanton Cliff Top Toilet Refurbishment project was potentially misleading, as it also incorporated the installation of electric vehicle charging points.

Councillor Kemp addressed the Panel under Standing Order 34 and expressed her support for both the West Lynn Ferry and Fire Station projects, highlighting the importance of the ferry service for local residents and future development, and the Fire Station for community safety.

The Portfolio Holder, Councillor de Whalley, advised that discussions regarding the West Lynn Ferry were ongoing with Norfolk County Council.

In response to a question from the Chair, it was confirmed that the Environment Agency would provide match funding for the Hunstanton Sea Wall defences project.

Councillor Heneghan confirmed her support for Option 1 as set out in the report, noting reassurance that the Hunstanton Coastal Defences project would not be adversely affected.

Councillor Ratcliffe also expressed support for Option 1. She additionally spoke in favour of the Hunstanton Cliff Top Toilet Refurbishment project, highlighting the benefits of additional electric vehicle charging infrastructure and the inclusion of a living wall.

Councillor Colwell proposed an alternative option whereby the Hunstanton Cliff Top Toilet Refurbishment project could be omitted to allow full funding of the remaining projects. However, following further clarification regarding the scope of the project, including the provision of Changing Places facilities, Councillor Colwell indicated his support for the project proceeding.

The Portfolio Holder thanked the officers for their work and the Panel for their comments.

**RESOLVED:** That Cabinet be informed that the Regeneration and Development Panel recommend option 1, as set out in the report:

Option 1:

Reduce the allocation for the Hunstanton Coastal Defences Capital Works Project from £2,840,000 to £2,500,000 (a reduction of £340,000) allowing the four remaining infrastructure projects to receive the full funding allocation and spending remains within the funding envelope. An allocation of this level would continue to provide funding for immediate emergency works with a contribution towards the main works, the subject of potential grant funding thereafter (once detailed designs are finalised).

RD10: **CABINET REPORT - WEST NORFOLK ECONOMIC STRATEGY AND ACTION PLAN**

[Click here to view the recording of this item on YouTube](#)

The Portfolio Holder for Business and Deputy Leader presented the report, reminding Members that the West Norfolk Economic Strategy had previously been agreed and that the document before them set out the associated two-year delivery plan.

The Economic Growth Officer explained that the plan would operate as a “live” document, subject to annual review and monitored against a series of key performance indicators.

The Chair thanked the Portfolio Holder for Business and Deputy Leader and officers for the report and invited questions and comments from the Panel, as summarised below.

In response to a question from the Chair, it was explained that the plan had been developed on the assumption that Devolution would progress, and that it was important to ensure projects were sufficiently developed to take advantage of future opportunities.

In response to a question from Councillor Collingham, it was confirmed that detailed information regarding delivery was included within the report, including work relating to the new hospital.

Councillor Blunt requested clarification on how performance would be measured. It was explained that the Council's progress would be monitored corporately, supported by data analysis and the use of technology. It was also noted that available resources needed to be considered.

Councillor Ratcliffe welcomed the inclusion of Downham Market and expressed the hope that the Panel would have the opportunity to provide input into individual projects as they progressed.

The Vice Chair, Councillor Osborne, commented positively on the partnership working demonstrated within the plan.

In response to a question regarding Youth Hubs, it was confirmed that three hubs were planned across Norfolk, including one in King's Lynn.

Councillor Colwell welcomed the inclusion of the A17 flyover and the emphasis on BOOST projects. He queried whether Hunstanton Library should be included and it was explained that this was being considered separately.

Councillor Bubb asked how the benefits of the proposed projects could be reflected within the planning application process. It was explained that, where appropriate, strategic context could be provided to support applications.

Councillor Kemp addressed the Panel under Standing Order 34, expressing support for initiatives aimed at helping young people into employment. She also asked whether ward-level data would be made available to Members and commended efforts to attract GPs to King's Lynn.

The Portfolio Holder, Councillor Ring, thanked officers for their work in preparing the plan, noting the significant amount of work involved. He commented that the plan provided a strong overview of potential achievements and would be kept under regular review.

The Chair noted the Panel's comments, particularly in relation to performance monitoring, and requested that the Panel be kept informed of progress as appropriate.

**RESOLVED:** That the Regeneration and Development Panel support the recommendation to Cabinet, as set out below.

Recommendation to Cabinet:

That Cabinet approve the West Norfolk Economic Strategy Action Plan 2026 - 2028.

RD11: **WORK PROGRAMME AND FORWARD DECISIONS LIST**

The Panel identified the following items for potential addition to the Work Programme:

- Active Travel Hub – 15<sup>th</sup> July meeting
- Hunstanton Library Update – Councillor Colwell
- Impact on litter on the Highways in relation to Fast Food outlets.
- Update on Overnight Camping on Hunstanton
- Section 106 Update
- Review of the 'To Be Scheduled' list on the Work Programme at the next Sifting Meeting.

**RESOLVED:** The Panel's Work Programme and the Forward Decisions List was noted.

RD12: **DATE OF THE NEXT MEETING**

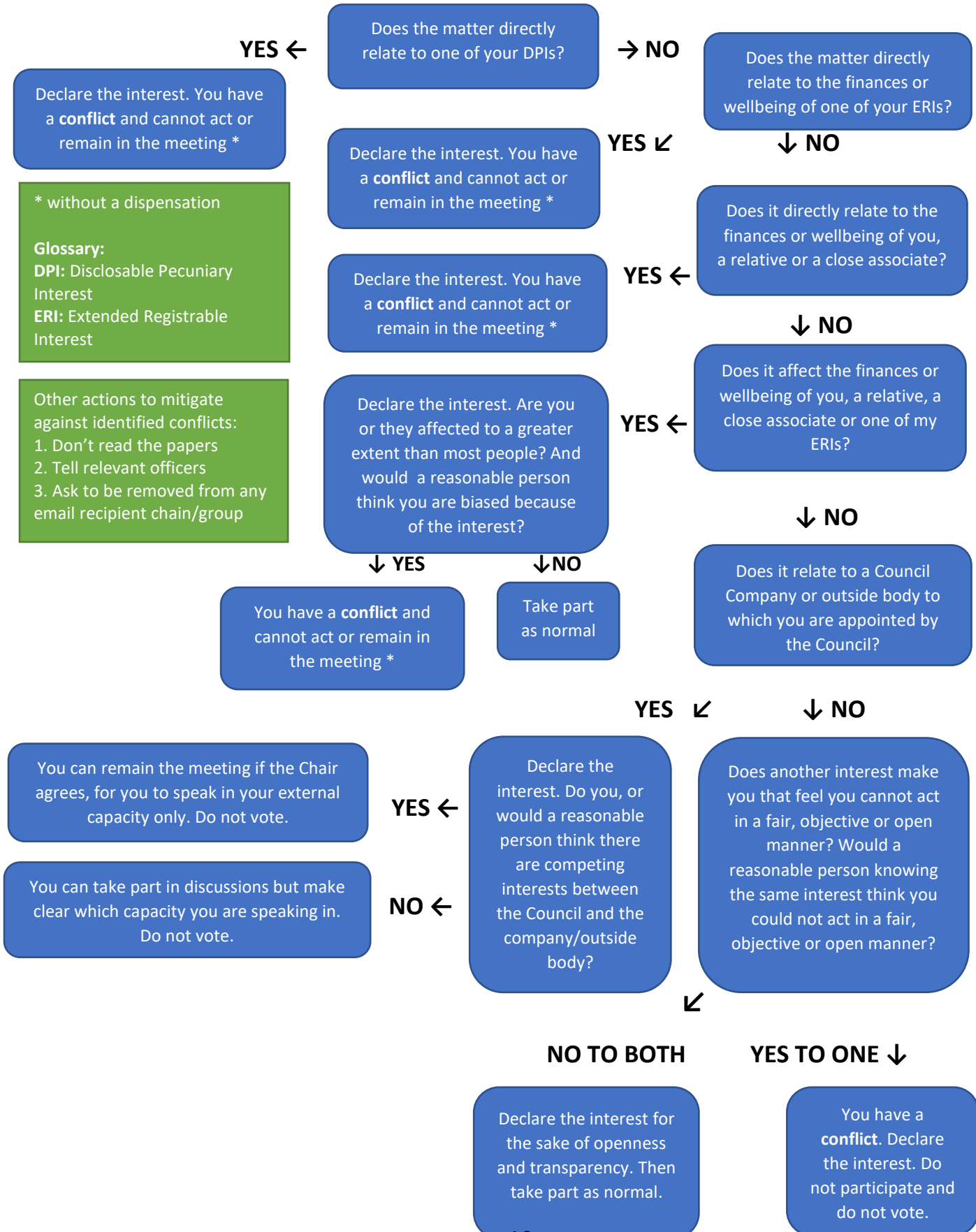
The next meeting of the Regeneration and Development Panel was scheduled to take place on 15<sup>th</sup> July 2026 at 6.00pm in the Council Chamber, Town Hall, Saturday Market Place, King's Lynn.

**The meeting closed at 7.25 pm**

# DECLARING AN INTEREST AND MANAGING ANY CONFLICTS FLOWCHART



## START





# Scrutiny and Audit Relationship Protocol

Borough Council of  
King's Lynn &  
West Norfolk



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### 1. Introduction

The Scrutiny and Audit Relationship Protocol sets out a clear framework for how oversight, assurance, and accountability functions will work together in a constructive, transparent, and coordinated way. Its purpose is to strengthen governance by defining roles, promoting effective communication, and ensuring that scrutiny and audit activity is both independent and complementary. By establishing shared expectations and principles, the protocol supports a culture of openness, continuous improvement, and collective responsibility for high-quality decision-making across the organisation.

The Protocol is not a formal part of the Council's governance arrangements, and it is not specified in the Council's Constitution.

### 2. Purpose of the Protocol

The general purpose of this protocol is to set out how the Chairs of the Policy Review and Development Panels and the Audit Committee will work together to complement the functions of their respective Committees.

In more specific terms, the protocol seeks to: -

- 2.1 Work in cooperation with the Scrutiny and Executive Protocol.
- 2.2 Establish a positive framework for audit and scrutiny to work effectively.
- 2.3 Maximise collaboration of Chairs of both Scrutiny and Audit.
- 2.4 Promote and uphold mutual respect and trust between Scrutiny Members, Audit Committee Members, and officers, creating an open environment that supports constructive and challenging debate.
- 2.5 Support the respective roles of scrutiny and audit in enhancing the governance framework and holding the Executive to account through proportionate and focused performance and policy review
- 2.6 Ensure that scrutiny and audit committees add value and impact in the implementation of the corporate objectives, risk management and other areas of mutual interest.
- 2.7 Outline the clear parameters of cooperation between the Committees.

### **3. Audit Function**

The Audit Committee terms of reference, functions, roles and responsibilities are set out in the [Council's Constitution](#).

The Audit Committee's function is financial assurance, risk oversight, internal control evaluation. The Audit Committee's core purpose is to provide independent assurance and a strong strategic focus on the effectiveness of the Council's governance framework for, risk management, and internal control arrangements. This oversight supports effective internal challenge and reinforces public accountability by ensuring that appropriate systems and controls are in place.

#### **3.1 The Audit Committee's function include;**

- 3.1.1 Providing independent assurance on the governance framework for risk management, internal control, internal and external audit, wholly owned companies and significant partnerships/collaborations, arrangements for audit and assurances, and financial reporting.
- 3.1.2 Overseeing the internal audit function and monitoring implementation of audit recommendations.

- 3.1.3 Reviewing, approving and signing the annual governance statement and financial statements including statement of accounts.
- 3.1.4 Supporting ethical standards and counter-fraud arrangements
- 3.1.5 Members of the Committee shall show unbiased attitudes fostering a constructive relationship with auditors, the executive and management to provide effective challenge where appropriate.
- 3.1.6 Audit Committee considers the adequacy of the Council's risk management framework to seek assurance that the Council can manage its key risks, exposure and mitigations effectively.

3.2 Audit Committee's function **does not** include;

- 3.2.1 Direct management or approval of budgets, recommending to the executive considerations of those related to the internal audit function.
- 3.2.2 Oversee operational activities or performance of specific service delivery areas, which remain the responsibility of the Cabinet, boards, or panels, except where that activity is a function of the governance framework.
- 3.2.3 Review of operational complaints or performance specific to services which falls into the remit of the Scrutiny function.

## 4. Scrutiny Function

Scrutiny Panels terms of reference, functions, roles and responsibilities are set out in the [Council's Constitution](#).

The Scrutiny's function is to act as a critical-friend to the executive, influencing policy review and development, performance monitoring and decision-making through evidence based recommendations and transparency; including holding the executive to account for policy decisions and service performance. The Scrutiny Panels examine the potential impact of decisions on outcomes, value for money, and stakeholders. The responsibility of the Scrutiny Panel is to make recommendations to Cabinet or Council.

4.1 Scrutiny Panel's function include;

- 4.1.1 Scrutinise matters affecting the Borough or Local People
- 4.1.2 Review the performance of the Council specifically in relation to its policy objectives, performance targets or services
- 4.1.3 Post implementation reviews of major projects and significant policy changes and the introduction of new policies.

- 4.1.4 Undertake in-year monitoring of the Medium-Term Financial Plan, including identification of risks and challenge of key assumptions
- 4.1.5 Support setting of the medium-term financial strategy through critical examination of assumptions and ensuring alignment to corporate objectives and priorities.
- 4.1.6 Question members of the Cabinet and senior officers about their decisions and performance
- 4.1.7 Review the performance of other public bodies in the area
- 4.1.8 Make reports and/or recommendations to the full Council and/or the Cabinet in connection with the discharge of any of their functions.
- 4.1.9 Where a Scrutiny identifies a potential risk this will be communicated to the Council's Risk Management Team and recorded in the Scrutiny Action Log. The potential risk will be considered and a response provided to the relevant Scrutiny Panel. Cabinet will be kept informed of risks identified by Scrutiny Panels.

4.2 Scrutiny's function **does not** include;

- 4.2.1 Internal audit activity or revisit assurance work already undertaken by the Audit Committee.
- 4.2.2 Scrutiny does not assess the adequacy or effectiveness of internal control, governance, or risk management arrangements.
- 4.2.3 does not monitor audit recommendations, direct audit work, or review audit plans.
- 4.2.4 Does not approve the Annual Governance Statement, Statement of Accounts, or other statutory financial reporting.
- 4.2.5 Reviews and challenges budget does not hold responsibility for budget approval or financial management but reviews and challenges budget assumptions.
- 4.2.6 Investigating fraud, whistleblowing, or counter-fraud matters as these areas fall within the remit of the Audit Committee and the Council's governance framework.
- 4.2.7 Scrutiny must not influence or direct the work of internal or external auditors.
- 4.2.8 Overlap with the Audit Committee, Cabinet, or other Panels unless a formal referral is made, and can raise Governance Framework issues to the Audit Committee through recommendations (see section 7)

## 5. Difference in Scrutiny and Audit Functions

Audit focuses on systems and controls, while scrutiny focuses on policy and outcomes

5.1 The different roles of the Audit Committee and the Scrutiny Panels can be summarised as:

| <u>Audit Committee Function</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <u>Scrutiny Panels Function</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| The Audit Committee has consideration of:                                                                                                                                                                                                                                                                                                                                                                                                                                                        | The Scrutiny Panels has consideration of:                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <ul style="list-style-type: none"><li>• Audit provides assurance on the robustness of the underlying financial systems, controls, and reporting</li><li>• Internal Controls</li><li>• Risk Management</li><li>• Fraud and Whistleblowing</li><li>• Internal and External Audit Reports</li><li>• Annual Governance Statement</li><li>• Financial Statements</li><li>• Reviewing and considering if the Council have the correct procedures in place and are following those procedures</li></ul> | <ul style="list-style-type: none"><li>• Scrutiny provides challenge on financial assumptions and policy choices</li><li>• Scrutiny of Executive Decisions.</li><li>• Monitoring and Scrutinising Service Performance</li><li>• Monitoring Complaints Performance Data</li><li>• Scrutiny of Budget assumptions and proposals</li><li>• Policy Development and Review</li><li>• Considers improvements and scrutinises Council's Policies to ensure the best outcome for the Borough</li></ul> |

5.1.5 The Audit Committee's work programme is driven largely by statute, and the governance and financial reporting cycle. The Scrutiny work programme is driven by Policy development and review and a regular reflect on performance towards statutory obligations and corporate objectives. Where clarity is required then advice on the interpretation and application of this protocol will be given by the Monitoring Officer.

5.1.6 This Scrutiny and Audit Relationship Protocol capture the working arrangements relating to work programme planning, meetings for the Chairs of the Scrutiny Panels and Audit Committee, risk management, opportunities for joint working,

5.1.7 The Protocol should be read in conjunction with [other sections of the Constitution](#) of the Borough Council of King's Lynn and West Norfolk.

## **6. Principles for Effective Working**

### **6.1 Mutual Respect and Independence**

- Both bodies operate independently but complement each other.
- Neither body should duplicate the other's work or undermine its statutory purpose.
- The Audit Committee must remain non-political, as emphasised by CIPFA.
- The Chair of the Audit Committee and the Chair of the Scrutiny Panels shall meet sixth monthly of the municipal year to discuss matters of mutual interest.
- At each Joint Chair's and Vice – Chair meeting there shall be a standing agenda item entitled "Items for referral Scrutiny / Audit"

### **6.2 Transparency and Information Sharing**

- Relevant reports (e.g., internal audit reports, risk registers, governance updates) will be shared with Scrutiny where they support policy or performance review.
- Scrutiny review findings relevant to governance or risk will be shared with the Audit Committee.
- The Chair of the Audit Committee may invite comment(s) from the Chairs of the Scrutiny Panels on the external auditor's findings on value for money.
- The Chair of the Scrutiny Panel may also invite comments from Audit on certain aspects of financial scrutiny and the budget implementation.

### **6.3 Avoiding Duplication**

- Work programmes will be coordinated annually to avoid overlap.
- Scrutiny will not re-perform assurance work already undertaken by internal audit or the Audit Committee.
- The Audit Committee will not scrutinise policy decisions or service performance unless they relate to governance or risk.

## **7. Operational Arrangements**

### **7.1 Work Programme Alignment**

- Chairs (or vice-chairs) of both bodies will meet at least twice yearly to discuss:
  - Forward plans

- Emerging risks
- Areas of potential overlap
- Opportunities for joint work

## 7.2 Sharing of Reports

- Internal audit annual plans, progress reports, and the annual opinion will be made available to the Chair of Scrutiny through Modern.gov along with reports which the Deputy Section 151 Officer and Monitoring Officer deem appropriate.
- Scrutiny review reports will be shared with the Chair of Audit Committee where they highlight governance, risk, or control issues through Modern.gov along with reports which the Deputy Section 151 Officer and Monitoring Officer deem appropriate.

## 7.3 Referral Mechanisms

### 7.3.1 Scrutiny may refer to the Audit Committee when:

- A review identifies systemic governance weaknesses.
- There is evidence of risk management failure.
- Concerns arise about the adequacy of internal controls.

### 7.3.2 The Audit Committee may refer to Scrutiny when:

- Audit findings indicate poor performance or policy implementation.
- A service area requires deeper policy or operational review.
- Value-for-money concerns relate to service delivery rather than governance.

### 7.3.3

In the event of the Audit Committee identifying an issue to refer to a Scrutiny Panel, or a Scrutiny Panel identifying an issue to refer to Audit Committee, the issue, the reasons for referral and the purpose must be clearly understood and specified in the minutes. The referral will be considered by the Chair of the relevant Committee/Panel for inclusion in the work programme. All referrals will include a clear rationale and desired outcome. Acceptance or rejection of referrals, with reasons, will be formally recorded.

## 8 Joint Working Opportunities

Where appropriate, the two bodies may collaborate on:

- Risk-based thematic reviews
- Governance-related performance issues
- Pre-decision scrutiny of major governance changes
- Training and development sessions

## 9 Review

The Scrutiny and Audit Relation Protocol will be reviewed annually and signed off by the Audit Chair and Panel Chairs at the beginning of each Municipal Year.

### 9.1 Monitoring

- The Audit Committee will monitor implementation of internal and external audit recommendations.
- Scrutiny may request updates where recommendations relate to service performance or policy outcomes.

### 9.2 Accountability

- Directors and service leads remain accountable to both bodies for responding to recommendations within their respective remits including sharing or reports.
- Democratic Services Officers are responsible for administering the Scrutiny and Audits Chair's meetings along with joint working arrangements, training and development sessions and joint working arrangements.

Signed <DATE>

Chair of the Audit Committee.....

Chair of the Corporate Performance Panel.....

Chair of the Environment and Community Panel.....

Chair of the Regeneration and Development Panel.....



## Discover King's Lynn / King's Lynn BID Ltd

### Draft Proposal 2027-2032

A BID proposal is a document submitted to the Council by the BID proposer along with a formal letter of request to hold a ballot, as required by The BID Regulations 2004. The Regulations also stipulate the information to be included within the proposal. In brief, it comprises a business plan, plus additional information that has been used to inform the content and direction of the business plan.

This document forms the basis of what will be submitted to Cabinet for the meeting on 8 September. It is a draft document as the business plan will not be finally signed off by levy payers until 15 September.

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## About Discover King's Lynn

King's Lynn BID Ltd, trading as Discover King's Lynn, is the Business Improvement District for King's Lynn Town Centre. The BID began operation on 1 April 2017, following a successful ballot in the autumn of 2016. King's Lynn BID Ltd is a company limited by guarantee, Co Number 10722907. It is not-for-profit, and is overseen by a Board of non-executive, unpaid Directors. It employs a small team of staff to deliver its services.

Discover King's Lynn is a Town Centre retail BID. In 2017 our aim was "To create a vibrant town centre we can all be proud of, where businesses prosper, our communities thrive and for visitors, a true destination of choice." Almost ten years later that aim is still relevant and is reflected in local strategies like the West Norfolk Economic Strategy and King's Lynn Pride in Place Plan.

The Discover King's Lynn boundary 2017-2027 can be found at Appendix 2, broadly speaking it can be described as including the area from the Riverfront to the Railway Station, and from the northern end of Tuesday Market Place to Boal Quay car park. This area includes 667 hereditaments, that is 667 premises with a rateable value on the national non-domestic ratings list.

## About the King's Lynn BID Ltd Board

The composition of the Board aims to reflect the make-up of the Town Centre in terms of sectors, national versus independents and different geographical zones. The Board's role is to monitor the implementation of the Business Plan, hold the team to account and be accountable to our levy payers. The Board are responsible for ensuring compliance with company legislation.

Our current Board Members are;

**Sharon Edwards**, Chair. Sharon is a Partner at Mapus-Smith and Lemmon and is the only remaining founding member of King's Lynn BID Ltd. Sharon is passionate about supporting independent businesses and providing opportunities for young people.

**Jenny Richards**, Vice-Chair. Jenny is the owner of Prontaprint Norfolk, based in St James Street. Jenny is an advocate for female entrepreneurs and encouraging greater business collaboration in the Town.

**Ian Cooper**, Owner / Director, Cooper & Elms, Tower Street. Ian is an ardent supporter of the Town and small business.

**Julie Easter**, Partner / Director, Kenneth Bush Solicitors. Julie champions staff wellbeing and supports staff recruitment and performance management

**Ewa Arthur**, General Manager, Poco Lounge. Part of the Lounges Group, Ewa brings a valuable food and drink perspective, as well as active business / community engagement.

**Sarah Haynes**, Manager, Boots. A Board member since 2017 and an active participant of schemes pre-dating BID such as the Healthy High Street. Sarah brings the national retailer perspective to the Board.

**John Harrison**, Owner / Director, Youngsters World and B&J Models and DIY Shop, Norfolk Street. A board member since 2017, John has been instrumental in setting up and supporting the Street Ranger service. It was John's idea to purchase the 6 defibrillators, which now also hold bleed kits.

We will be looking to recruit additional board members following a successful ballot outcome.

## The Discover King's Lynn Team

The Discover team is currently made up of 4.4 FTE posts; a Manager, Marketing Executive, 2 Street Rangers and an Events & Office Administrator. According to the British BIDs Annual Survey 2025, the median number of staff directly employed by BIDs is 2.1. However 80% of BIDs also use contractors instead of directly employing staff.

Vicky Etheridge, BID Manager since April 2018, provides direction and overall responsibility for day-to-day delivery of the business plan including managing the team, delivery of events and campaigns. Vicky leads on relationship management with stakeholders, and advocacy of the town centre and business. In this capacity Vicky Chairs King's Lynn Neighbourhood Board.

Ellise Riesner is our marketing executive. Ellise joined the team straight from graduating from CWA in 2024 with a distinction in Level 3 Business & Marketing. Ellise creates our marketing plans and marketing content for social media and the Discover King's Lynn App.

Jess Marshall and Harry Downey are our most recent street rangers. Both hold a current SIA door supervisor licence, which has given them a good level of training in conflict management, deescalation techniques and dynamic risk assessment. Their role is three-fold;

- to deter shoplifting and anti-social behaviour and support businesses who have experienced theft or ASB to report the crime and retrieve stock,
- to support the administration of the DISC information sharing system and the shopwatch and Pubwatch groups to use this system effectively.
- to provide a welcoming and friendly presence, including responding to first aid and welfare calls.

Becks Stevens is our events and office administrator. Her role is to take on the admin related to running events, from invoicing to booking acts, checking insurance and chasing payments.

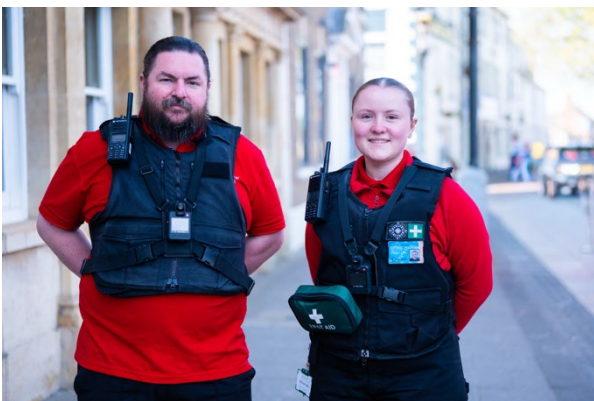
# What we have delivered 2022-2026 - Highlights

## Priority 1 - To Shout about King's Lynn Town Centre & all that it has to offer



- Over 20 Merchant's Markets
- Annual Christmas Markets, footfall has grown year on year.
- Annual Christmas Street entertainment running every weekend from end November.
- Annual Halloween and Easter events with the Vancouver Quarter. Footfall has increased year on year - April 2026 exceeded April 2019 footfall, October 2025 achieved 97% of October 2019 footfall.
- Annual grant to Festival Too
- Recollect - new Retro market event on Saturday Market Place
- Christmas lights for Norfolk Street, St James' Street and Tower Street.
- Discover King's Lynn App, 4,033 downloads since launch at end of March 2025. Quote from user; "I think it's a good and quick way of keeping up with events in King's Lynn. I use it all the time."
- Social Media followers have increased 75% since 2021, to over 15,000

## Priority 2 - To Support & Strengthen Business



- Average of 3 first aid incidents dealt with per week.
- Average of 1 welfare incident a day.
- 66 radio link handsets loaned to businesses.
- DISC secure information sharing and reporting system for shopwatch and Pubwatch. Training to use DISC.
- Over 20 subsidised courses provided for businesses including 1<sup>st</sup> aid, mental health awareness, fire marshal and marketing.
- The Place Pop-Up Shop supported 132 enterprises, 60 events and 16 entrepreneurs.
- Fortnightly eshots and monthly catch-ups.

### Priority 3 - A Voice for Business & The Town Centre Economy



- Member of Town Board since 2019, Chair since 2024 -. influenced Pride in Place Plan, Masterplan, West Norfolk Economic Strategy, STARS project that will include improvements to Baxter's Plain.
- Hosted employment round table with Minister for Employment and local MP, December 2022.
- Encouraged Council to take enforcement action on vacant premises.

### Priority 4 - To Create Pride in our Town Centre



- Bunting and festoon lighting around the Town from 2019-2024
- Hanging baskets x 130 since 2021
- New Christmas Lights for St James' Street, Norfolk Street and Tower Street
- Art in the Streets UK SPF Project.

## Impact of activities

In our 2022-2027 Business Plan we set a number of success criteria to measure impact. On reflection, many or all of these criteria will be influenced by significant factors beyond the control or influence of the BID.

### Priority 1 - To shout about King's Lynn Town Centre and all that it has to offer

Impact measure: closing the gap on 2019 footfall figures

**Update:** Using data from the Vancouver Quarter footfall counters, the town centre has regained around 93.7% of its 2019 annual footfall. Industry benchmarking from Springboard shows that many UK market towns remain around 8–15% below their pre-pandemic footfall, with shopping habits permanently altered by home working and online retail.



Impact measure: an uplift in footfall during holiday season and around events

**Update:** April 2026 footfall actually exceeded April 2019 by around 1,600 visits (+0.3%). This suggests that Easter activity is now performing at, or slightly above, pre-pandemic levels. Similarly, the impact of Halloween on October 2025 footfall shows recovery to 97% of the equivalent month in 2019. Finally Christmas, footfall figures for November and December 2025 reached approximately 94.4% of pre-pandemic Christmas footfall.

Impact measure: double the number of website traffic and social media followers by the end of the 2<sup>nd</sup> term.

**Update:** Total Facebook Followers - 10,211, total Instagram Followers - 5,763 = 74% increase since 2022. We have made several changes to our website during this period and haven't been able to consistently record website traffic.

### Priority 2 - To Support & Strengthen Business

Impact measure: Reduction in retail crime and in the value of goods stolen

**Update:**

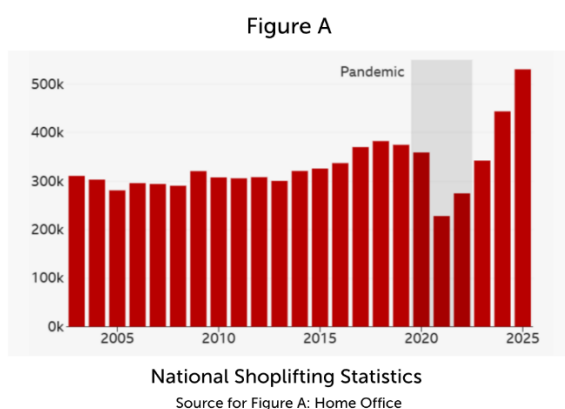
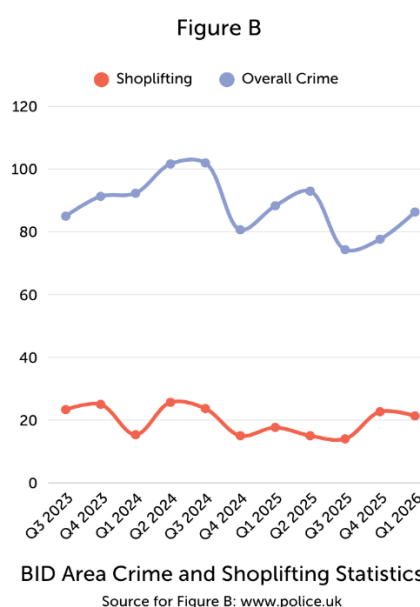


Figure A demonstrates a significant increase in shoplifting offences in the UK, over the last 3 years. However, as demonstrated in Figure B, crime rates and shoplifting offences have remained consistent over the same time period.



Impact measure: Reduction in number of empty premises

**Update:** Using the Civic Society surveys from 2018-2025 which count the total number of units, their usages and occupancy, the total number of vacant units remains around the same at 12.6%, slightly below the national average. The type and size of units has changed noticeably in the last year with more larger, retail units remaining vacant.

### Priority 3 - A voice for business & the Town Centre economy

Impact measure: Leverage of funding from public sector sources for BID projects.

**Update:** During this Business Plan term we have secured an additional £101,777 in funding from government sources.

Impact measure: Business satisfaction with BID advocacy and representation

**Update:** Feedback from recent consultation, and a desire for us to continue this work would suggest a high level of satisfaction.

“The advocacy Vicky provides for the town centre to local government - from championing the local businesses on the neighbourhood board (where residents are represented by elected members) through to working directly with officers for the better of the business community is invaluable.”

#### **Priority 4 - To create pride in our Town Centre**

- Impact measure: reduction in empty premises = see above.

- Impact measure: improved business satisfaction with the appearance of the Town Centre

**Update:** We have not undertaken to ask businesses this question. However, looking at feedback from recent consumer surveys for the Pride in Place Plan and Masterplan, it would suggest that satisfaction has not improved and in some instances might have declined due to long-term empty premises such as Debenhams and the Post Office.

## Contextual Background

Numbers on their own tell part of the story. In the 4 years since our last ballot, we have continued to see significant changes in the Town Centre. Big national brands like Wilkinsons and the Body Shop have gone into administration, and Cancer Research, British Heart Foundation and the YMCA have closed retail branches. Meanwhile High Street giant Primark, who has resisted on-line shopping, introduced a click and collect service in 2025, a strategy that has boosted footfall into stores for other retailers.

Elsewhere, the former Argos and multi-storey car park has been turned into a state-of-the-art Library, and early anecdotal feedback suggests it has boosted footfall to local shops nearby.

The night-time economy has seen some of the biggest changes in recent years. It is harder to get footfall figures for the nighttime economy, from conversations with venue owners and managers, there is no longer “one good night”. Neither a Friday nor a Saturday night guarantees good footfall and sales, venues are having to work harder to attract customers and reduce opening hours and costs.

## Plans and Strategies

King’s Lynn is not alone in experiencing these changes. The impact of the 2008 economic crash was felt in town centres across the country in the form of higher vacancy rates and lower footfall. 2010 saw the first expert review commissioned by the Government and



undertaken by Mary Portas. That review highlighted out-of-town retail, on-line shopping and poor shopping experiences as some of key reasons for the decline. Since 2010 there have been a number of policies and initiatives focusing on High Streets, including the 2019 High Streets Task Force and subsequent Towns Fund.

COVID intensified the pressure on high streets and town centres which were so visibly affected by multiple lockdowns and restrictions, precipitating those trends that had started long before; declining footfall, an increase in on-line and out of town shopping. COVID also highlighted new opportunities for town centres, providing a reminder of the important social and cultural role that town centres play in communities. This dynamic gave focus to subsequent policies such as Build Back Better High Streets 2021 and the 2025 Pride in Place Strategy.

As the Centre for Cities sets out in its 2025 review of high streets performance across the UK, town and city centres need to be viewed in the context of the wider economy<sup>1</sup>.

The West Norfolk Economic Vision & Strategy 2045 includes town centres as one of five priorities. “Thriving Towns” sets out a vision for town centres that are vibrant both day and night because they offer a diverse mix of services and facilities, and more people are encouraged to live there. A focus on wider economic growth, as well as growing and diversifying the town centre economy will have a positive impact on town centre usage and perceptions. The Action Plan goes on to list the BID as a delivery partner in two actions related to thriving towns; supporting the High Streets Rental Auction process and the delivery of events and activities to animate the town centre and enliven the atmosphere.

The King’s Lynn Pride in Place Plan 2025 shares a vision that any BID would sign up to and support. “King’s Lynn will be a successful and inclusive town for everyone, with flourishing communities and new opportunities for people to live, work and visit. It will be easy to travel in to and throughout the town, with a healthy, safe, and welcoming environment. Improved facilities, leisure, experiences and culture for people of all ages.”

Of the eight strategic priorities in the Pride in Place Plan, One, Three, Five and Six are particularly relevant to our role as a BID, focussing on Town Centre Revitalisation, Employment and Skills, Transport Connectivity and Safer Streets respectively.

## About BIDs, The National Context

According to the British BIDs Spring Report 2026, there are now 352 BIDs across the UK contributing £184,971,060 per annum. The average BID has 450 hereditaments and an annual levy worth £526,983. The number of BIDs has been growing steadily over the last 10 years but is now starting to slow down. 249 of the 352 BIDs are focussed on Town or City Centres delivering services from street cleaning to Christmas lighting, ambassadors and rangers, events and marketing. When it comes to ballot, the average turnout is 43% and failure rate at ballot is relatively low at 8% p.a.

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<sup>1</sup> Checking Out: Centre for Cities, The varying performance of High Streets across the country. 10 July 2025.

There are 4 BIDs in Norfolk; Norwich, Great Yarmouth town centre, Great Yarmouth tourism BID and King's Lynn.

BIDs are increasingly seen as an important stakeholder in place-shaping and are referenced in recent Government policies including the Towns Fund in 2019 and in the current Pride in Place Strategy. The Pride in Place Strategy states that it will look to strengthen the BID model by legislating to allow property owner BIDs to operate across the country, not just in London. The aim of this would be to encourage and enable landlords to play a more active role in the places where they own property, working with BIDs and local authorities to create thriving high streets. The Strategy also refers to reforming BID voting procedures and making all BIDs more accountable and transparent.

## The BID Ballot Process

The BID ballot process is set out in the 2004 BID Regulations. As per the Regulations, agreement must be sought by the BID proposer (the BID) from the Local Authority to hold a ballot. This must be done through a formal proposal document, including a business plan. The contents page of this document mirrors the requirements set out in the Regulations. BID ballots must be postal ballots and run for a minimum of 28 calendar days. As required, a letter has been sent to the Secretary of State a minimum of 84 days prior to the ballot, on 20 May 2026. A copy of this letter can be found at Appendix 1.

### Key dates in the King's Lynn BID ballot timetable 2026

|                          |                          |
|--------------------------|--------------------------|
| Notification of ballot   | 1 October 2026           |
| Ballot papers issued     | No later than 13 October |
| Ballot Day               | 12 November 2026         |
| Ballot results announced | 13 November 2026         |

Every eligible hereditament receives 1 vote, if a business or organisation has more than 1 hereditament, they will have more than 1 vote. For a ballot to be successful, the ballot must be won on two counts – both a majority by number of votes; and a majority by rateable value of those that turnout to vote. There is no turnout threshold required.

# SWOT Analysis Discover King's Lynn 2027-2032

In the process of undertaking this SWOT, we have looked at national, regional and local plans and strategies, including the West Norfolk Economic Strategy and Action Plan, The Norfolk Growth Plan, Pride in Place Plan, Pride in Place Strategy and West Norfolk Cultural and Heritage Strategy. We have also talked with businesses and stakeholders.

| STRENGTHS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | WEAKNESSES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>10 years of BID - delivering tangible benefits</p> <ul style="list-style-type: none"> <li>• Street Rangers</li> <li>• DISC, 60+ radio link radios, shopwatch and Pubwatch schemes.</li> <li>• Support services for businesses e.g. 1<sup>st</sup> aid training, fire marshal training, marketing training and resources.</li> <li>• Business Week</li> <li>• COVID support and information, stickers and sanitiser</li> <li>• Defibrillators and stab kits x 6</li> <li>• Events - monthly markets, Easter &amp; Halloween, Summer family activities, Christmas street entertainment, Christmas markets, Santas Workshop, Lantern parade, street food fair, open air film nights, Recollect Retro Market.</li> <li>• Trails - Christmas window competition,</li> <li>• Getting businesses to connect - pancake day, sports day, monthly meet ups</li> <li>• Well respected by other stakeholders - Local Authorities, Police, NCC, Norfolk Chambers.</li> <li>• Christmas lights for indie streets.</li> <li>• Hanging baskets, bunting and lights.</li> <li>• A trusted "voice" for business and the town centre - role on Neighbourhood Board.</li> <li>• Marketing campaigns and digital presence - Cocktail Week, Taste of the Town, Business Spotlights, Meet the Street, KL trends,</li> <li>• Discover King's Lynn App, 4000+ followers</li> <li>• Improved footfall, especially linked to key events.</li> </ul> | <ul style="list-style-type: none"> <li>• Large levy payer base but low rateable values, means it is hard to raise the revenue needed to operate at the level we would like and is expected.</li> <li>• Inflation, NI costs and lower collection rates mean our income has dropped in real terms.</li> <li>• Perception that we have a bigger budget than we actually do!</li> <li>• Remaining confusion amongst some levy payers over who does / is responsible for what e.g. events, radios, bunting - is it BID, Council or Vancouver Quarter. See consultation feedback.</li> <li>• B2B comms can be inconsistent - mailchimp open rate and engagement has declined, issue with list and also spam filters.</li> <li>• Business apathy - patchy engagement at meetings, face to face most effective, although relies on seeing the right person - especially in nationals / larger businesses.</li> <li>• NTE and lack of transport</li> </ul> |

| <b>OPPORTUNITIES</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>THREATS</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• LGR - bigger local authority</li> <li>• with even more challenges, possibly more remote / distanced - opportunity for BID to step up in terms of being a voice for business, highlighting issues.</li> <li>• Possible new Town Council for KL</li> <li>• Devolution - using our voice for business and the Town.</li> <li>• PIPP and capital funding opportunities to encourage change, repurposing, new investment.</li> <li>• Investment in St George's Guildhall - impact on tourism and footfall, raise profile.</li> <li>• KL Masterplan - development and investment opportunities.</li> <li>• Historic England investment interest in KL Town Centre.</li> <li>• Borough Council has adopted a high street rental auction approach for the lower high street -potential catalyst for change.</li> <li>• New Library and BIPC resource - location for business meet ups and training.</li> <li>• Current Govt policy is supportive of BIDs and recognises role in place-shaping.</li> <li>• BID community is growing across the UK.</li> <li>• National strategies focus on High Streets and BIDs - PIPS and forthcoming High Street Strategy</li> </ul> | <ul style="list-style-type: none"> <li>• LGR and Devolution - relationship management and development of new relationships as personnel change.</li> <li>• Relationship with potential new Town Council for King's Lynn - will need to establish a constructive and mutually beneficial relationship.</li> <li>• Rising fuel costs.</li> <li>• Increased transport costs due to rising fuel costs, plus increased parking fees - negative impact on footfall and spend.</li> <li>• Political and economic uncertainty.</li> <li>• Change in Govt 2029</li> <li>• Businesses don't understand that LGR will affect them and therefore why they need BID as an advocate.</li> <li>• Perception that we are responsible for, or able to do more than we actually can - eg vis-à-vis Debenhams.</li> <li>• Number of national retailers at risk of administration - TG Jones, New Look, River Island impact of their closures.</li> </ul> |

## Consultation

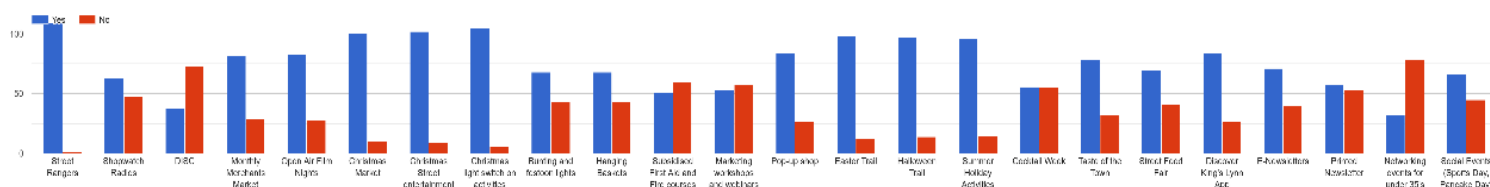
Talking with businesses, getting feedback, sharing information and understanding their challenges is an integral part of being a BID. In 2021 we were fortunate to be able to take the opportunity left by multiple lockdowns to connect with more businesses, more regularly. People wanted to connect, catch up, and collaborate. Over the last 18 months in particular, that sentiment has faded, small business owners are working harder than ever to attract and retain custom, and many national retailers have had their staffing budgets slashed meaning it's hard to get away from the business to network / meet.

That means we've had to work harder and smarter, visiting people in their premises, or catching up at events, using on-line surveys and WhatsApp, taking time in Shopwatch and Pubwatch meetings.

We undertook an online and face to face survey from November 2025 - January 2026 in which we asked businesses which of our services they valued, and which they would like to see continue. We had a 20% response rate based on the current number of hereditaments in the BID area. The survey showed strong support for our street ranger service and core events such as Christmas, Halloween and Easter.

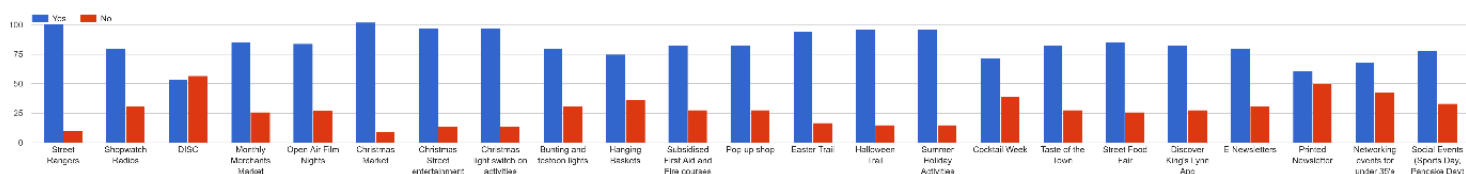
## Awareness of activities

Did you know Discover Kings Lynn delivered these services?



## Importance of services to business user

Is it important to you that Discover King's Lynn continues with this?



48 respondents also provided comments, which highlighted the on-going debate about car parking; "Enter into more dialogue with the Council about free car parking."

A confusion over who does what; "The Council provide us with radios." "I thought the Vancouver Quarter did all of this."

An enthusiasm for the Street Rangers; "STREET RANGERS!". "Street Rangers provide a safe space in town, supporting people in a non-judgemental way."

A full copy of the survey and the collated responses are at Appendix 3.

We used the responses from the survey to identify the most valued services / activities and took these to levy payers in a series of consultation meetings in April. At those meetings we asked participants to further prioritise activities using the traffic light system (see Appendix 4) We also invited participants to suggest new or different areas for action. "Buy & sort Debenhams!" And car parking issues were raised again.

In May we held our annual meeting and used some of the time to talk about the business plan for 2027-2032. Taking the feedback from earlier meetings we drew up a draft list of priorities and suggested some possible actions. We also talked through the SWOT analysis.

*Slide presented and discussed at the Open Meeting in May*

In June we held 2 further consultation events on the draft priorities and have another planned for the end of July. We will supplement this by distributing a printed and digital

summary of the business plan and will ask for feedback either online or face to face, by going in to see business.

Alongside this we have held conversations with some of our largest levy payers, both over the phone and in person where possible, and have sent out fortnightly eshots and whatsapp messages.

## Draft Business Plan 2027-2032

### Our Aim & Values

As a business community we want King's Lynn to be a thriving place, both day and night, a place that both businesses and the community are proud to be a part of. As a BID our aim is to play an integral part in creating that town centre; a place with atmosphere, a diversity of businesses and services, where people dwell, businesses and the community collaborate and which radiates a renewed sense of pride.

We will continue to be guided by our values.

- Ambitious - we will set our sights high
- Transparent - always open to scrutiny
- Creative - Exploring new and different ways to deliver our goals
- Collaborative - working with others to deliver the best outcomes
- Accessible - Contactable, inclusive, always listening
- Flexible - responsive and adaptable
- Sustainable - putting sustainability at the heart of our decision-making
- Accountable - to our levy payers - this is Your BID.
- Additionality - we will add value not duplicate services and activities.

### Rationale

Our Town Centre is evolving; responding to changes in consumer behaviour and wider economic pressures that are impacting retail, and consumer confidence. Local plans and strategies also point to the need to strengthen our local economy by raising skill levels to support business growth. At the same time new and different usages are needed for empty properties so that the town centre economy diversifies and continues to be relevant for our community and wider catchment area.

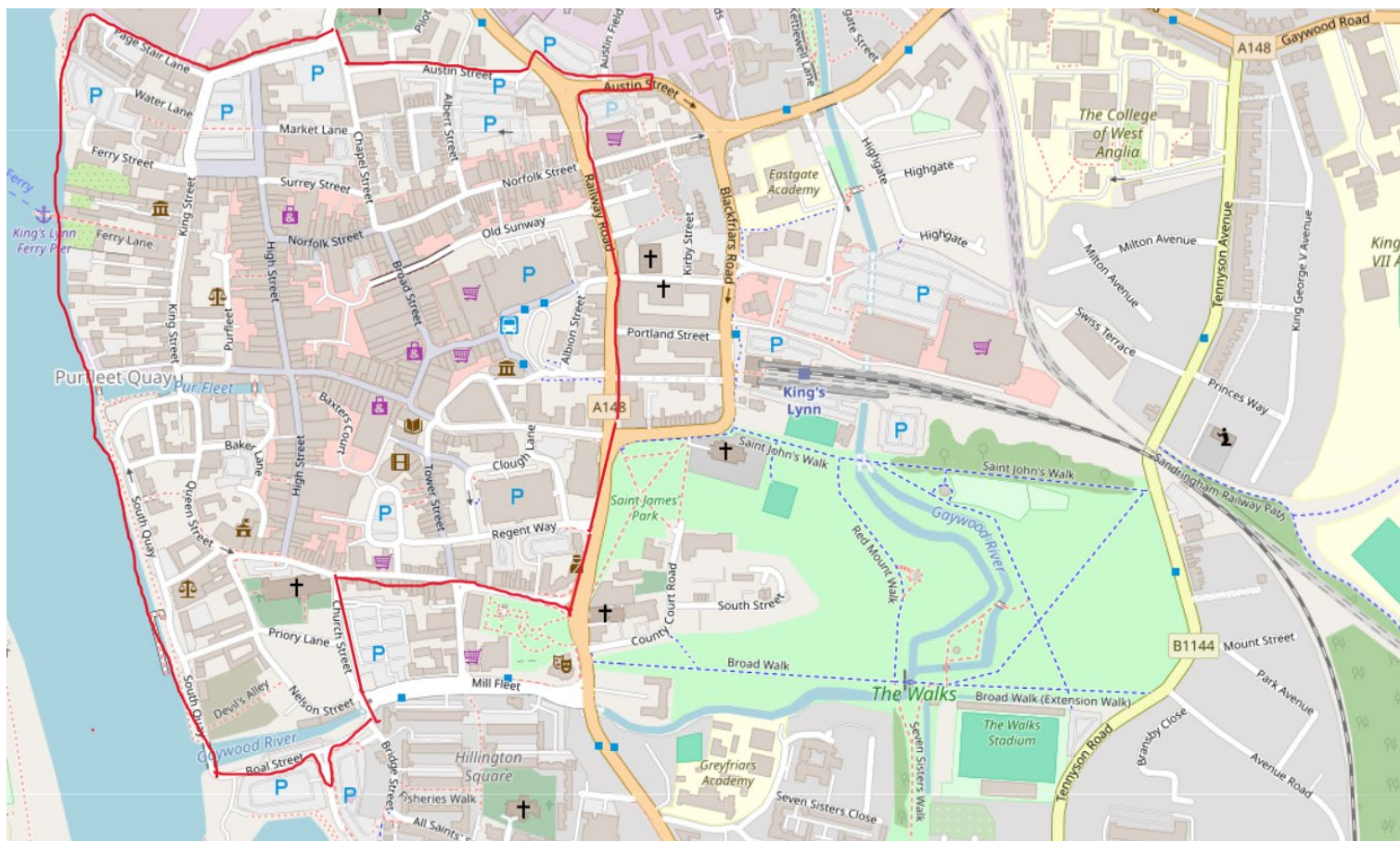
There is a role for a BID to help progress, develop and deliver short, medium and long term goals for King's Lynn Town Centre. In the short term it's about continuing to promote the Town to the immediate community and wider audience - highlighting the hidden gems, the services, the events, the things that set the Town apart. For the medium to long term, advocating for the town centre and its businesses, understanding their needs and ensuring they are heard, will help shape and direct future investment and policies.

The focus and priorities within this business plan are a continuation of what we have delivered in the last 5 year term. From feedback we know that is what is wanted, footfall data and local plans also suggest that is what is needed.

Some of the detail of what we deliver and how, will change and evolve as we go through the next 5 years. We have resisted providing detailed actions in this plan, other than where a line of activity has been highlighted as a clear priority.

The changes we are proposing relate to our boundary and financial rules. The former is a very slight change to remove part of a street that falls the other side of a significant carriageway, the latter is to introduce a formal threshold, as is the practice in many BIDs. Full details can be found in our rules. These changes have been made to enhance the efficiency and day to day operation of the BID.





## List of Streets in BID Area 2027-2032

Albert Avenue  
 Albert Street  
 Albion Street  
 Austin Street  
 Baker Lane  
 Baxters Court  
 Baxters Plain  
 Blackfriars Street\*  
 Boal Quay  
 Boal Street  
 Broad Street  
 Burtons Court  
 Chapel Street  
 Church Street  
 Clough Lane  
 College Lane  
 Common Staithe Quay  
 Ferry Lane  
 Ferry Street  
 Granary Court  
 Hardings Way\*  
 High Street  
 King Staithe Lane  
 King Street

Market Lane  
 Nelson Street  
 New Conduit Street  
 Norfolk Street\*  
 Old Market Street  
 Old School Court  
 Oldsunway  
 Paige Stair Lane\*  
 Paradise Lane  
 Paradise Parade  
 Paradise Place  
 Paradise Road  
 Paradise Street  
 Priory Lane  
 Purfleet Quay  
 Purfleet Street  
 Queen Street  
 Railway Road  
 Regent Place  
 Regent Way  
 Saturday Market Place  
 Sedgeford Lane  
 South Clough Lane

South Quay  
 Stonegate Street  
 St Dominic Square  
 St James Court  
 St James Road  
 St James Street  
 St Margarets Lane  
 St Margarets Place  
 St Nicholas Street  
 Surrey Street Surrey  
 Yard Thoresby  
 College Tower Place\*  
 Tower Street  
 Trenowath Place  
 Tuesday Market Place  
 Union Lane  
 Vancouver Centre  
 Water Lane  
 White Lion Court

Only part of this Street is included

## Priorities

Our priorities for the next term reflect what businesses have told us are their priorities, and what they have valued the most from BID over the last 9 years. They reflect where we are now; building on what's worked to showcase the Town and position ourselves to shape investment and services from new local and regional bodies as they emerge over the next 5 years.

We understand that there is the potential for significant change and uncertainty over the course of the next term, with local government re-organisation due by 2028 and a general election in 2029. We have therefore provided detail on things that we know we will deliver regardless of that change, and less detail in areas that might be more susceptible to it.

### **1. Championing King's Lynn - Showcasing the best of the Town through events and marketing**

This priority will focus on actions such as delivering a year round event programme in collaboration with others. We will aim to stimulate footfall and enhance dwell time, and add to the atmosphere and offer of the Town. We will build on those events that have had the biggest impact in terms of footfall and sales, and, if budget allows, will seek to introduce a small events grant fund to encourage others to put on new events.

We will use marketing campaigns to showcase what makes us proud and unique, be that our heritage, businesses or people.

The 3 most popular actions as suggested by businesses:

1. Christmas Market and Street Entertainment
2. Family events - Halloween & Easter
3. Monthly Markets

### **2. Supporting Business, Strengthening Community - Supporting businesses to thrive.**

This priority will focus on those activities that support businesses to be even more effective, encourage collaboration and involvement. From training to networking, to working with the Police and Council to make the town a safe and welcoming place.

The 3 most popular actions as suggested by businesses:

1. Street Ranger service
2. Free Radios & DISC information sharing system for Shopwatch and Pubwatch.
3. Subsidised courses on a broad range of topics including 1<sup>st</sup> aid, fire marshal, marketing.

### **3. Championing King's Lynn - The voice for the Town Centre, and Town Centre businesses**

This priority will concentrate on those activities that enable businesses to carry on doing business, knowing that we're here to act on their behalf and support. We know from the last 10 years of operation that the day-to-day offers of support matter as much as the big gestures, this priority is also about continuing to provide that contact point for business

enquiries; signposting to a person or organisation, helping to resolve a niggling issue and everything in between.

The most popular actions as suggested by businesses

1. Advocating on behalf of businesses and the Town
2. Addressing issues such as car parking fees and neglected premises.

## **Finances - Budget 2027-2032**

Our levy rate and the amount that levy payers have paid on an annual basis has not changed in 10 years since 1 April 2017. The BID Board has taken a number of decisions that affect how and who will be charged a levy, in order to continue to generate sufficient income to provide more and better quality events, activities and services. These decisions are based on the consultation feedback on the demand for services, and our SWOT analysis looking at the local and national context.

### **Levy threshold introduced**

Since 2017, businesses with a rateable value of <£7,500 have paid £100 p.a. this applied to over 200 hereditaments. The BID Board has decided to reduce the number of hereditaments that contribute a levy to the BID. At 667 and with a levy worth just over £220,000 the proportion of hereditaments to levy was disproportionate and hard to manage effectively. By introducing a threshold at which those premises with a national non-domestic rateable value of <£7,500 will not pay a levy, our hereditament numbers fall to 408, making a more efficient and manageable model. It also brings our BID model more in line with national practice.

### **Change in levy rate**

Reducing the number of hereditaments, also reduces our available income. Combined with a drop in levy due to the 2026 Business Rates revaluation, the BID Board has taken the decision to increase the rate at which the levy is charged from 1.5% to 1.9% which generates an annual income of £228,800

### **Inflation**

Given inflationary pressures over the 10 years that BID has been operating, the Board has included the option to add inflation year on year, capped at 2%. The Board will make a decision every January, based on inflationary trends. Inflation has not been modelled on the budget at this stage.

The allocation of funds across the budget reflects priorities and experience of costs. We organise and oversee all events in-house, as well as our marketing activity. Staffing costs are included in each budget line as appropriate. The staffing modelled will be reviewed on securing a successful ballot outcome, to ensure we have the most efficient model for delivery.

The cashflow is based on a 97% collection rate.

## Cashflow 2027-2032

| Year                                                    | 1              | 2              | 3              | 4              | 5              |
|---------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Income</b>                                           |                |                |                |                |                |
| <b>Levy</b>                                             | 221,936        | 221,936        | 221,936        | 221,936        | 221,936        |
| <b>Additional Income</b>                                | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| <b>Reserves</b>                                         | 12,000         |                |                |                |                |
| <b>Total Income</b>                                     | <b>238,936</b> | <b>226,936</b> | <b>226,936</b> | <b>226,936</b> | <b>226,936</b> |
| <b>Expenditure</b>                                      |                |                |                |                |                |
| <b>1. Championing the Town - Events &amp; Marketing</b> | 90,000         | 90,000         | 90,000         | 90,000         | 90,000         |
| <b>2. Supporting Business</b>                           | 58,500         | 58,500         | 58,500         | 58,500         | 58,500         |
| <b>3. Championing the Town - A Voice for Business</b>   | 34,000         | 34,000         | 34,000         | 34,000         | 34,000         |
| <b>4. Operational costs</b>                             | 39,500         | 40,000         | 40,500         | 41,000         | 41,500         |
| <b>5. Council Charge</b>                                | 2,300          | 2,300          | 2,300          | 2,300          | 2,300          |
| <b>Retained reserves</b>                                |                |                |                |                | 20,180         |
| <b>Total Expenditure</b>                                | <b>224,300</b> | <b>224,800</b> | <b>225,300</b> | <b>225,800</b> | <b>246,480</b> |

## BID Rules

In developing the rules that will apply, consideration has been given to the British BIDs Industry Guidance for Business Plan Criteria, updated 2024.

### BID Levy

The BID Levy for the five-year period of the BID will be initially calculated based on the property's Rateable Value (RV) as shown in the 2026 Rating List at the BID start date of 1 April 2027. The 2026 Non-Domestic Rating list will be used for the duration of the five-year BID term from 1st April 2027 - 31st March 2032 (subject to the exceptions below). No adjustments will be made for any exemptions or reliefs, or any changes to rateable value for an existing property as a result of any Government revaluations that might take place over the period 1.4.2027 and 31.3.2032. The levy will be updated on an ongoing basis for any changes to the 2026 rateable value.

### Exceptions

Any change of use or physical change to a property or hereditament including inter alia, new construction, merger, subdivision, extensions, and refurbishment where the hereditament

has no entry in the 2026 list but enters a subsequent ratings list during the BID term. In these cases the rateable value from the subsequent rating list will be used.

The BID levy will have to be paid by a new ratepayer occupying an existing or new rateable property within the BID area up until the end of the five-year term on 31st March 2032, even if they did not vote on the business plan. Likewise, any new rateable property created during the lifetime of the BID will be obliged to pay the levy.

Properties deleted from the Rating List will no longer have to pay the BID Levy from the date they are deleted.

Our levy rates have not changed in 10 years. Until the end of this current term, 2022-2027 the levy has been charged at 1.5% of rateable value and the 2017 NDR list has been used. We have not applied inflation.

During the last 10-year period inflation on goods and services has risen significantly, as have costs relating to employment. These increases have affected our operation as a BID, and have had an impact on our reserves. It is therefore after much consideration that we are proposing to increase our levy rate to 1.9% for properties with a rateable value of over £7,500. Properties with a rateable value of less than £7,500 will not be charged a levy and will not be eligible to vote in the forthcoming ballot.

We will introduce a Friends of the BID scheme for those businesses with a rateable value of less than £7,500 who may wish to continue to benefit from BID services.

From Year 2 onwards, the BID Board will meet every January to decide whether to apply an inflationary rate of no more than 2% (rounded) for the following financial year. By way of explanation, the starting levy rate of 1.9% in Year 1 would become 1.94% in Year 2.

The BID Levy will be charged annually in advance for each chargeable period to be April to March each year. The levy will be a daily charge. The BID levy is paid by the current ratepayer.

If the ratepayer changes during the five-year BID term the new ratepayer will be liable to pay the levy from the date of occupation.

The owners of untenanted properties will be liable for payment of the levy, with no void period.

Charitable organisations that are subject to relief on their business rates liability and are used for retail, leisure, and hospitality purposes will contribute at the same rate as all other non-domestic ratepayers within the BID boundary. Charitable organisations that are subject to relief on their business rates liability and with premises that are not used for retail, leisure or hospitality purposes, will receive a 50% discount on the levy payable for that property.

VAT will not be charged on the levy.

The Borough Council of King's Lynn & West Norfolk will be responsible for the administration and collection of the levy and will charge an annual fee. The fee is shown in the budget table.

A draft operating agreement with the Borough Council of King's Lynn & West Norfolk can be found at Appendix 6 this is based on current practice.

## The Ballot

The Borough Council of King's Lynn & West Norfolk will send those responsible for properties or hereditaments to be subject to the new BID a ballot paper before 16 October 2026. Each property or hereditament subject to the BID will be entitled to one vote in respect of the proposal in a 28-day postal ballot which will commence on 16 October 2026, and close at 5pm on 12 November 2026. Ballot papers received after 5pm on 12 November 2026 will not be counted.

For the proposal to be successful at ballot the result will need to meet, as a minimum, two independent criteria which are: (a) of those ballots returned by the close, those voting in favour must exceed those voting against it, and (b) of those ballot papers returned by the close, the total rateable value of those properties or hereditaments which vote in favour, must exceed the total of those voting against.

The result of the ballot will be announced on Friday 13 November 2026.

If successful at ballot, the new BID will commence delivery of services on 1 April 2027 and will continue for a period of five calendar years to 31 March 2032.

## Governance

The new BID will be managed by King's Lynn BID Ltd (the Company), a not for profit

organisation, limited by guarantee.

Existing governance arrangements will apply. The Board will continue to have responsibility for financial arrangements, contractual obligations, human resources, standards and compliance. The Board will be made up of primarily appointed representatives of levy payers with additional expertise as required. We will invite a representative from those businesses in premises with a rateable value of less than £7,500 to have a non-voting position on the Board.

Providing that the BID is meeting its overall objectives, the Board shall have the ability to vary service delivery and expenditure allocation according to the changing demands of levy payers. However, any change to the BID boundary or to the levy rate proposals would require an alteration ballot.

All levy payers will receive an annual billing statement, including an update on delivery and review of outcomes and targets. As previously, we will hold an annual meeting for levy payers to report progress against the Business Plan and determine priorities for the forthcoming year.



## Appendix 1 - Letter to Secretary of State of intention to hold a ballot

The Rt Hon Steve Reed MP  
Secretary of State  
Ministry of Housing, Communities & Local Government  
Fry Block, South East 2nd Floor  
2 Marsham Street  
London  
SW1P 4DF

Mrs S Edwards,  
Discover King's Lynn (King's Lynn BID Ltd)  
C/o Mapus-Smith & Lemmon  
48, King Street  
King's Lynn  
Norfolk PE30 1HE

19 May 2026

Dear Minister,

### **Discover King's Lynn (King's Lynn BID Ltd) – Intention to Hold a Ballot**

As per the BID Regulations (2004) please accept this letter as being more than the 84 days notification required of the intention of requesting the billing authority to put the BID renewal proposal to ballot.

**Name of BID:** Discover King's Lynn (King's Lynn BID Ltd)

**Name of Billing Authority:** Borough Council of King's Lynn & West Norfolk

### **Contact Details:**

Kate Blakemore  
Borough Council of King's Lynn &  
West Norfolk  
King's Court,  
Chapel Street  
King's Lynn PE30 1EX

**Timeline:** Proposed day of ballot 12 November 2026 with proposed start date of 1<sup>st</sup> April 2027.

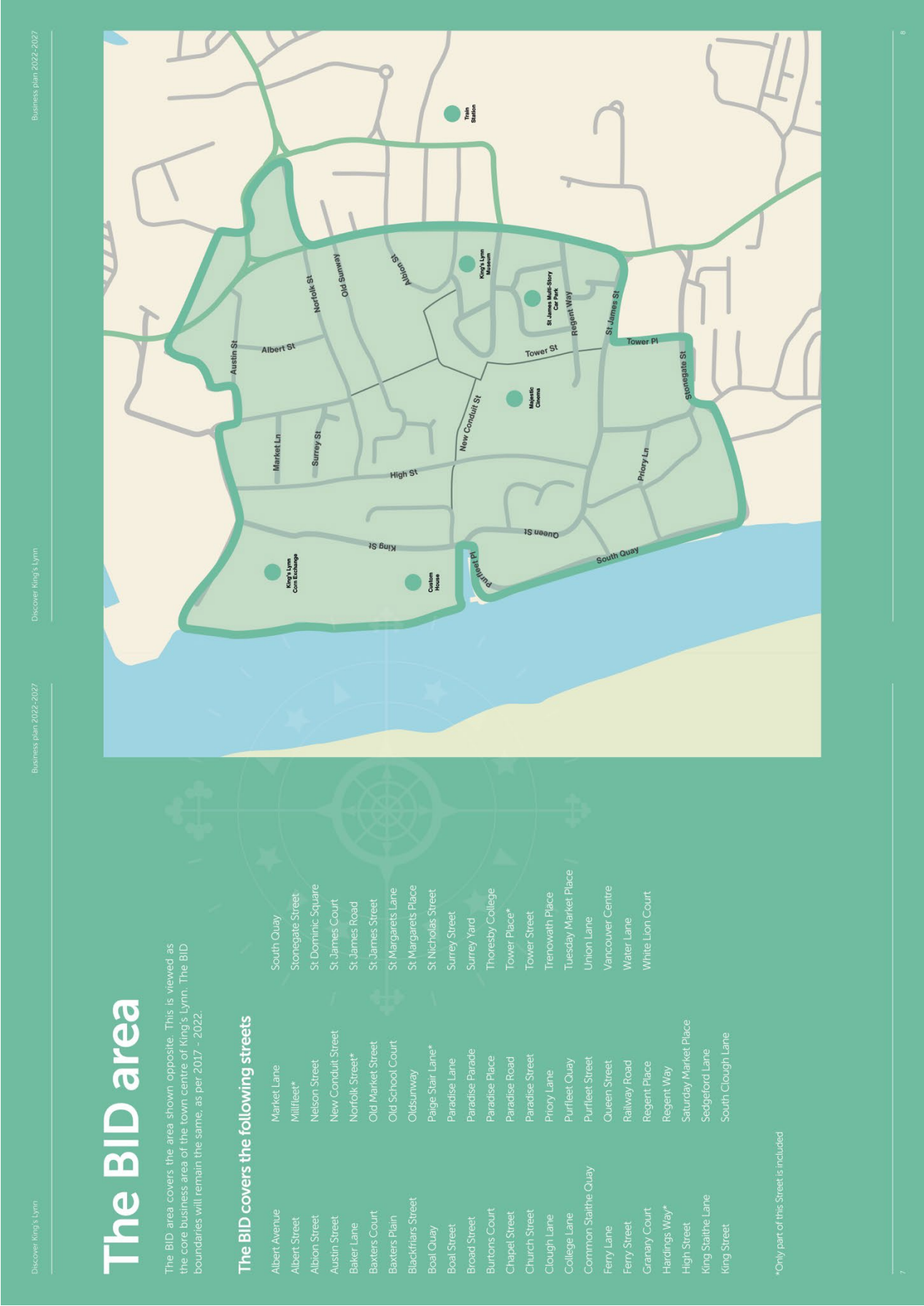
If you have any questions, please contact me at the above address. In the meantime, I look forward to receiving your confirmation that you have been properly notified, as required by the Regulations.

Yours sincerely,

Sharon Edwards

Sharon Edwards  
Chair, Discover King's Lynn  
se@mapus.co.uk T: 01553 774761 / 07919932136





# Appendix 3 - Survey with businesses 2025/26

| Global Market Overview - Q3 2023 | Region | Country | Market Cap    | Revenue | Profit      | EBITDA        | EPS     | Dividend        | Payout Ratio | ROIC           | Regional Performance Analysis | Region        | Country | Market Cap | Revenue       | Profit | EBITDA      | EPS           | Dividend | Payout Ratio    | ROIC      | Key Sector Insights & Outlook | Region         | Country       | Market Cap | Revenue | Profit        | EBITDA | EPS         | Dividend      | Payout Ratio | ROIC            | Investment Opportunities & Risks | Region         | Country        | Market Cap    | Revenue | Profit | EBITDA        | EPS    | Dividend    | Payout Ratio  | ROIC    |                 |           |                |                |               |        |      |               |        |             |               |         |                 |           |                |                |               |        |      |               |        |             |               |         |                 |           |                |                |               |        |      |               |        |             |               |         |                 |           |                |                |               |        |      |               |        |             |               |         |                 |           |                |                |               |        |      |               |        |             |               |         |                 |           |                |                |               |        |      |               |        |             |               |         |                 |           |                |                |               |        |      |               |        |             |               |         |                 |           |                |                |               |        |      |               |        |             |               |         |                 |           | 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| 140 | 141 | 142 | 143 | 144 | 145 | 146 | 147 | 148 | 149 | 150 | 151 | 152 | 153 | 154 | 155 | 156 | 157 | 158 | 159 | 160 | 161 | 162 | 163 | 164 | 165 | 166 | 167 | 168 | 169 | 170 | 171 | 172 | 173 | 174 | 175 | 176 | 177 | 178 | 179 | 180 | 181 | 182 | 183 | 184 | 185 | 186 | 187 | 188 | 189 | 190 | 191 | 192 | 193 | 194 | 195 | 196 | 197 | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 | 265 | 266 | 267 | 268 | 269 | 270 | 271 | 272 | 273 | 274 | 275 | 276 | 277 | 278 | 279 | 280 | 281 | 282 | 283 | 284 | 285 | 286 | 287 | 288 | 289 | 290 | 291 | 292 | 293 | 294 | 295 | 296 | 297 | 298 | 299 | 300 | 301 | 302 | 303 | 304 | 305 | 306 | 307 | 308 | 309 | 310 | 311 | 312 | 313 | 314 | 315 | 316 | 317 | 318 | 319 | 320 | 321 | 322 | 323 | 324 | 325 | 326 | 327 | 328 | 329 | 330 | 331 | 332 | 333 | 334 | 335 | 336 | 337 | 338 | 339 | 340 | 341 | 342 | 343 | 344 | 345 | 346 | 347 | 348 | 349 | 350 | 351 | 352 | 353 | 354 | 355 | 356 | 357 | 358 | 359 | 360 | 361 | 362 | 363 | 364 | 365 | 366 | 367 | 368 | 369 | 370 | 371 | 372 | 373 | 374 | 375 | 376 | 377 | 378 | 379 | 380 | 381 | 382 | 383 | 384 | 385 | 386 | 387 | 388 | 389 | 390 | 391 | 392 | 393 | 394 | 395 | 396 | 397 | 398 | 399 | 400 | 401 | 402 | 403 | 404 | 405 | 406 | 407 | 408 | 409 | 410 | 411 | 412 | 413 | 414 | 415 | 416 | 417 | 418 | 419 | 420 | 421 | 422 | 423 | 424 | 425 | 426 | 427 | 428 | 429 | 430 | 431 | 432 | 433 | 434 | 435 | 436 | 437 | 438 | 439 | 440 | 441 | 442 | 443 | 444 | 445 | 446 | 447 | 448 | 449 | 450 | 451 | 452 | 453 | 454 | 455 | 456 | 457 | 458 | 459 | 460 | 461 | 462 | 463 | 464 | 465 | 466 | 467 | 468 | 469 | 470 | 471 | 472 | 473 | 474 | 475 | 476 | 477 | 478 | 479 | 480 | 481 | 482 | 483 | 484 | 485 | 486 | 487 | 488 | 489 | 490 | 491 | 492 | 493 | 494 | 495 | 496 | 497 | 498 | 499 | 500 | 501 | 502 | 503 | 504 | 505 | 506 | 507 | 508 | 509 | 510 | 511 | 512 | 513 | 514 | 515 | 516 | 517 | 518 | 519 | 520 | 521 | 522 | 523 | 524 | 525 | 526 | 527 | 528 | 529 | 530 | 531 | 532 | 533 | 534 | 535 | 536 | 537 | 538 | 539 | 540 | 541 | 542 | 543 | 544 | 545 | 546 | 547 | 548 | 549 | 550 | 551 | 552 | 553 | 554 | 555 | 556 | 557 | 558 | 559 | 560 | 561 | 562 | 563 | 564 | 565 | 566 | 567 | 568 | 569 | 570 | 571 | 572 | 573 | 574 | 575 | 576 | 577 | 578 | 579 | 580 | 581 | 582 | 583 | 584 | 585 | 586 | 587 | 588 | 589 | 590 | 591 | 592 | 593 | 594 | 595 | 596 | 597 | 598 | 599 | 600 | 601 | 602 | 603 | 604 | 605 | 606 | 607 | 608 | 609 | 610 | 611 | 612 | 613 | 614 | 615 | 616 | 617 | 618 | 619 | 620 | 621 | 622 | 623 | 624 | 625 | 626 | 627 | 628 | 629 | 630 | 631 | 632 | 633 | 634 | 635 | 636 | 637 | 638 | 639 | 640 | 641 | 642 | 643 | 644 | 645 | 646 | 647 | 648 | 649 | 650 | 651 | 652 | 653 | 654 | 655 | 656 | 657 | 658 | 659 | 660 | 661 | 662 | 663 | 664 | 665 | 666 | 667 | 668 | 669 | 670 | 671 | 672 | 673 | 674 | 675 | 676 | 677 | 678 | 679 | 680 | 681 | 682 | 683 | 684 | 685 | 686 | 687 | 688 | 689 | 690 | 691 | 692 | 693 | 694 | 695 | 696 | 697 | 698 | 699 | 700 | 701 | 702 | 703 | 704 | 705 | 706 | 707 | 708 | 709 | 710 | 711 | 712 | 713 | 714 | 715 | 716 | 717 | 718 | 719 | 720 | 721 | 722 | 723 | 724 | 725 | 726 | 727 | 728 | 729 | 730 | 731 | 732 | 733 | 734 | 735 | 736 | 737 | 738 | 739 | 740 | 741 | 742 | 743 | 744 | 745 | 746 | 747 | 748 | 749 | 750 | 751 | 752 | 753 | 754 | 755 | 756 | 757 | 758 | 759 | 760 | 761 | 762 | 763 | 764 | 765 | 766 | 767 | 768 | 769 | 770 | 771 | 772 | 773 | 774 | 775 | 776 | 777 | 778 | 779 | 780 | 781 | 782 | 783 | 784 | 785 | 786 | 787 | 788 | 789 | 790 | 791 | 792 | 793 | 794 | 795 | 796 | 797 | 798 | 799 | 800 | 801 | 802 | 803 | 804 | 805 | 806 | 807 | 808 | 809 | 810 | 811 | 812 | 813 | 814 | 815 | 816 | 817 | 818 | 819 | 820 | 821 | 822 | 823 | 824 | 825 | 826 | 827 | 828 | 829 | 830 | 831 | 832 | 833 | 834 | 835 | 836 | 837 | 838 | 839 | 840 | 841 | 842 | 843 | 844 | 845 | 846 | 847 | 848 | 849 | 850 | 851 | 852 | 853 | 854 | 855 | 856 | 857 | 858 | 859 | 860 | 861 | 862 | 863 | 864 | 865 | 866 | 867 | 868 | 869 | 870 | 871 | 872 | 873 | 874 | 875 | 876 | 877 | 878 | 879 | 880 | 881 | 882 | 883 | 884 | 885 | 886 | 887 | 888 | 889 | 890 | 891 | 892 | 893 | 894 | 895 | 896 | 897 | 898 | 899 | 900 | 901 | 902 | 903 | 904 | 905 | 906 | 907 | 908 | 909 | 910 | 911 | 912 | 913 | 914 | 915 | 916 | 917 | 918 | 919 | 920 | 921 | 922 | 923 | 924 | 925 | 926 | 927 | 928 | 929 | 930 | 931 | 932 | 933 | 934 | 935 | 936 | 937 | 938 | 939 | 940 | 941 | 942 | 943 | 944 | 945 | 946 | 947 | 948 | 949 | 950 | 951 | 952 | 953 | 954 | 955 | 956 | 957 | 958 | 959 | 960 | 961 | 962 | 963 | 964 | 965 | 966 | 967 | 968 | 969 | 970 | 971 | 972 | 973 | 974 | 975 | 976 | 977 | 978 | 979 | 980 | 981 | 982 | 983 | 984 | 985 | 986 | 987 | 988 | 989 | 990 | 991 | 992 | 993 | 994 | 995 | 996 | 997 | 998 | 999 | 1000 | 1001 | 1002 | 1003 | 1004 | 1005 | 1006 | 1007 | 1008 | 1009 | 1010 | 1011 | 1012 | 1013 | 1014 | 1015 | 1016 | 1017 | 1018 | 1019 | 1020 | 1021 | 1022 | 1023 | 1024 | 1025 | 1026 | 1027 | 1028 | 1029 | 1030 | 1031 | 1032 | 1033 | 1034 | 1035 | 1036 | 1037 | 1038 | 1039 | 1040 | 1041 | 1042 | 1043 | 1044 | 1045 | 1046 | 1047 | 1048 | 1049 | 1050 | 1051 | 1052 | 1053 | 1054 | 1055 | 1056 | 1057 | 1058 | 1059 | 1060 | 1061 | 1062 | 1063 | 1064 | 1065 | 1066 | 1067 | 1068 | 1069 | 1070 | 1071 | 1072 | 1073 | 1074 | 1075 | 1076 | 1077 | 1078 | 1079 | 1080 | 1081 | 1082 | 1083 | 1084 | 1085 | 1086 | 1087 | 1088 | 1089 | 1090 | 1091 | 1092 | 1093 | 1094 | 1095 | 1096 | 1097 | 1098 | 1099 | 1100 | 1101 | 1102 | 1103 | 1104 | 1105 | 1106 | 1107 | 1108 | 1109 | 1110 | 1111 | 1112 | 1113 | 1114 | 1115 | 1116 | 1117 | 1118 | 1119 | 1120 | 1121 | 1122 | 1123 | 1124 | 1125 | 1126 | 1127 | 1128 | 1129 | 1130 | 1131 | 1132 | 1133 | 1134 | 1135 | 1136 | 1137 | 1138 | 1139 | 1140 | 1141 | 1142 | 1143 | 1144 | 1145 | 1146 | 1147 | 1148 | 1149 | 1150 | 1151 | 1152 | 1153 | 1154 | 1155 | 1156 | 1157 | 1158 | 1159 | 1160 | 1161 | 1162 | 1163 | 1164 | 1165 | 1166 | 1167 | 1168 | 1169 | 1170 | 1171 | 1172 | 1173 | 1174 | 1175 | 1176 | 1177 | 1178 | 1179 | 1180 | 1181 | 1182 | 1183 | 1184 | 1185 | 1186 | 1187 | 1188 | 1189 | 1190 | 1191 | 1192 | 1193 | 1194 | 1195 | 1196 | 1197 | 1198 | 1199 | 1200 | 1201 | 1202 | 1203 | 1204 | 1205 | 1206 | 1207 | 1208 | 1209 | 1210 | 1211 | 1212 | 1213 | 1214 | 1215 | 1216 | 1217 | 1218 | 1219 | 1220 | 1221 | 1222 | 1223 | 1224 | 1225 | 1226 | 1227 | 1228 | 1229 | 1230 | 1231 | 1232 | 1233 | 1234 | 1235 | 1236 | 1237 | 1238 | 1239 | 1240 | 1241 | 1242 | 1243 | 1244 | 1245 | 1246 | 1247 | 1248 | 1249 | 1250 | 1251 | 1252 | 1253 | 1254 | 1255 | 1256 | 1257 | 1258 | 1259 | 1260 | 1261 | 1262 | 1263 | 1264 | 1265 | 1266 | 1267 | 1268 | 1269 | 1270 | 1271 | 1272 | 1273 | 1274 | 1275 | 1276 | 1277 | 1278 | 1279 | 1280 | 1281 | 1282 | 1283 | 1284 | 1285 | 1286 | 1287 | 1288 | 1289 | 1290 | 1291 | 1292 | 1293 | 1294 | 1295 | 1296 | 1297 | 1298 | 1299 | 1300 | 1301 | 1302 | 1303 | 1304 | 1305 | 1306 | 1307 | 1308 | 1309 | 1310 | 1311 | 1312 | 1313 | 1314 | 1315 | 1316 | 1317 | 1318 | 1319 | 1320 | 1321 | 1322 | 1323 | 1324 | 1325 | 1326 | 1327 | 1328 | 1329 | 1330 | 1331 | 1332 | 1333 | 1334 | 1335 | 1336 | 1337 | 1338 | 1339 | 1340 | 1341 | 1342 | 1343 | 1344 | 1345 | 1346 | 1347 | 1348 | 1349 | 1350 | 1351 | 1352 | 1353 | 1354 | 1355 | 1356 | 1357 | 1358 | 1359 | 1360 | 1361 | 1362 | 1363 | 1364 | 1365 | 1366 | 1367 | 1368 | 1369 | 1370 | 1371 | 1372 | 1373 | 1374 | 1375 | 1376 | 1377 | 1378 | 1379 | 1380 | 1381 | 1382 | 1383 | 1384 | 1385 | 1386 | 1387 | 1388 | 1389 | 1390 | 1391 | 1392 | 1393 | 1394 | 1395 | 1396 | 1397 | 1398 | 1399 | 1400 | 1401 | 1402 | 1403 | 1404 | 1405 | 1406 | 1407 | 1408 | 1409 | 1410 | 1411 | 1412 | 1413 | 1414 | 1415 | 1416 | 1417 | 1418 | 1419 | 1420 | 1421 | 1422 | 1423 | 1424 | 1425 | 1426 | 1427 | 1428 | 1429 | 1430 | 1431 | 1432 | 1433 | 1434 | 1435 | 1436 | 1437 | 1438 | 1439 | 1440 | 1441 | 1442 | 1443 | 1444 | 1445 | 1446 | 1447 | 1448 | 1449 | 1450 | 1451 | 1452 | 1453 | 1454 | 1455 | 1456 | 1457 | 1458 | 1459 | 1460 | 1461 | 1462 | 1463 | 1464 | 1465 | 1466 | 1467 | 1468 | 1469 | 1470 | 1471 | 1472 | 1473 | 1474 | 1475 | 1476 | 1477 | 1478 | 1479 | 1480 | 1481 | 1482 | 1483 | 1484 | 1485 | 1486 | 1487 | 1488 | 1489 | 1490 | 1491 | 1492 | 1493 | 1494 | 1495 | 1496 | 1497 | 1498 | 1499 | 1500 | 1501 | 1502 | 1503 | 1504 | 1505 | 1506 | 1507 | 1508 | 1509 | 1510 | 1511 | 1512 | 1513 | 1514 | 1515 | 1516 | 1517 | 1518 | 1519 | 1520 | 1521 | 1522 | 1523 | 1524 | 1525 | 1526 | 1527 | 1528 | 1529 | 1530 | 1531 | 1532 | 1533 | 1534 | 1535 | 1536 | 1537 | 1538 | 1539 | 1540 | 1541 | 1542 | 1543 | 1544 | 1545 | 1546 | 1547 | 1548 | 1549 | 1550 | 1551 | 1552 | 1553 | 1554 | 1555 | 1556 | 1557 | 1558 | 1559 | 1560 | 1561 | 1562 | 1563 | 1564 | 1565 | 1566 | 1567 | 1568 | 1569 | 1570 | 1571 | 1572 | 1573 | 1574 | 1575 | 1576 | 1577 | 1578 | 1579 | 1580 | 1581 | 1582 | 1583 | 1584 | 1585 | 1586 | 1587 | 1588 | 1589 | 1590 | 1591 | 1592 | 1593 | 1594 | 1595 | 1596 | 1597 | 1598 | 1599 | 1600 | 1601 | 1602 | 1603 | 1604 | 1605 | 1606 | 1607 |  |
|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-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## Appendix 4 - Traffic light consultation exercise



Your Priorities (taken from What Matters to you Most Survey 2026)

### Priorities in Order

1. Street Rangers

2. Christmas Market

3. Christmas Street Entertainment

3 = Christmas Light Switch On Activities

4 = Halloween, Easter, Summer Holiday Activities

5 = Merchant's Markets, Open Air Film Nights

6. Discover King's Lynn App

7. = Pop Up Shop opportunities, Taste of the Town, Street Food Fair

8. Subsidised courses - 1st aid, fire, marketing

9. = Social events, Festoon & Lights

10. Hanging baskets

### Less Important But Still More "Yes than No"

- Cocktail Week

- Printed newsletter

- Networking for under 35s.

### Other Suggestions Provided

- Visitor map boards

- Business networking / meeting opportunities

- More dialogue with the Council about parking

- Keep up the advocacy work on behalf of the Town Centre

- A day to celebrate different cultures

- More sharing of footfall data

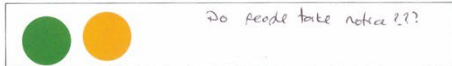
Buy and sort Debenham's.



Your Priorities (taken from What Matters to you Most Survey 2026)

#### Priorities in Order

##### 1. Street Rangers



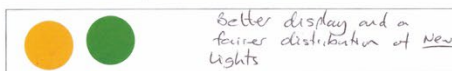
##### 2. Christmas Market



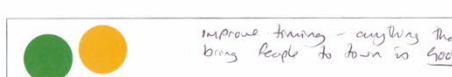
##### 3. Christmas Street Entertainment



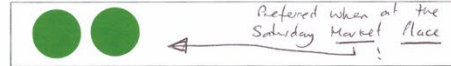
##### 3. = Christmas Light Switch On Activities



##### 4 = Halloween, Easter, Summer Holiday Activities



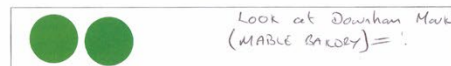
##### 5 = Merchant's Markets, Open Air Film Nights



##### 6. Discover King's Lynn App



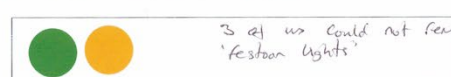
##### 7. = Pop Up Shop opportunities, Taste of the Town, Street Food Fair



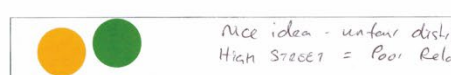
##### 8. Subsidised courses - 1st aid, fire, marketing



##### 9. = Social events, Festoon & Lights



##### 10. Hanging baskets



#### Less Important But Still More "Yes than No"

##### - Cocktail Week



##### - Printed newsletter



##### - Networking for under 35s.



#### Other Suggestions Provided

##### - Visitor map boards



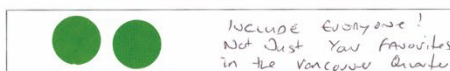
##### - Business networking / meeting opportunities



##### - More dialogue with the Council about parking



##### - Keep up the advocacy work on behalf of the Town Centre



##### - A day to celebrate different cultures



##### - More sharing of footfall data



## Appendix 5

### List of hereditaments with rateable value

| count_reference | property_reference | property_address                                                                                   | property_add1                                                 | property_add2                                      | property_add3                      | property_add4 | rateable_value 2017 | levy_charge | rateable_value_2026 | New Charge |
|-----------------|--------------------|----------------------------------------------------------------------------------------------------|---------------------------------------------------------------|----------------------------------------------------|------------------------------------|---------------|---------------------|-------------|---------------------|------------|
| 000018          | NN00000020130228   | Car Park (east) Albert Street & Car Park (west) Austin Street Albert Street Kings Lynn             | Car Park (east) Albert Street & Car Park (west) Austin Street | Albert Street                                      | Kings Lynn                         | Norfolk       | 69500               | 1042.5      | 65,000              | 1235.0     |
| 000018          | NN00000020340151   | Car Park (east) Austin Street Kings Lynn Norfolk PE30 1DZ                                          | Car Park (east)                                               | Austin Street                                      | Kings Lynn                         | Norfolk       | 29000               | 435         | 38,750              | 736        |
| 000018          | NN00000020430019   | Public Conveniences Baker Lane Kings Lynn Norfolk PE30 1LL                                         | Public Conveniences                                           | Baker Lane                                         | Kings Lynn                         | Norfolk       | 8900                | 133.5       | 10,250              | 194.8      |
| 000018          | NN00000020431001   | Car Park North Baker Lane Kings Lynn Norfolk PE30 1HY                                              | Car Park North                                                | Baker Lane                                         | Kings Lynn                         | Norfolk       | 30000               | 450         | 37,500              | 713        |
| 000018          | NN00000020431002   | Car Park South Baker Lane Kings Lynn Norfolk PE30 1HY                                              | Car Park South                                                | Baker Lane                                         | Kings Lynn                         | Norfolk       | 34500               | 517.5       | 43,250              | 821.8      |
| 000018          | NN00000020780326   | St James Swimming Pool Blackfriars Street Kings Lynn Norfolk PE30 1NN                              | St James Swimming Pool                                        | Blackfriars Street                                 | Kings Lynn                         | Norfolk       | 56500               | 847.5       | 38,000              | 1862.0     |
| 000018          | NN00000020780383   | Car Park At St James Swimming Pool                                                                 | Car Park At St James Swimming Pool                            | Blackfriars Street                                 | Kings Lynn                         | Norfolk       | 25000               | 375         | 43,750              | 831        |
| 000018          | NN00000020840048   | Carpark, Boat Quay Boal Street Kings Lynn Norfolk PE30 5AA                                         | Carpark, Boat Quay                                            | Boal Street                                        | Kings Lynn                         | Norfolk       | 54000               | 810         | 72,000              | 1368       |
| 000018          | NN00000021290355   | Car Park Chapel Street Kings Lynn Norfolk PE30 1EG                                                 | Car Park                                                      | Chapel Street                                      | Kings Lynn                         | Norfolk       | 28000               | 420         | 46,250              | 879        |
| 000018          | NN00000021291003   | Pt Gnd 1st Flr 2nd Flr & 3rd Flr Kings Court Chapel Street Kings Lynn Norfolk PE30 1LJ             | Pt Gnd 1st Flr 2nd Flr & 3rd Flr                              | Kings Court                                        | Kings Lynn                         | Norfolk       | 137000              | 2055        | 122,000             | 2318       |
| 000018          | NN00000021510001   | St James Car Park Clough Lane Kings Lynn Norfolk PE30 1BT                                          | St James Car Park                                             | Clough Lane                                        | Kings Lynn                         | Norfolk       | 188000              | 2820        | 201,000             | 3819       |
| 000018          | NN00000021580036   | Car Park Common Staithe Quay Kings Lynn Norfolk PE30 1LL                                           | Car Park                                                      | Common Staithe Quay                                | Kings Lynn                         | Norfolk       | 38500               | 577.5       | 43,000              | 817.0      |
| 000018          | NN00000022470012   | Public Convenience Ferry Street Kings Lynn Norfolk PE30 1LJ                                        | Public Convenience                                            | Ferry Street                                       | Kings Lynn                         | Norfolk       | 9200                | 138         | 10,750              | 204        |
| 000018          | NN0000002423024B   | Tourist Information Centre Customs House Purfleet Quay Kings Lynn Norfolk PE30 1LJ                 | Tourist Information Centre                                    | Customs House                                      | Kings Lynn                         | Norfolk       | 16000               | 240         | 17,000              | 323        |
| 000018          | NN00000024230467   | Crofters Coffee House 1 & Riverside Restaurant 15 St Georges Courtyard Kings Lynn Norfolk PE30 1EU | Crofters Coffee House 1 &<br>White Barn                       | Riverside Restaurant 15<br>12 St Georges Courtyard | St Georges Courtyard<br>Kings Lynn | Norfolk       | 32000               | 480         | 35,000              | 665        |
| 000018          | NN00000024231103   | 10 Norfolk Street Kings Lynn Norfolk PE30 1AR                                                      | 10 Norfolk Street                                             | Kings Lynn                                         | Norfolk                            | Norfolk       | 20000               | 300         | 20,500              | 390        |
| 000018          | NN0000002520162    | Car Park - Old Cattle Market Old Sunway Kings Lynn Norfolk PE30 1DN                                | Car Park - Old Cattle Market                                  | Old Sunway                                         | Kings Lynn                         | Norfolk       | 22500               | 337.5       | 15,750              | 299.3      |
| 000018          | NN00000025411001   | Car Park St James Court Kings Lynn Norfolk PE30 1EH                                                | Car Park                                                      | St James Court                                     | Kings Lynn                         | Norfolk       | 95000               | 1425        | 103,000             | 1957       |
| 000018          | NN00000026930101   | Town Hall Saturday Market Place Kings Lynn Norfolk PE30 5DQ                                        | Town Hall                                                     | Saturday Market Place                              | Kings Lynn                         | Norfolk       | 42500               | 637.5       | 67,000              | 1273.0     |
| 000018          | NN00000027350127   | Car Park Saturday Market Place Kings Lynn Norfolk PE30 5DQ                                         | Car Park                                                      | Saturday Market Place                              | Kings Lynn                         | Norfolk       | 53500               | 802.5       | 47,000              | 893.0      |
| 000018          | NN00000027350131   | Pontoon At River Ouse South Quay Kings Lynn Norfolk PE30 5DT                                       | Pontoon At River Ouse                                         | South Quay                                         | Kings Lynn                         | Norfolk       | 18000               | 270         | 41,250              | 784        |
| 000018          | NN00000027871001   | Car Park Surrey Street Kings Lynn Norfolk PE30 1EG                                                 | Car Park                                                      | Surrey Street                                      | Kings Lynn                         | Norfolk       | 12250               | 183.75      | 12,250              | 232.75     |
| 000018          | NN00000028130001   | Car Park Surrey Street Kings Lynn Norfolk PE30 1EH                                                 | Car Park, Surrey Yard                                         | Surrey Street                                      | Kings Lynn                         | Norfolk       | 10750               | 161.25      | 24,250              | 460.75     |
| 000018          | NN00000028130002   | Corn Exchange 20 Tuesday Market Place Kings Lynn Norfolk PE30 1JW                                  | Corn Exchange                                                 | 20 Tuesday Market Place                            | Kings Lynn                         | Norfolk       | 6100                | 100         | 13,750              | 261        |
| 000018          | NN00000028450408   | Car Park Tuesday Market Place Kings Lynn Norfolk PE30 1JJ                                          | Car Park                                                      | Tuesday Market Place                               | Kings Lynn                         | Norfolk       | 84000               | 1260        | 79,500              | 1511       |
| 000018          | NN00000028610012   | Bus Station Old Market Street Kings Lynn Norfolk PE30 1NL                                          | Bus Station                                                   | Old Market Street                                  | Kings Lynn                         | Norfolk       | 163000              | 2445        | 280,000             | 5320       |
| 000045          | NN00000020340043   | Priory House Austin Street Kings Lynn Norfolk PE30 1QH                                             | Priory House                                                  | Austin Street                                      | Kings Lynn                         | Norfolk       | 64000               | 960         | 93,500              | 1777       |
| 000045          | NN00000026141001   | Plot 1 At 46 Queen Street Kings Lynn Norfolk PE30 1HT                                              | Plot 1 At                                                     | 46 Queen Street                                    | Kings Lynn                         | Norfolk       | 106000              | 1590        | 119,000             | 2261       |
| 000063          | NN00000020340121   | Juniper House 21 Austin Street Kings Lynn Norfolk PE30 1DZ                                         | Juniper House                                                 | 21 Austin Street                                   | Kings Lynn                         | Norfolk       | 16250               | 243.75      | 18,000              | 342.00     |
| 000152          | NN00000020780063   | Blackfriars Chambers Blackfriars Street Kings Lynn Norfolk PE30 1NY                                | Blackfriars Chambers                                          | Blackfriars Street                                 | Kings Lynn                         | Norfolk       | 131000              | 1965        | 111,000             | 2109       |
| 000199          | NN0000002078010A   | 12-16 Blackfriars Street Kings Lynn Norfolk PE30 1NN                                               | 12-16 Blackfriars Street                                      | Kings Lynn                                         | Norfolk                            | Norfolk       | 23000               | 345         | 21,750              | 413        |
| 000205          | NN00000028410326   | 28 Tower Street Kings Lynn Norfolk PE30 1EJ                                                        | 28 Tower Street                                               | Kings Lynn                                         | Norfolk                            | Norfolk       | 11750               | 176.25      | 12,750              | 242.25     |
| 000241          | NN00000020780222   | 8 Blackfriars Street Kings Lynn Norfolk PE30 1NN                                                   | 8 Blackfriars Street                                          | Kings Lynn                                         | Norfolk                            | Norfolk       | 10000               | 150         | 11,250              | 214        |
| 000288          | NN00000020780345   | 20-24 Blackfriars Street Kings Lynn Norfolk PE30 1NN                                               | 20-24 Blackfriars Street                                      | Kings Lynn                                         | Norfolk                            | Norfolk       | 9600                | 144         | 10,000              | 190        |
| 000288          | NN00000026360027   | Kwik Fit Regent Way Kings Lynn Norfolk PE30 5BZ                                                    | Kwik Fit                                                      | Regent Way                                         | Kings Lynn                         | Norfolk       | 25250               | 378.75      | 25,000              | 475.00     |
|                 |                    |                                                                                                    |                                                               |                                                    |                                    |               | 57500               | 862.5       | 61,000              | 1159.0     |



|         |                   |                                                                                |                                  |                    |               |        |        |         |        |
|---------|-------------------|--------------------------------------------------------------------------------|----------------------------------|--------------------|---------------|--------|--------|---------|--------|
| 9900288 | NN00000002693037B | 33-39 St James Street Kings Lynn Norfolk PE30 5BZ                              | 33-39 St James Street            | Kings Lynn         | Norfolk       | 16000  | 240    | 17,250  | 328    |
| 9900303 | NN000000020780379 | 30-32 Blackfriars Street Kings Lynn Norfolk PE30 1NN                           | 30-32 Blackfriars Street         | Kings Lynn         | Norfolk       | 6800   | 100    | 10,250  | 195    |
| 9900321 | NN000000020920002 | 19 Broad Street KINGS LYNN Norfolk PE30 1DP                                    | 19 Broad Street                  | KINGS LYNN         | Norfolk       | 49000  | 735    | 39,750  | 755    |
| 9900330 | NN000000020920003 | 17 Broad Street Kings Lynn Norfolk PE30 1DP                                    | 17 Broad Street                  | Kings Lynn         | Norfolk       | 72000  | 1080   | 58,500  | 1112   |
| 9900395 | NN000000020920008 | 9 Broad Street KINGS LYNN Norfolk PE30 1DP                                     | 9 Broad Street                   | KINGS LYNN         | Norfolk       | 29750  | 446.25 | 24,000  | 456.00 |
| 9900401 | NN000000020920009 | 11 Broad Street Kings Lynn Norfolk PE30 1DP                                    | 11 Broad Street                  | Kings Lynn         | Norfolk       | 23000  | 345    | 18,500  | 352    |
| 9900410 | NN000000020920010 | 1 Broad Street KINGS LYNN Norfolk PE30 1DP                                     | 1 Broad Street                   | KINGS LYNN         | Norfolk       | 37000  | 555    | 40,000  | 760    |
| 9900410 | NN000000023530584 | 48 High Street Kings Lynn Norfolk PE30 1BE                                     | 48 High Street                   | Kings Lynn         | Norfolk       | 34000  | 510    | 26,750  | 508    |
| 9900439 | NN000000020920015 | 16 Broad Street Kings Lynn Norfolk PE30 1DP                                    | 16 Broad Street                  | Kings Lynn         | Norfolk       | 21500  | 322.5  | 20,750  | 394.3  |
| 9900448 | NN000000020920016 | 18 Broad Street Kings Lynn Norfolk PE30 1DP                                    | 18 Broad Street                  | Kings Lynn         | Norfolk       | 23750  | 356.25 | 19,000  | 361.00 |
| 9900448 | NN000000023531144 | 93 High Street Kings Lynn Norfolk PE30 1BL                                     | 93 High Street                   | Kings Lynn         | Norfolk       | 32750  | 491.25 | 25,750  | 489.25 |
| 9900466 | NN000000020920019 | 13 Broad Street Kings Lynn Norfolk PE30 1DP                                    | 13 Broad Street                  | Kings Lynn         | Norfolk       | 152000 | 2280   | 88,000  | 1672   |
| 9900537 | NN000000020920035 | 26-28 Broad Street Kings Lynn Norfolk PE30 1DP                                 | 26-28                            | Broad Street       | Kings Lynn    | 43500  | 652.5  | 34,750  | 660.3  |
| 9900564 | NN000000020920365 | 36 Broad Street Kings Lynn Norfolk PE30 1DP                                    | 36 Broad Street                  | Kings Lynn         | Norfolk       | 22250  | 333.75 | 18,000  | 342.00 |
| 9900582 | NN000000020920416 | 41-43 Broad Street Kings Lynn Norfolk PE30 1DP                                 | 41-43 Broad Street               | Kings Lynn         | Norfolk       | 34250  | 513.75 | 28,500  | 541.50 |
| 9900635 | NN000000020920558 | 15a Norfolk Street Kings Lynn Norfolk PE30 1AN                                 | 15a Norfolk Street               | Kings Lynn         | Norfolk       | 29500  | 442.5  | 23,750  | 451.3  |
| 9900671 | NN000000020921004 | 22-24 Broad Street Kings Lynn Norfolk PE30 1DP                                 | 22-24 Broad Street               | Kings Lynn         | Norfolk       | 40250  | 603.75 | 32,250  | 612.75 |
| 9900715 | NN000000021290247 | Listergate House 80 Chapel Street Kings Lynn Norfolk PE30 1EF                  | Listergate House                 | 80 Chapel Street   | Kings Lynn    | 12750  | 191.25 | 15,000  | 285.00 |
| 9900724 | NN000000021290251 | 78 Chapel Street Kings Lynn Norfolk PE30 1EF                                   | 78 Chapel Street                 | Kings Lynn         | Norfolk       | 9900   | 148.5  | 11,750  | 223.3  |
| 9900789 | NN000000021420015 | Car Park Church Street Kings Lynn Norfolk PE30 5EB                             | Car Park                         | Church Street      | Kings Lynn    | 98000  | 1470   | 105,000 | 1995   |
| 9900798 | NN000000021420017 | Hand Car Wash Site Private Car Park Church Street Kings Lynn Norfolk PE30 5EB  | Hand Car Wash Site               | Private Car Park   | Church Street | 5000   | 100    | 11,000  | 209    |
| 9900869 | NN000000021580017 | Ferry Street Amateur Boxing Club Common Slathe Quay Kings Lynn Norfolk PE30 1L | Ferry Street Amateur Boxing Club | Common Slathe Quay | Kings Lynn    | 5500   | 100    | 10,000  | 190    |
| 9900869 | NN000000021580021 | Kings Lynn Conservancy Board Common Slathe Quay KINGS LYNN Norfolk PE30 1L     | Kings Lynn Conservancy Board     | Common Slathe Quay | Norfolk       | 17000  | 255    | 19,000  | 361    |
| 9900902 | NN000000023531008 | 103 High Street Kings Lynn Norfolk PE30 1BW                                    | 103 High Street                  | Kings Lynn         | Norfolk       | 21250  | 318.75 | 21,750  | 413.25 |
| 9900902 | NN000000023531286 | Nikki Morganti 103A High Street Kings Lynn Norfolk PE30 1BW                    | Nikki Morganti                   | 103A High Street   | Kings Lynn    | 18000  | 270    | 18,500  | 352    |
| 9900949 | NN000000023531661 | 100 High Street Kings Lynn Norfolk PE30 1BW                                    | 100 High Street                  | Kings Lynn         | Norfolk       | 19000  | 285    | 19,500  | 371    |
| 9900967 | NN000000023530009 | Gateway Church 99C High Street Kings Lynn Norfolk PE30 1BW                     | Gateway Church                   | 99C High Street    | Norfolk       | 7600   | 114    | 7,800   | 148    |
| 9901031 | NN000000023530118 | 10-16 High Street Kings Lynn Norfolk PE30 1BZ                                  | 10-16 High Street                | Kings Lynn         | Norfolk       | 115000 | 1725   | 73,000  | 1387   |
| 9901069 | NN00000002353018A | 17a High Street Kings Lynn Norfolk PE30 1BP                                    | 17a High Street                  | Kings Lynn         | Norfolk       | 12000  | 180    | 11,250  | 214    |
| 9901078 | NN000000023530207 | 18-19 High Street Kings Lynn Norfolk PE30 1BP                                  | 18-19 High Street                | Kings Lynn         | Norfolk       | 33500  | 502.5  | 31,500  | 598.5  |
| 9901087 | NN000000023530283 | 24-25 High Street Kings Lynn Norfolk PE30 1BP                                  | 24-25 High Street                | Kings Lynn         | Norfolk       | 29000  | 435    | 29,750  | 565    |
| 9901120 | NN000000023530461 | 38-39 High Street Kings Lynn Norfolk PE30 1BJ                                  | 38-39 High Street                | Kings Lynn         | Norfolk       | 47250  | 708.75 | 37,000  | 703.00 |
| 9901149 | NN000000023530476 | 40-42 High Street Kings Lynn Norfolk PE30 1BJ                                  | 40-42 High Street                | Kings Lynn         | Norfolk       | 234000 | 3510   | 134,000 | 2546   |
| 9901176 | NN00000002522147B | 7 Norfolk Street Kings Lynn Norfolk PE30 1AR                                   | 7 Norfolk Street                 | Kings Lynn         | Norfolk       | 89000  | 1335   | 60,000  | 1140   |
| 9901200 | NN000000026800336 | 15 St Dominics Square Kings Lynn Norfolk PE30 1DT                              | 15 St Dominics Square            | Kings Lynn         | Norfolk       | 9100   | 136.5  | 7,700   | 146.3  |
| 9901238 | NN000000023530654 | 54 High Street Kings Lynn Norfolk PE30 1BE                                     | 54 High Street                   | Kings Lynn         | Norfolk       | 26500  | 397.5  | 20,750  | 394.3  |
| 9901247 | NN000000023530692 | 57-60 High Street Kings Lynn Norfolk PE30 1AY                                  | 57-60 High Street                | Kings Lynn         | Norfolk       | 262500 | 3837.5 | 150,000 | 2850.0 |
| 9901274 | NN000000023530758 | 63 High Street Kings Lynn Norfolk PE30 1AY                                     | 63 High Street                   | Kings Lynn         | Norfolk       | 47500  | 712.5  | 37,000  | 703.0  |

|         |                   |                                                                             |                            |                   |             |            |        |        |         |        |
|---------|-------------------|-----------------------------------------------------------------------------|----------------------------|-------------------|-------------|------------|--------|--------|---------|--------|
| 9901292 | NND00000023530813 | 70 High Street Kings Lynn Norfolk PE30 1AY                                  | 70 High Street             | Kings Lynn        | Norfolk     | Norfolk    | 29000  | 435    | 24,250  | 461    |
| 9901318 | NND00000023530832 | Halifax 72 High Street Kings Lynn Norfolk PE30 1AY                          | Halifax                    | 72 High Street    | Kings Lynn  | Norfolk    | 46000  | 690    | 36,250  | 689    |
| 9901336 | NND00000023530885 | 76-77 High Street Kings Lynn Norfolk PE30 1BB                               | 76-77 High Street          | Kings Lynn        | Norfolk     | Norfolk    | 54000  | 810    | 42,750  | 812    |
| 9901345 | NND00000023530936 | Ground Floor 78 High Street Kings Lynn Norfolk PE30 1BB                     | Ground Floor               | 78 High Street    | Kings Lynn  | Norfolk    | 21250  | 318.75 | 16,750  | 318.25 |
| 9901363 | NND00000023531159 | Store 89 94-96 High Street Kings Lynn Norfolk PE30 1DD                      | Store 89                   | 94-96 High Street | Kings Lynn  | Norfolk    | 151000 | 2265   | 80,500  | 1530   |
| 9901363 | NND00000023531939 | Store 3120 34-35 High Street Kings Lynn Norfolk PE30 1DD                    | Store 3120                 | 34-35 High Street | Kings Lynn  | Norfolk    | 36250  | 543.75 | 28,500  | 541.50 |
| 9901372 | NND00000023530616 | 51 High Street Kings Lynn Norfolk PE30 1BE                                  | 51 High Street             | Kings Lynn        | Norfolk     | Norfolk    | 39000  | 585    | 30,500  | 580    |
| 9901381 | NND00000023530974 | Library Court 81C High Street Kings Lynn Norfolk PE30 1BB                   | Library Court              | 81C High Street   | Kings Lynn  | Norfolk    | 4850   | 100    | 8,100   | 154    |
| 9901434 | NND00000023531036 | 84 High Street Kings Lynn Norfolk PE30 1BL                                  | 84 High Street             | Kings Lynn        | Norfolk     | Norfolk    | 45750  | 686.25 | 35,750  | 679.25 |
| 9901443 | NND0000002353104B | 85 High Street Kings Lynn Norfolk PE30 1BL                                  | 85 High Street             | Kings Lynn        | Norfolk     | Norfolk    | 66000  | 990    | 52,000  | 988    |
| 9901470 | NND00000023531248 | 101 High Street Kings Lynn Norfolk PE30 1BW                                 | 101 High Street            | Kings Lynn        | Norfolk     | Norfolk    | 15500  | 232.5  | 16,000  | 304.0  |
| 9901514 | NND00000023531318 | 104 High Street Kings Lynn Norfolk PE30 1DA                                 | 104 High Street            | Kings Lynn        | Norfolk     | Norfolk    | 16500  | 247.5  | 15,500  | 294.5  |
| 9901523 | NND00000023531337 | 105 High Street Kings Lynn Norfolk PE30 1DA                                 | 105 High Street            | Kings Lynn        | Norfolk     | Norfolk    | 14250  | 213.75 | 13,500  | 256.50 |
| 9901550 | NND00000023531375 | 108 High Street Kings Lynn Norfolk PE30 1DA                                 | 108 High Street            | Kings Lynn        | Norfolk     | Norfolk    | 10500  | 157.5  | 9,800   | 186.2  |
| 9901588 | NND00000023531411 | Osborne House 111 High Street Kings Lynn Norfolk PE30 1DD                   | Osborne House              | 111 High Street   | Kings Lynn  | Norfolk    | 10000  | 150    | 10,250  | 195    |
| 9901612 | NND00000025220177 | 12 Norfolk Street Kings Lynn Norfolk PE30 1AR                               | 12 Norfolk Street          | Kings Lynn        | Norfolk     | Norfolk    | 47250  | 708.75 | 33,250  | 631.75 |
| 9901695 | NND00000028410398 | Ladbroke's 5 Tower Street Kings Lynn Norfolk PE30 1EJ                       | Ladbroke's                 | 5 Tower Street    | Kings Lynn  | Norfolk    | 12500  | 187.5  | 15,000  | 285.0  |
| 9901701 | NND00000023531727 | 67 High Street Kings Lynn Norfolk PE30 1AY                                  | 67 High Street             | Kings Lynn        | Norfolk     | Norfolk    | 19250  | 288.75 | 15,000  | 285.00 |
| 9901775 | NND00000023531958 | 65 High Street Kings Lynn Norfolk PE30 1AY                                  | 65 High Street             | Kings Lynn        | Norfolk     | Norfolk    | 37750  | 566.25 | 33,500  | 636.50 |
| 9901784 | NND00000023531962 | 6-7 High Street Kings Lynn Norfolk PE30 1BX                                 | 6-7 High Street            | Kings Lynn        | Norfolk     | Norfolk    | 36250  | 543.75 | 39,250  | 745.75 |
| 9901793 | NND00000023531977 | 20 High Street Kings Lynn Norfolk PE30 1BP                                  | 20 High Street             | Kings Lynn        | Norfolk     | Norfolk    | 30000  | 450    | 28,250  | 537    |
| 9901828 | NND00000023531996 | 23 High Street Kings Lynn Norfolk PE30 1BP                                  | 23 High Street             | Kings Lynn        | Norfolk     | Norfolk    | 49000  | 735    | 50,500  | 960    |
| 9901846 | NND00000023532062 | 112-113 High Street Kings Lynn Norfolk PE30 1DD                             | 112-113 High Street        | Kings Lynn        | Norfolk     | Norfolk    | 20250  | 303.75 | 20,750  | 394.25 |
| 9901873 | NND00000024200033 | The Granary Antique Centre King Staithe Lane Kings Lynn Norfolk PE30 1LZ    | The Granary Antique Centre | King Staithe Lane | Kings Lynn  | Norfolk    | 7400   | 100    | 9,600   | 182    |
| 9901971 | NND00000024230022 | 4 King Street Kings Lynn Norfolk PE30 1ES                                   | 4 King Street              | Kings Lynn        | Norfolk     | Norfolk    | 9200   | 138    | 8,900   | 169    |
| 9901980 | NND00000028450319 | 23 Tuesday Market Place Kings Lynn Norfolk PE30 1JJ                         | 23 Tuesday Market Place    | Kings Lynn        | Norfolk     | Norfolk    | 35750  | 536.25 | 43,750  | 831.25 |
| 9902046 | NND00000024230876 | 48 King Street Kings Lynn Norfolk PE30 1HE                                  | 48 King Street             | Kings Lynn        | Norfolk     | Norfolk    | 28250  | 423.75 | 22,500  | 427.50 |
| 9902082 | NND00000024230113 | Gym 9A King Street Kings Lynn Norfolk PE30 1ET                              | Gym                        | 9A King Street    | Kings Lynn  | Norfolk    | 19000  | 285    | 18,500  | 352    |
| 9902091 | NND00000024231045 | Ashton Shaw 11 King Street Kings Lynn Norfolk PE30 1ET                      | Ashton Shaw                | 11 King Street    | Kings Lynn  | Norfolk    | 25500  | 382.5  | 20,750  | 394.3  |
| 9902108 | NND00000024230236 | Norfolk Museum Service Ackmans Yard King Street Kings Lynn Norfolk PE30 1HW | Norfolk Museum Service     | Ackmans Yard      | King Street | Kings Lynn | 7700   | 115.5  | 14,500  | 275.5  |
| 9902126 | NND00000024230225 | Evershed House 23-25 King Street Kings Lynn Norfolk PE30 1DU                | Evershed House             | 23-25 King Street | Kings Lynn  | Norfolk    | 35250  | 528.75 | 28,250  | 536.75 |
| 9902126 | NND00000025140112 | 11-13 New Conduit Street Kings Lynn Norfolk PE30 1DG                        | 11-13 New Conduit Street   | Kings Lynn        | Norfolk     | Norfolk    | 29000  | 435    | 25,500  | 485    |
| 9902153 | NND00000024230556 | Globe Hotel King Street Kings Lynn Norfolk PE30 1EZ                         | Globe Hotel                | King Street       | Kings Lynn  | Norfolk    | 140000 | 2100   | 180,000 | 3420   |
| 9902180 | NND0000002423065A | 18-20 King Street Kings Lynn Norfolk PE30 1ES                               | 18-20 King Street          | Kings Lynn        | Norfolk     | Norfolk    | 19750  | 296.25 | 16,250  | 308.75 |
| 9902206 | NND00000024230698 | 22-26 King Street Kings Lynn Norfolk PE30 1HJ                               | 22-26 King Street          | Kings Lynn        | Norfolk     | Norfolk    | 59500  | 892.5  | 50,500  | 959.5  |
| 9902215 | NND00000024230753 | 28-32 King Street Kings Lynn Norfolk PE30 1HQ                               | 28-32 King Street          | Kings Lynn        | Norfolk     | Norfolk    | 33000  | 495    | 26,750  | 508    |
| 9902224 | NND00000024230791 | 36-38 King Street Kings Lynn Norfolk PE30 1ES                               | 36-38 King Street          | Kings Lynn        | Norfolk     | Norfolk    | 14250  | 213.75 | 13,500  | 256.50 |
| 9902251 | NND00000024230946 | 2 King Street Kings Lynn Norfolk PE30 1ES                                   | 2 King Street              | Kings Lynn        | Norfolk     | Norfolk    | 8900   | 133.5  | 10,500  | 199.5  |

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|---------|-------------------|--------------------------------------------------------------|--------------------------|-------------------|---------|--|-------|--------|--------|--------|
| 9902304 | NND00000021290321 | 42 Chapel Street Kings Lynn Norfolk PE30 1EF                 | 42 Chapel Street         | Kings Lynn        | Norfolk |  | 13750 | 206.25 | 15,750 | 299.25 |
| 9902313 | NND00000024231101 | 40 King Street Kings Lynn Norfolk PE30 1ES                   | 40 King Street           | Kings Lynn        | Norfolk |  | 18000 | 270    | 17,250 | 328    |
| 9902340 | NND00000024771001 | B & M Bargains Old Market Street Kings Lynn Norfolk PE30 1NL | B & M Bargains           | Old Market Street | Norfolk |  | 72500 | 1087.5 | 62,000 | 1178.0 |
| 9902369 | NND00000025120212 | The Granaries 21A Nelson Street Kings Lynn Norfolk PE30 5DY  | The Granaries            | 21A Nelson Street | Norfolk |  | 4150  | 100    | 8,300  | 158    |
| 9902402 | NND00000025120227 | The Granaries 21C Nelson Street Kings Lynn Norfolk PE30 5DY  | The Granaries            | 21C Nelson Street | Norfolk |  | 4450  | 100    | 8,300  | 169    |
| 9902449 | NND00000025140005 | 17 New Conduit Street Kings Lynn Norfolk PE30 1DE            | 17 New Conduit Street    | Kings Lynn        | Norfolk |  | 33500 | 502.5  | 34,250 | 650.8  |
| 9902467 | NND00000025140009 | 19 New Conduit Street Kings Lynn Norfolk PE30 1DE            | 19 New Conduit Street    | Kings Lynn        | Norfolk |  | 13500 | 202.5  | 13,500 | 256.5  |
| 9902494 | NND00000025140014 | 26 New Conduit Street Kings Lynn Norfolk PE30 1DL            | 26 New Conduit Street    | Kings Lynn        | Norfolk |  | 28500 | 427.5  | 29,000 | 551.0  |
| 9902500 | NND00000025140015 | 21 New Conduit Street Kings Lynn Norfolk PE30 1DE            | 21 New Conduit Street    | Kings Lynn        | Norfolk |  | 54000 | 810    | 55,000 | 1045   |
| 9902529 | NND0000002845006B | 4 Tuesday Market Place Kings Lynn Norfolk PE30 1YY           | 4 Tuesday Market Place   | Kings Lynn        | Norfolk |  | 40000 | 600    | 35,250 | 670    |
| 9902538 | NND00000025140019 | 8-12 New Conduit Street Kings Lynn Norfolk PE30 1DL          | 8-12 New Conduit Street  | Kings Lynn        | Norfolk |  | 37500 | 562.5  | 33,750 | 641.3  |
| 9902556 | NND00000025140057 | 5 New Conduit Street Kings Lynn Norfolk PE30 1DE             | 5 New Conduit Street     | Kings Lynn        | Norfolk |  | 11000 | 165    | 9,000  | 171    |
| 9902565 | NND00000025140095 | 9 New Conduit Street Kings Lynn Norfolk PE30 1DE             | 9 New Conduit Street     | Kings Lynn        | Norfolk |  | 33250 | 498.75 | 28,250 | 536.75 |
| 9902574 | NND0000002514015B | 15 New Conduit Street Kings Lynn Norfolk PE30 1DE            | 15 New Conduit Street    | Kings Lynn        | Norfolk |  | 48500 | 727.5  | 38,750 | 736.3  |
| 9902583 | NND00000025140165 | 16-18 New Conduit Street Kings Lynn Norfolk PE30 1DL         | 16-18 New Conduit Street | Kings Lynn        | Norfolk |  | 32750 | 491.25 | 33,250 | 631.75 |
| 9902609 | NND00000026801005 | 17 St Dominics Square Kings Lynn Norfolk PE30 1DT            | 17 St Dominics Square    | Kings Lynn        | Norfolk |  | 22750 | 341.25 | 19,250 | 365.75 |
| 9902627 | NND00000025220004 | 140 Norfolk Street Kings Lynn Norfolk PE30 1AU               | 140 Norfolk Street       | Kings Lynn        | Norfolk |  | 25750 | 386.25 | 16,250 | 308.75 |
| 9902662 | NND00000025220105 | 5 Norfolk Street Kings Lynn Norfolk PE30 1AR                 | 5 Norfolk Street         | Kings Lynn        | Norfolk |  | 28500 | 427.5  | 16,000 | 304.0  |
| 9902716 | NND00000025220181 | 13 Norfolk Street Kings Lynn Norfolk PE30 1AR                | 13 Norfolk Street        | Kings Lynn        | Norfolk |  | 22500 | 337.5  | 15,750 | 299.3  |
| 9902725 | NND00000025220196 | 14 Norfolk Street Kings Lynn Norfolk PE30 1AR                | 14 Norfolk Street        | Kings Lynn        | Norfolk |  | 54500 | 817.5  | 38,000 | 722.0  |
| 9902734 | NND00000025220213 | 16 Norfolk Street Kings Lynn Norfolk PE30 1AN                | 16 Norfolk Street        | Kings Lynn        | Norfolk |  | 20750 | 311.25 | 24,750 | 470.25 |
| 9902743 | NND00000025140076 | 7 New Conduit Street Kings Lynn Norfolk PE30 1DE             | 7 New Conduit Street     | Kings Lynn        | Norfolk |  | 11500 | 172.5  | 9,800  | 186.2  |
| 9902752 | NND00000025220232 | 18 Norfolk Street Kings Lynn Norfolk PE30 1AN                | 18 Norfolk Street        | Kings Lynn        | Norfolk |  | 7800  | 117    | 9,400  | 179    |
| 9902761 | NND00000025220247 | 19-20 Norfolk Street Kings Lynn Norfolk PE30 1AN             | 19-20 Norfolk Street     | Kings Lynn        | Norfolk |  | 32750 | 491.25 | 39,750 | 755.25 |
| 9902888 | NND00000020920524 | 38 Broad Street Kings Lynn Norfolk PE30 1DP                  | 38 Broad Street          | Kings Lynn        | Norfolk |  | 46250 | 693.75 | 38,500 | 731.50 |
| 9902888 | NND00000026231006 | 17-19 Railway Road Kings Lynn Norfolk PE30 1NF               | 17-19 Railway Road       | Kings Lynn        | Norfolk |  | 13250 | 198.75 | 15,000 | 285.00 |
| 9902912 | NND00000025221010 | 36 Norfolk Street Kings Lynn Norfolk PE30 1AH                | 36 Norfolk Street        | Kings Lynn        | Norfolk |  | 9500  | 127.5  | 11,750 | 223.3  |
| 9903112 | NND00000025220904 | 21 Norfolk Street Kings Lynn Norfolk PE30 1AN                | 21 Norfolk Street        | Kings Lynn        | Norfolk |  | 9600  | 144    | 11,500 | 219    |
| 9903159 | NND00000025220961 | 96 Norfolk Street Kings Lynn Norfolk PE30 1AQ                | 96 Norfolk Street        | Kings Lynn        | Norfolk |  | 7700  | 115.5  | 8,100  | 153.9  |
| 9903186 | NND00000023530635 | 53a High Street Kings Lynn Norfolk PE30 1BE                  | 53a High Street          | Kings Lynn        | Norfolk |  | 15500 | 232.5  | 12,000 | 228.0  |
| 9903266 | NND0000002353201A | 68 High Street Kings Lynn Norfolk PE30 1AY                   | 68 High Street           | Kings Lynn        | Norfolk |  | 14000 | 210    | 18,000 | 342    |
| 9903275 | NND00000025221146 | 112-114 Norfolk Street Kings Lynn Norfolk PE30 1AQ           | 112-114 Norfolk Street   | Kings Lynn        | Norfolk |  | 32500 | 487.5  | 44,750 | 850.3  |
| 9903275 | NND00000025221165 | 116 Norfolk Street Kings Lynn Norfolk PE30 1AP               | 116 Norfolk Street       | Kings Lynn        | Norfolk |  | 5900  | 100    | 9,500  | 181    |
| 9903328 | NND00000025221199 | 119 Norfolk Street KINGS LYNN Norfolk PE30 1AP               | 119 Norfolk Street       | KINGS LYNN        | Norfolk |  | 10000 | 150    | 16,000 | 304    |
| 9903364 | NND00000025221269 | 125 Norfolk Street Kings Lynn Norfolk PE30 1AP               | 125 Norfolk Street       | Kings Lynn        | Norfolk |  | 13500 | 202.5  | 16,000 | 304.0  |
| 9903391 | NND00000025221292 | 128-132 Norfolk Street Kings Lynn Norfolk PE30 1AP           | 128-132 Norfolk Street   | Kings Lynn        | Norfolk |  | 52500 | 787.5  | 52,500 | 997.5  |
| 9903408 | NND00000025221305 | 133 Norfolk Street Kings Lynn Norfolk PE30 1AU               | 133 Norfolk Street       | Kings Lynn        | Norfolk |  | 14750 | 221.25 | 10,250 | 194.75 |
| 9903435 | NND00000025221343 | 137-138 Norfolk Street Kings Lynn Norfolk PE30 1AU           | 137-138 Norfolk Street   | Kings Lynn        | Norfolk |  | 56500 | 847.5  | 35,750 | 679.3  |



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| 9903444 | NND0000025221358 | 139 Norfolk Street Kings Lynn Norfolk PE30 1AU                             | 139 Norfolk Street         | Kings Lynn            | Norfolk    | 19500  | 292.5  | 12,250  | 232.8  |
| 9903453 | NND0000029201004 | 6 Broad Street Kings Lynn Norfolk PE30 1DP                                 | 6 Broad Street             | Kings Lynn            | Norfolk    | 65500  | 982.5  | 52,000  | 988.0  |
| 9903462 | NND0000025221996 | 143 Norfolk Street Kings Lynn Norfolk PE30 1AU                             | 143 Norfolk Street         | Kings Lynn            | Norfolk    | 34500  | 517.5  | 19,750  | 375.3  |
| 9903506 | NND0000023531026 | Gnd Fir At 82 High Street Kings Lynn Norfolk PE30 1DD                      | Gnd Fir At                 | 82 High Street        | Kings Lynn | 58000  | 870    | 42,750  | 812    |
| 9903524 | NND0000025221502 | 23 Norfolk Street Kings Lynn Norfolk PE30 1AN                              | 23 Norfolk Street          | Kings Lynn            | Norfolk    | 8500   | 127.5  | 13,250  | 251.8  |
| 9903533 | NND0000025221517 | 8 Norfolk Street Kings Lynn Norfolk PE30 1AR                               | 8 Norfolk Street           | Kings Lynn            | Norfolk    | 28750  | 431.25 | 18,250  | 346.75 |
| 9903551 | NND0000025221837 | Van Pelt 108 Norfolk Street Kings Lynn Norfolk PE30 1AQ                    | Van Pelt                   | 108 Norfolk Street    | Kings Lynn | 5900   | 100    | 8,300   | 158    |
| 9903598 | NND0000025221678 | 104 Norfolk Street Kings Lynn Norfolk PE30 1AQ                             | 104 Norfolk Street         | Kings Lynn            | Norfolk    | 9100   | 136.5  | 9,600   | 182.4  |
| 9903640 | NND000002522188A | 3 Norfolk Street Kings Lynn Norfolk PE30 1AR                               | 3 Norfolk Street           | Kings Lynn            | Norfolk    | 38250  | 573.75 | 21,750  | 413.25 |
| 9903669 | NND0000025221911 | 141 Norfolk Street Kings Lynn Norfolk PE30 1AU                             | 141 Norfolk Street         | Kings Lynn            | Norfolk    | 33500  | 502.5  | 21,250  | 403.8  |
| 9903687 | NND0000025610037 | The Mallings Q Club Page Stair Lane Kings Lynn Norfolk PE30 1NQ            | The Mallings Q Club        | Page Stair Lane       | Kings Lynn | 40500  | 607.5  | 40,500  | 769.5  |
| 9903702 | NND0000026090013 | Norfolk Probation Service Purfleet Quay Kings Lynn Norfolk PE30 1HP        | Norfolk Probation Service  | Purfleet Quay         | Kings Lynn | 42500  | 637.5  | 37,750  | 717.3  |
| 9903711 | NND0000026090047 | 9 Purfleet Quay Kings Lynn Norfolk PE30 1HP                                | 9 Purfleet Quay            | Kings Lynn            | Norfolk    | 7100   | 100    | 11,750  | 223    |
| 9903720 | NND0000026090015 | Limes House 23 Purfleet Street Kings Lynn Norfolk PE30 1ER                 | Limes House                | 23 Purfleet Street    | Norfolk    | 10750  | 161.25 | 12,250  | 232.75 |
| 9903767 | NND0000026090138 | 17 Purfleet Street Kings Lynn Norfolk PE30 1ER                             | 17 Purfleet Street         | Kings Lynn            | Norfolk    | 6900   | 100    | 8,400   | 160    |
| 9903794 | NND0000026090195 | Limes House 21-22 Purfleet Street Kings Lynn Norfolk PE30 1ER              | Limes House                | 21-22 Purfleet Street | Kings Lynn | 16500  | 247.5  | 20,250  | 384.8  |
| 9903800 | NND0000028451024 | 17 Tuesday Market Place Kings Lynn Norfolk PE30 1JN                        | 17 Tuesday Market Place    | Kings Lynn            | Norfolk    | 14750  | 221.25 | 17,750  | 337.25 |
| 9903829 | NND0000026091001 | 10-12 Purfleet Street Kings Lynn Norfolk PE30 1ER                          | 10-12 Purfleet Street      | Kings Lynn            | Norfolk    | 25750  | 386.25 | 25,250  | 479.75 |
| 9903838 | NND0000026091002 | Car Park (private) Purfleet Street Kings Lynn Norfolk PE30 1ER             | Car Park (privae)          | Purfleet Street       | Kings Lynn | 21000  | 315    | 16,750  | 318    |
| 9903954 | NND0000026230247 | 26a Railway Road Kings Lynn Norfolk PE30 1NF                               | 26a Railway Road           | Kings Lynn            | Norfolk    | 6500   | 100    | 10,250  | 195    |
| 9904029 | NND0000026930351 | 18 St James Street Kings Lynn Norfolk PE30 5DA                             | 18 St James Street         | Kings Lynn            | Norfolk    | 7700   | 115.5  | 8,600   | 163.4  |
| 9904074 | NND0000026800001 | 7 St Dominics Square Kings Lynn Norfolk PE30 1DT                           | 7 St Dominics Square       | Kings Lynn            | Norfolk    | 26000  | 390    | 67,000  | 1273   |
| 9904163 | NND0000026801004 | 11 St Dominics Square Kings Lynn Norfolk PE30 1DT                          | 11 St Dominics Square      | Kings Lynn            | Norfolk    | 250000 | 3750   | 262,500 | 4988   |
| 9904225 | NND0000026930046 | 19 St James Street Kings Lynn Norfolk PE30 5DA                             | 19 St James Street         | Kings Lynn            | Norfolk    | 11500  | 172.5  | 12,250  | 232.8  |
| 9904388 | NND0000026930309 | 10-12 St James Street Kings Lynn Norfolk PE30 5DA                          | 10-12 St James Street      | Kings Lynn            | Norfolk    | 8200   | 123    | 9,300   | 188    |
| 9904501 | NND0000026930474 | Gala Bingo Theatre Royal St James Street Kings Lynn Norfolk PE30 5BZ       | Gala Bingo                 | Theatre Royal         | Kings Lynn | 32750  | 491.25 | 34,650  | 658.35 |
| 9904548 | NND0000026931004 | 13 St James Street Kings Lynn Norfolk PE30 5DA                             | 13 St James Street         | Kings Lynn            | Norfolk    | 15500  | 232.5  | 18,500  | 351.5  |
| 9904557 | NND000002841042A | 12 Tower Street Kings Lynn Norfolk PE30 1EJ                                | 12 Tower Street            | Kings Lynn            | Norfolk    | 6200   | 100    | 7,700   | 146    |
| 9904575 | NND000002702001B | Kings Lynn Sea Cadet Corps St Margarets Lane Kings Lynn Norfolk PE30 5DS   | Kings Lynn Sea Cadet Corps | St Margarets Lane     | Kings Lynn | 8400   | 126    | 11,500  | 219    |
| 9904593 | NND0000027030012 | Kings Lynn Crown Court St Margarets Place Kings Lynn Norfolk PE30 5DW      | Kings Lynn Crown Court     | St Margarets Place    | Kings Lynn | 56500  | 847.5  | 84,000  | 1596.0 |
| 9904555 | NND0000027031023 | Hamburg Suite 4 Hanse House South Quay Kings Lynn Norfolk PE30 5GN         | Hamburg Suite              | 4 Hanse House         | Kings Lynn | 8700   | 130.5  | 11,500  | 216.5  |
| 9904682 | NND0000027335001 | 1 Saturday Market Place Kings Lynn Norfolk PE30 5DQ                        | 1 Saturday Market Place    | Kings Lynn            | Norfolk    | 39000  | 585    | 43,250  | 822    |
| 9904708 | NND0000027350038 | 3 Saturday Market Place Kings Lynn Norfolk PE30 5DQ                        | 3 Saturday Market Place    | Kings Lynn            | Norfolk    | 9100   | 136.5  | 9,400   | 178.6  |
| 9904744 | NND0000028411005 | Majestic Cinema Tower Street Kings Lynn Norfolk PE30 1EJ                   | Majestic Cinema            | Tower Street          | Kings Lynn | 40000  | 600    | 33,500  | 637    |
| 9904753 | NND0000027770054 | Giles Bros Clough Lane Kings Lynn Norfolk PE30 1BT                         | Giles Bros                 | Clough Lane           | Kings Lynn | 8900   | 133.5  | 13,500  | 256.5  |
| 9904762 | NND0000027771001 | 52a South Clough Lane Kings Lynn Norfolk PE30 1BT                          | 52a South Clough Lane      | Kings Lynn            | Norfolk    | 23000  | 345    | 25,000  | 475    |
| 9904780 | NND0000027871007 | Conference Room Marriotts Warehouse South Quay Kings Lynn Norfolk PE30 5DT | Conference Room            | Marriotts Warehouse   | Kings Lynn | 15000  | 225    | 15,000  | 285    |
| 9904833 | NND0000028410011 | 1-3 Tower Street Kings Lynn Norfolk PE30 1EJ                               | 1-3 Tower Street           | Kings Lynn            | Norfolk    | 19000  | 285    | 20,250  | 385    |

|         |                  |                                                                                           |                                 |                            |                    |            |        |        |         |        |
|---------|------------------|-------------------------------------------------------------------------------------------|---------------------------------|----------------------------|--------------------|------------|--------|--------|---------|--------|
| 9904842 | NN00000028411003 | Pastimes 7-8 Tower Street Kings Lynn Norfolk PE30 1EJ                                     | Pastimes                        | 7-3 Tower Street           | Kings Lynn         | Norfolk    | 10000  | 150    | 12,000  | 228    |
| 9904931 | NN0000002841019B | 8 Tower Street Kings Lynn Norfolk PE30 1EJ                                                | 8 Tower Street                  | Kings Lynn                 | Norfolk            |            | 7000   | 100    | 8,900   | 167    |
| 9904969 | NN00000028410237 | 16 Tower Street Kings Lynn Norfolk PE30 1EJ                                               | 16 Tower Street                 | Kings Lynn                 | Norfolk            |            | 11750  | 176.25 | 13,000  | 247.00 |
| 9905042 | NN00000028410379 | 30 Tower Street Kings Lynn Norfolk PE30 1EJ                                               | 30 Tower Street                 | Kings Lynn                 | Norfolk            |            | 10000  | 150    | 11,250  | 214    |
| 9905051 | NN00000028410383 | 30A Tower Street Kings Lynn Norfolk PE30 1EJ                                              | 30A Tower Street                | Kings Lynn                 | Norfolk            |            | 10250  | 153.75 | 11,250  | 213.75 |
| 9905089 | NN00000026030049 | Esquire Limes House 24 Purfleet Street Kings Lynn Norfolk PE30 1ER                        | Esquire                         | Limes House                | 24 Purfleet Street | Kings Lynn | 10500  | 157.5  | 12,000  | 228.0  |
| 9905104 | NN00000028410449 | 36 Tower Street Kings Lynn Norfolk PE30 1EJ                                               | 36 Tower Street                 | Kings Lynn                 | Norfolk            |            | 7200   | 100    | 8,000   | 152    |
| 9905178 | NN00000028450004 | Maze Media 20A Tuesday Market Place Kings Lynn Norfolk PE30 1JW                           | Maze Media                      | 20A Tuesday Market Place   | Kings Lynn         | Norfolk    | 17750  | 266.25 | 21,750  | 413.25 |
| 9905187 | NN00000027061004 | 14 St Nicholas Street Kings Lynn Norfolk PE30 1LY                                         | 14 St Nicholas Street           | Kings Lynn                 | Norfolk            |            | 20250  | 303.75 | 25,750  | 489.25 |
| 9905220 | NN00000028450018 | 1-3 Tuesday Market Place Kings Lynn Norfolk PE30 1JU                                      | 1-3 Tuesday Market Place        | Kings Lynn                 | Norfolk            |            | 49500  | 742.5  | 46,250  | 878.8  |
| 9905294 | NN0000002845008A | Dukes Head Hotel 5-6 Tuesday Market Place Kings Lynn Norfolk PE30 1JS                     | Dukes Head Hotel                | 5-6 Tuesday Market Place   | Kings Lynn         | Norfolk    | 141000 | 2115   | 116,500 | 2214   |
| 9905329 | NN00000028450215 | 15 Tuesday Market Place Kings Lynn Norfolk PE30 1JN                                       | 15 Tuesday Market Place         | Kings Lynn                 | Norfolk            |            | 5600   | 100    | 9,300   | 177    |
| 9905347 | NN00000028450253 | 19 Tuesday Market Place Kings Lynn Norfolk PE30 1JW                                       | 19 Tuesday Market Place         | Kings Lynn                 | Norfolk            |            | 33750  | 506.25 | 41,250  | 783.75 |
| 9905356 | NN00000028450287 | 21 Tuesday Market Place Kings Lynn Norfolk PE30 1JW                                       | 21 Tuesday Market Place         | Kings Lynn                 | Norfolk            |            | 60000  | 900    | 53,500  | 1017   |
| 9905374 | NN00000028450323 | 24 Tuesday Market Place Kings Lynn Norfolk PE30 1JJ                                       | 24 Tuesday Market Place         | Kings Lynn                 | Norfolk            |            | 7500   | 100    | 9,500   | 182    |
| 9905383 | NN00000028450342 | Market Chambers 25-26 Tuesday Market Place Kings Lynn Norfolk PE30 1JJ                    | Market Chambers                 | 25-26 Tuesday Market Place | Kings Lynn         | Norfolk    | 31750  | 476.25 | 39,000  | 741.00 |
| 9905409 | NN00000028450499 | Grnd Flr 16 Tuesday Market Place Kings Lynn Norfolk PE30 1JN                              | Grnd Flr                        | 16 Tuesday Market Place    | Kings Lynn         | Norfolk    | 8500   | 127.5  | 10,750  | 204.3  |
| 9905409 | NN0000002845061A | Ground Floor 14a Tuesday Market Place Kings Lynn Norfolk PE30 1JN                         | Ground Floor                    | 14a Tuesday Market Place   | Kings Lynn         | Norfolk    | 8300   | 124.5  | 10,500  | 199.5  |
| 9905490 | NN00000028451003 | 9 Tuesday Market Place Kings Lynn Norfolk PE30 1JT                                        | 9 Tuesday Market Place          | Kings Lynn                 | Norfolk            |            | 43000  | 645    | 50,500  | 960    |
| 9905490 | NN00000028451005 | 8 Tuesday Market Place Kings Lynn Norfolk PE30 1JT                                        | 8 Tuesday Market Place          | Kings Lynn                 | Norfolk            |            | 18250  | 273.75 | 22,250  | 422.75 |
| 9905516 | NN00000028451027 | 27-28 Tuesday Market Place Kings Lynn Norfolk PE30 1JJ                                    | 27-28 Tuesday Market Place      | Kings Lynn                 | Norfolk            |            | 16000  | 240    | 14,250  | 271    |
| 9905623 | NN00000029970207 | Norfolk Constabulary Police Station St James Street Kings Lynn Norfolk PE30 5DE           | Norfolk Constabulary            | Police Station             | St James Street    | Kings Lynn | 95000  | 1425   | 95,000  | 1805   |
| 9905632 | NN00000029970423 | Magistrates Court College Lane Kings Lynn Norfolk PE30 1JB                                | Magistrates Court               | College Lane               | Kings Lynn         | Norfolk    | 122000 | 1830   | 176,000 | 3344   |
| 9906155 | NN00000025221381 | 142 Norfolk Street Kings Lynn Norfolk PE30 1AU                                            | 142 Norfolk Street              | Kings Lynn                 | Norfolk            |            | 51000  | 765    | 29,000  | 551    |
| 9906235 | NN00000023530071 | Cash Converters 5 High Street Kings Lynn Norfolk PE30 1BX                                 | Cash Converters                 | 5 High Street              | Kings Lynn         | Norfolk    | 7400   | 100    | 8,000   | 152    |
| 9906244 | NN00000026930328 | 14 St James Street Kings Lynn Norfolk PE30 5DA                                            | 14 St James Street              | Kings Lynn                 | Norfolk            |            | 8500   | 127.5  | 10,250  | 194.8  |
| 9906271 | NN0000002244006A | Ferry Lane Social Club Ferry Lane Kings Lynn Norfolk PE30 1HN                             | Ferry Lane Social Club          | Ferry Lane                 | Kings Lynn         | Norfolk    | 10750  | 161.25 | 12,000  | 228.00 |
| 9906389 | NN00000021511001 | Telecom Mast. Site Ref: 1350213 St James Car Park Clough Lane Kings Lynn Norfolk PE30 1HT | Telecom Mast. Site Ref: 1350213 | St James Car Park          | Clough Lane        | Kings Lynn | 11000  | 165    | 15,500  | 295    |
| 9906736 | NN00000026140549 | 26 Queen Street Kings Lynn Norfolk PE30 1HT                                               | 26 Queen Street                 | Kings Lynn                 | Norfolk            |            | 10750  | 161.25 | 14,000  | 266.00 |
| 9906763 | NN0000002522117A | 117 Norfolk Street Kings Lynn Norfolk PE30 1AP                                            | 117 Norfolk Street              | Kings Lynn                 | Norfolk            |            | 6300   | 100    | 10,000  | 190    |
| 9906781 | NN00000025220073 | 2a Norfolk Street Kings Lynn Norfolk PE30 1AR                                             | 2a Norfolk Street               | Kings Lynn                 | Norfolk            |            | 22750  | 341.25 | 12,750  | 242.25 |
| 9906861 | NN00000025141002 | 14 New Conduit Street Kings Lynn Norfolk PE30 1DL                                         | 14 New Conduit Street           | Kings Lynn                 | Norfolk            |            | 14500  | 217.5  | 14,750  | 280.3  |
| 9906950 | NN00000026231005 | 33 Railway Road Kings Lynn Norfolk PE30 1NF                                               | 33 Railway Road                 | Kings Lynn                 | Norfolk            |            | 37750  | 566.25 | 26,500  | 503.50 |
| 9907007 | NN00000023530457 | 37 High Street Kings Lynn Norfolk PE30 1BU                                                | 37 High Street                  | Kings Lynn                 | Norfolk            |            | 20250  | 303.75 | 15,750  | 299.25 |
| 9907052 | NN00000025221254 | 123-124 Norfolk Street Kings Lynn Norfolk PE30 1AP                                        | 123-124 Norfolk Street          | Kings Lynn                 | Norfolk            |            | 27250  | 408.75 | 32,750  | 622.25 |
| 9907150 | NN00000026230603 | Rajasthan 61 Railway Road Kings Lynn Norfolk PE30 1NE                                     | Rajasthan                       | 61 Railway Road            | Kings Lynn         | Norfolk    | 8800   | 132    | 9,300   | 188    |
| 9907259 | NN00000023531030 | Grd Flr 50 High Street Kings Lynn Norfolk PE30 1BE                                        | Grd Flr                         | 50 High Street             | Kings Lynn         | Norfolk    | 33000  | 495    | 25,750  | 489    |
| 9907348 | NN00000026231008 | Anchos Kitchen Tex Mex Restaurant 1 Railway Road Kings Lynn Norfolk PE30 1NE              | Anchos Kitchen                  | Tex Mex Restaurant         | 1 Railway Road     | Kings Lynn | 12250  | 183.75 | 11,750  | 223.25 |



|         |                  |                                                                                |                         |                     |                         |               |        |        |         |        |
|---------|------------------|--------------------------------------------------------------------------------|-------------------------|---------------------|-------------------------|---------------|--------|--------|---------|--------|
| 9907517 | NN00000020920001 | 30-34 Broad Street Kings Lynn Norfolk PE30 1DP                                 | 30-34 Broad Street      | Kings Lynn          | Norfolk                 | Norfolk       | 89000  | 1335   | 72,000  | 1368   |
| 9907517 | NN00000021291002 | Pt 2nd Fir Kings Court Chapel Street Kings Lynn Norfolk PE30 1EX               | Pt 2nd Fir              | Kings Court         | Chapel Street           | Chapel Street | 4600   | 100    | 12,000  | 228    |
| 9907517 | NN00000021291014 | Pt Gnd Fir Kings Court Chapel Street Kings Lynn Norfolk PE30 1EX               | Pt Gnd Fir              | Kings Court         | Chapel Street           | Chapel Street | 3100   | 100    | 8,300   | 158    |
| 9907580 | NN0000002353113A | 91-92 High Street Kings Lynn Norfolk PE30 1BL                                  | 91-92 High Street       | Kings Lynn          | Norfolk                 | Norfolk       | 70000  | 1050   | 55,000  | 1045   |
| 9907660 | NN00000023530442 | 36 High Street Kings Lynn Norfolk PE30 1BJ                                     | 36 High Street          | Kings Lynn          | Norfolk                 | Norfolk       | 25000  | 375    | 19,500  | 371    |
| 9907689 | NN00000025140023 | 2-6 New Conduit Street Kings Lynn Norfolk PE30 1DL                             | 2-6 New Conduit Street  | Kings Lynn          | Norfolk                 | Norfolk       | 42750  | 641.25 | 37,250  | 707.75 |
| 9907698 | NN00000027061006 | 8-12 St Nicholas Street Kings Lynn Norfolk PE30 1LY                            | 8-12 St Nicholas Street | Kings Lynn          | Norfolk                 | Norfolk       |        | 416.25 | 41,000  | 779.00 |
| 9907894 | NN00000026230675 | 44-45 Norfolk Street Kings Lynn Norfolk PE30 1AH                               | 44-45 Norfolk Street    | Kings Lynn          | Norfolk                 | Norfolk       | 21000  | 315    | 21,500  | 409    |
| 9907992 | NN00000025202066 | 22 Norfolk Street Kings Lynn Norfolk PE30 1AN                                  | 22 Norfolk Street       | Kings Lynn          | Norfolk                 | Norfolk       | 50000  | 750    | 68,000  | 1292   |
| 9908129 | NN00000024231047 | 50 King Street Kings Lynn Norfolk PE30 1ES                                     | 50 King Street          | Kings Lynn          | Norfolk                 | Norfolk       | 13500  | 202.5  | 13,000  | 247.0  |
| 9908183 | NN0000002353191A | 86-87 High Street Kings Lynn Norfolk PE30 1BL                                  | 86-87 High Street       | Kings Lynn          | Norfolk                 | Norfolk       | 64500  | 967.5  | 50,500  | 959.5  |
| 9908209 | NN00000023531854 | 49 High Street Kings Lynn Norfolk PE30 1BE                                     | 49 High Street          | Kings Lynn          | Norfolk                 | Norfolk       | 19000  | 285    | 14,750  | 280    |
| 9908218 | NN00000020340071 | Lidl 80 Austin Street Kings Lynn Norfolk PE30 1AS                              | Lidl                    | 80 Austin Street    | Kings Lynn              | Norfolk       | 185000 | 2775   | 207,000 | 3933   |
| 9908307 | NN00000025140008 | 27 New Conduit Street Kings Lynn Norfolk PE30 1DE                              | 27 New Conduit Street   | Kings Lynn          | Norfolk                 | Norfolk       | 23500  | 352.5  | 24,000  | 456.0  |
| 9908316 | NN00000025221011 | Escape Rooms 36A Norfolk Street Kings Lynn Norfolk PE30 1AH                    | Escape Rooms            | 36A Norfolk Street  | Kings Lynn              | Norfolk       | 7600   | 114    | 9,600   | 182    |
| 9908325 | NN00000023531018 | 100A High Street Kings Lynn Norfolk PE30 1AY                                   | 100A High Street        | Kings Lynn          | Norfolk                 | Norfolk       | 11250  | 168.75 | 10,500  | 199.50 |
| 9908450 | NN00000023531619 | 99 High Street Kings Lynn Norfolk PE30 1BW                                     | 99 High Street          | Kings Lynn          | Norfolk                 | Norfolk       | 16250  | 243.75 | 16,750  | 318.25 |
| 9908568 | NN00000026930239 | 49 St James Street Kings Lynn Norfolk PE30 5BZ                                 | 49 St James Street      | Kings Lynn          | Norfolk                 | Norfolk       | 6200   | 100    | 8,600   | 163    |
| 9908577 | NN00000023530007 | 43-44 High Street Kings Lynn Norfolk PE30 1BJ                                  | 43-44 High Street       | Kings Lynn          | Norfolk                 | Norfolk       | 62000  | 930    | 48,750  | 926    |
| 9909035 | NN00000020920027 | 5 Broad Street Kings Lynn Norfolk PE30 1DP                                     | 5 Broad Street          | Kings Lynn          | Norfolk                 | Norfolk       | 26500  | 397.5  | 21,250  | 403.8  |
| 9909071 | NN00000020920004 | 21-23 Broad Street Kings Lynn Norfolk PE30 1DP                                 | 21-23 Broad Street      | Kings Lynn          | Norfolk                 | Norfolk       | 96500  | 1447.5 | 78,000  | 1482.0 |
| 9909133 | NN00000025221447 | 2 Chapel Street Kings Lynn Norfolk PE30 1EG                                    | 2 Chapel Street         | Kings Lynn          | Norfolk                 | Norfolk       | 15750  | 236.25 | 17,250  | 327.75 |
| 9909151 | NN00000023530627 | 45 High Street Kings Lynn Norfolk PE30 1BJ                                     | 45 High Street          | Kings Lynn          | Norfolk                 | Norfolk       | 28500  | 427.5  | 22,250  | 422.8  |
| 9909204 | NN00000025220552 | 40 Norfolk Street Kings Lynn Norfolk PE30 1AH                                  | 40 Norfolk Street       | Kings Lynn          | Norfolk                 | Norfolk       | 12250  | 183.75 | 14,500  | 276.50 |
| 9909269 | NN00000020920543 | 44-46 Broad Street Kings Lynn Norfolk PE30 1DP                                 | 44-46 Broad Street      | Kings Lynn          | Norfolk                 | Norfolk       | 20250  | 303.75 | 16,750  | 318.25 |
| 9909269 | NN00000020920562 | 42 Broad Street Kings Lynn Norfolk PE30 1DP                                    | 42 Broad Street         | Kings Lynn          | Norfolk                 | Norfolk       | 26500  | 397.5  | 22,250  | 422.8  |
| 9909278 | NN00000028451030 | SF Suite 1-3 Bishops House 18 Tuesday Market Place Kings Lynn Norfolk PE30 1JW | SF Suite 1-3            | Bishops House       | 18 Tuesday Market Place | Kings Lynn    | 11250  | 168.75 | 13,750  | 261.25 |
| 9909394 | NN00000025221235 | 122 Norfolk Street KINGS LYNN Norfolk PE30 1AP                                 | 122 Norfolk Street      | KINGS LYNN          | Norfolk                 | Norfolk       | 17000  | 255    | 20,250  | 385    |
| 9909400 | NN00000023531032 | Gnd & 1st Flr At 55 High Street Kings Lynn Norfolk PE30 1BE                    | Gnd & 1st Flr At        | 55 High Street      | Kings Lynn              | Norfolk       |        | 465    | 36,000  | 684    |
| 9909563 | NN00000026231009 | Swinton Insurance 28 Railway Road Kings Lynn Norfolk PE30 1NF                  | Swinton Insurance       | 28 Railway Road     | Kings Lynn              | Norfolk       | 18500  | 277.5  | 17,250  | 327.8  |
| 9909616 | NN00000023530103 | 9 High Street KINGS LYNN Norfolk PE30 1BX                                      | 9 High Street           | KINGS LYNN          | Norfolk                 | Norfolk       | 22750  | 341.25 | 23,250  | 441.75 |
| 9909625 | NN00000025220872 | 73 Norfolk Street Kings Lynn Norfolk PE30 1AD                                  | 73 Norfolk Street       | Kings Lynn          | Norfolk                 | Norfolk       | 6100   | 100    | 9,500   | 181    |
| 9909788 | NN00000029201005 | 8 Broad Street Kings Lynn Norfolk PE30 1DP                                     | 8 Broad Street          | Kings Lynn          | Norfolk                 | Norfolk       | 28500  | 427.5  | 22,750  | 432.3  |
| 9909859 | NN00000027871006 | Restaurant Marriotts Warehouse South Quay Kings Lynn Norfolk PE30 5DT          | Restaurant              | Marriotts Warehouse | South Quay              | Kings Lynn    | 15250  | 228.75 | 22,500  | 427.50 |
| 9909939 | NN00000020920017 | 20 Broad Street Kings Lynn Norfolk PE30 1DP                                    | 20 Broad Street         | Kings Lynn          | Norfolk                 | Norfolk       | 22250  | 333.75 | 17,750  | 337.25 |
| 9909957 | NN00000025221625 | 11 Norfolk Street Kings Lynn Norfolk PE30 1AR                                  | 11 Norfolk Street       | Kings Lynn          | Norfolk                 | Norfolk       | 22500  | 337.5  | 16,000  | 304.0  |
| 9910015 | NN00000023530847 | 73 High Street Kings Lynn Norfolk PE30 1BB                                     | 73 High Street          | Kings Lynn          | Norfolk                 | Norfolk       | 58500  | 877.5  | 39,250  | 745.8  |
| 9910024 | NN00000025220092 | 4 Norfolk Street Kings Lynn Norfolk PE30 1AR                                   | 4 Norfolk Street        | Kings Lynn          | Norfolk                 | Norfolk       | 33250  | 498.75 | 19,250  | 365.75 |

|         |                  |                                                                         |                            |                         |                |            |        |        |         |        |
|---------|------------------|-------------------------------------------------------------------------|----------------------------|-------------------------|----------------|------------|--------|--------|---------|--------|
| 9910131 | NN00000028450001 | 22 Tuesday Market Place Kings Lynn Norfolk PE30 1J                      | 22 Tuesday Market Place    | Kings Lynn              | Norfolk        |            | 27750  | 416.25 | 29,500  | 560.50 |
| 9910140 | NN00000023530743 | 62 High Street Kings Lynn Norfolk PE30 1AY                              | 62 High Street             | Kings Lynn              | Norfolk        |            | 24000  | 360    | 18,500  | 352    |
| 9910140 | NN00000023531635 | 75 High Street Kings Lynn Norfolk PE30 1BB                              | 75 High Street             | Kings Lynn              | Norfolk        |            | 58500  | 877.5  | 42,500  | 807.5  |
| 9910178 | NN00000023530175 | 17 High Street Kings Lynn Norfolk PE30 1BP                              | 17 High Street             | Kings Lynn              | Norfolk        |            | 9400   | 141    | 8,800   | 167    |
| 9910187 | NN00000025220567 | 41 Norfolk Street Kings Lynn Norfolk PE30 1AH                           | 41 Norfolk Street          | Kings Lynn              | Norfolk        |            | 7000   | 100    | 8,400   | 160    |
| 9910285 | NN00000020920006 | 25-28 Broad Street Kings Lynn Norfolk PE30 1DP                          | 25-28 Broad Street         | Kings Lynn              | Norfolk        |            | 214000 | 3210   | 113,000 | 2147   |
| 9910329 | NN00000026800002 | 9 St Dominics Square Kings Lynn Norfolk PE30 1DT                        | 9 St Dominics Square       | Kings Lynn              | Norfolk        |            | 92500  | 1387.5 | 121,000 | 2299.0 |
| 9910338 | NN00000029200028 | 7 Broad Street Kings Lynn Norfolk PE30 1DP                              | 7 Broad Street             | Kings Lynn              | Norfolk        |            | 33750  | 506.25 | 27,000  | 513.00 |
| 9910409 | NN00000028410275 | 20 Tower Street Kings Lynn Norfolk PE30 1EJ                             | 20 Tower Street            | Kings Lynn              | Norfolk        |            | 12250  | 183.75 | 13,250  | 251.75 |
| 9910525 | NN00000025221324 | 135 Norfolk Street Kings Lynn Norfolk PE30 1AU                          | 135 Norfolk Street         | Kings Lynn              | Norfolk        |            | 15750  | 236.25 | 11,000  | 209.00 |
| 9910697 | NN00000024231021 | Whalshood Distillery 7A King Street Kings Lynn Norfolk PE30 1ET         | Whalshood Distillery       | 7A King Street          | Kings Lynn     | Norfolk    | 8500   | 127.5  | 13,250  | 251.8  |
| 9910786 | NN00000023531028 | Grnd Fir 26 High Street Kings Lynn Norfolk PE30 1BP                     | Grnd Fir                   | 26 High Street          | Kings Lynn     | Norfolk    | 30250  | 453.75 | 27,000  | 513.00 |
| 9910875 | NN00000029201003 | 2-4 Broad Street Kings Lynn Norfolk PE30 1DP                            | 2-4 Broad Street           | Kings Lynn              | Norfolk        |            | 185000 | 2775   | 111,000 | 2109   |
| 9910891 | NN00000028450747 | Ground Floor 14 Tuesday Market Place Kings Lynn Norfolk PE30 1JN        | Ground Floor               | 14 Tuesday Market Place | Kings Lynn     | Norfolk    | 10000  | 150    | 12,750  | 242    |
| 9911048 | NN00000025221451 | 9 Norfolk Street Kings Lynn Norfolk PE30 1AR                            | 9 Norfolk Street           | Kings Lynn              | Norfolk        |            | 32750  | 491.25 | 20,250  | 384.75 |
| 9911057 | NN00000025220444 | 33 Norfolk Street Kings Lynn Norfolk PE30 1AH                           | 33 Norfolk Street          | Kings Lynn              | Norfolk        |            | 6800   | 100    | 9,500   | 181    |
| 9911128 | NN00000020781002 | Grd Fir At 18 Blackfriars Street Kings Lynn Norfolk PE30 1NN            | Grd Fir At                 | 18 Blackfriars Street   | Kings Lynn     | Norfolk    | 11500  | 172.5  | 12,250  | 232.8  |
| 9911182 | NN00000023530809 | 68 High Street Kings Lynn Norfolk PE30 1AY                              | 68 High Street             | Kings Lynn              | Norfolk        |            | 17250  | 258.75 | 14,000  | 266.00 |
| 9911191 | NN00000027350112 | 11 Saturday Market Place Kings Lynn Norfolk PE30 5DQ                    | 11 Saturday Market Place   | Kings Lynn              | Norfolk        |            | 9200   | 138    | 9,700   | 184    |
| 9911360 | NN00000028451004 | 10-13 Tuesday Market Place Kings Lynn Norfolk PE30 1JT                  | 10-13 Tuesday Market Place | Kings Lynn              | Norfolk        |            | 63500  | 952.5  | 63,500  | 1206.5 |
| 9911404 | NN00000025221841 | 109 Norfolk Street Kings Lynn Norfolk PE30 1AQ                          | 109 Norfolk Street         | Kings Lynn              | Norfolk        |            | 9000   | 135    | 12,500  | 238    |
| 9911520 | NN00000023531905 | 56 High Street Kings Lynn Norfolk PE30 1AY                              | 56 High Street             | Kings Lynn              | Norfolk        |            | 28500  | 427.5  | 22,250  | 422.8  |
| 9911558 | NN00000020920023 | 33 Broad Street Kings Lynn Norfolk PE30 1DP                             | 33 Broad Street            | Kings Lynn              | Norfolk        |            | 39750  | 596.25 | 31,750  | 603.25 |
| 9911692 | NN00000024230024 | 1 King Street Kings Lynn Norfolk PE30 1ET                               | 1 King Street              | Kings Lynn              | Norfolk        |            | 11500  | 172.5  | 11,000  | 209.0  |
| 9911709 | NN00000023531214 | 98 High Street Kings Lynn Norfolk PE30 1BW                              | 98 High Street             | Kings Lynn              | Norfolk        |            | 64000  | 960    | 50,500  | 960    |
| 9911709 | NN00000025140013 | 28 New Conduit Street Kings Lynn Norfolk PE30 1DL                       | 28 New Conduit Street      | Kings Lynn              | Norfolk        |            | 25500  | 382.5  | 25,750  | 489.3  |
| 9911763 | NN00000026930402 | 22 St James Street Kings Lynn Norfolk PE30 5DA                          | 22 St James Street         | Kings Lynn              | Norfolk        |            | 7300   | 100    | 7,800   | 148    |
| 9911807 | NN00000023531984 | 21-22 High Street Kings Lynn Norfolk PE30 1BP                           | 21-22 High Street          | Kings Lynn              | Norfolk        |            | 109000 | 1635   | 50,000  | 950    |
| 9911923 | NN00000020920149 | 14 Broad Street Kings Lynn Norfolk PE30 1DP                             | 14 Broad Street            | Kings Lynn              | Norfolk        |            | 22000  | 330    | 17,750  | 337    |
| 9911941 | NN0000002130001B | 21-23 Chapel Street Kings Lynn Norfolk PE30 1EG                         | 21-23 Chapel Street        | Kings Lynn              | Norfolk        |            | 11500  | 172.5  | 12,500  | 237.5  |
| 9911997 | NN0000002353009B | 8 High Street Kings Lynn Norfolk PE30 1BX                               | 8 High Street              | Kings Lynn              | Norfolk        |            | 13500  | 202.5  | 13,750  | 261.3  |
| 9912007 | NN00000023531464 | 115-117 High Street Kings Lynn Norfolk PE30 1DD                         | 115-117 High Street        | Kings Lynn              | Norfolk        |            | 25500  | 382.5  | 26,750  | 508.3  |
| 9912007 | NN0000002353152A | 118 High Street Kings Lynn Norfolk PE30 1DD                             | 118 High Street            | Kings Lynn              | Norfolk        |            | 8400   | 126    | 8,600   | 163    |
| 9912016 | NN0000002353156B | 107 High Street Kings Lynn Norfolk PE30 1DW                             | 107 High Street            | Kings Lynn              | Norfolk        |            | 13500  | 202.5  | 12,750  | 242.3  |
| 9912099 | NN00000025221019 | 98 Norfolk Street KINGS LYNN Norfolk PE30 1AQ                           | 98 Norfolk Street          | KINGS LYNN              | Norfolk        |            | 7900   | 118.5  | 8,300   | 157.7  |
| 9912105 | NN0000002353094B | Norfolk Kitchen Ground Floor 79 High Street Kings Lynn Norfolk PE30 1BB | Norfolk Kitchen            | Ground Floor            | 79 High Street | Kings Lynn | 17000  | 255    | 12,000  | 228    |
| 9912123 | NN00000022470027 | The Crown & Mitre Ferry Street Kings Lynn Norfolk PE30 1LJ              | The Crown & Mitre          | Ferry Street            | Kings Lynn     | Norfolk    | 6500   | 100    | 12,000  | 228    |
| 9912310 | NN00000020920005 | 15 Broad Street KINGS LYNN Norfolk PE30 1DP                             | 15 Broad Street            | KINGS LYNN              | Norfolk        |            | 53500  | 802.5  | 43,250  | 821.8  |



|         |                    |                                                                                  |                             |                       |                |            |       |        |        |         |
|---------|--------------------|----------------------------------------------------------------------------------|-----------------------------|-----------------------|----------------|------------|-------|--------|--------|---------|
| 9912384 | NN000000023531695  | 66 High Street Kings Lynn Norfolk PE30 1AY                                       | 66 High Street              | Kings Lynn            | Norfolk        | Norfolk    | 24750 | 371.25 | 20,500 | 389.50  |
| 9912393 | NN000000028410171  | 4a Tower Street Kings Lynn Norfolk PE30 1EJ                                      | 4a Tower Street             | Kings Lynn            | Norfolk        | Norfolk    | 9800  | 147    | 12,250 | 233     |
| 9912419 | NN000000023531341  | 106 High Street Kings Lynn Norfolk PE30 1DA                                      | 106 High Street             | Kings Lynn            | Norfolk        | Norfolk    | 14750 | 221.25 | 14,000 | 266.00  |
| 9912428 | NN000000023530828  | 71 High Street Kings Lynn Norfolk PE30 1AY                                       | 71 High Street              | Kings Lynn            | Norfolk        | Norfolk    | 55500 | 832.5  | 43,750 | 831.3   |
| 9912473 | NN000000026800285  | 12-14 St Dominics Square Kings Lynn Norfolk PE30 1DT                             | 12-14 St Dominics Square    | Kings Lynn            | Norfolk        | Norfolk    | 89000 | 1335   | 71,500 | 1359    |
| 9912517 | NN000000026091005  | Ground Floor 30-32 Purfleet Street Kings Lynn Norfolk PE30 1ER                   | Ground Floor                | 30-32 Purfleet Street | Kings Lynn     | Norfolk    | 27750 | 416.25 | 32,500 | 617.50  |
| 9912606 | NN000000026230124  | 10-12 Railway Road Kings Lynn Norfolk PE30 1NE                                   | 10-12 Railway Road          | Kings Lynn            | Norfolk        | Norfolk    | 8800  | 132    | 9,600  | 182     |
| 9912615 | NN000000024231069  | Communal And Storage Areas 12 King Street Kings Lynn Norfolk PE30 1DL            | Communal And Storage Areas  | Chequer House         | 12 King Street | Kings Lynn |       | 221.25 | 17,500 | 332.50  |
| 9912633 | NN000000023531021  | 83 High Street Kings Lynn Norfolk PE30 1BL                                       | 83 High Street              | Kings Lynn            | Norfolk        | Norfolk    | 24000 | 360    | 18,750 | 356     |
| 9912651 | NN000000026930012  | The White Hart Inn 1 St James Street Kings Lynn Norfolk PE30 5DA                 | The White Hart Inn          | 1 St James Street     | Kings Lynn     | Norfolk    | 9400  | 141    | 12,250 | 233     |
| 9912713 | NN000000026090188  | Limes House 25-26 Purfleet Street Kings Lynn Norfolk PE30 1ER                    | Limes House                 | 25-26 Purfleet Street | Kings Lynn     | Norfolk    | 8900  | 133.5  | 10,250 | 194.8   |
| 9912722 | NN000000020920007  | 3 Broad Street Kings Lynn Norfolk PE30 1DP                                       | 3 Broad Street              | Kings Lynn            | Norfolk        | Norfolk    | 15750 | 236.25 | 10,000 | 190.00  |
| 9912731 | NN00000002092012A  | 12 Broad Street Kings Lynn Norfolk PE30 1DP                                      | 12 Broad Street             | Kings Lynn            | Norfolk        | Norfolk    | 21750 | 326.25 | 17,500 | 332.50  |
| 9912769 | NN000000026800181  | 18-20 St Dominics Square Kings Lynn Norfolk PE30 1DT                             | 18-20 St Dominics Square    | Kings Lynn            | Norfolk        | Norfolk    | 31250 | 468.75 | 27,500 | 522.50  |
| 9912849 | NN000000020780114  | Geoffrey Collings & Company 17 Blackfriars Street Kings Lynn Norfolk PE30 1NN    | Geoffrey Collings & Company | 17 Blackfriars Street | Kings Lynn     | Norfolk    | 11500 | 172.5  | 9,900  | 188.1   |
| 9912858 | NN0000000252011A   | 6a Norfolk Street Kings Lynn Norfolk PE30 1AR                                    | 6a Norfolk Street           | Kings Lynn            | Norfolk        | Norfolk    | 18000 | 270    | 10,000 | 190     |
| 9912885 | NN00000002056002A  | 2-4 Blackfriars Street Kings Lynn Norfolk PE30 1NN                               | 2-4 Blackfriars Street      | Kings Lynn            | Norfolk        | Norfolk    | 20500 | 307.5  | 17,000 | 323.0   |
| 9912983 | NN000000025202029  | 39 Norfolk Street Kings Lynn Norfolk PE30 1AH                                    | 39 Norfolk Street           | Kings Lynn            | Norfolk        | Norfolk    | 60000 | 900    | 48,750 | 926     |
| 9913002 | NN000000020920454  | 45 Broad Street Kings Lynn Norfolk PE30 1DP                                      | 45 Broad Street             | Kings Lynn            | Norfolk        | Norfolk    | 17750 | 266.25 | 14,750 | 280.25  |
| 9913049 | NN00000002078001B  | 1 Blackfriars Street Kings Lynn Norfolk PE30 1NN                                 | 1 Blackfriars Street        | Kings Lynn            | Norfolk        | Norfolk    | 13000 | 195    | 10,000 | 190     |
| 9913065 | NN000000023531303  | 103b High Street Kings Lynn Norfolk PE30 1PD                                     | 103b High Street            | Kings Lynn            | Norfolk        | Norfolk    | 16500 | 247.5  | 17,000 | 323.0   |
| 9913147 | NN0000000252020514 | 38 Norfolk Street Kings Lynn Norfolk PE30 1AH                                    | 38 Norfolk Street           | Kings Lynn            | Norfolk        | Norfolk    | 7700  | 115.5  | 8,100  | 153.9   |
| 9913165 | NN000000023531106  | 90 High Street Kings Lynn Norfolk PE30 1BL                                       | 90 High Street              | Kings Lynn            | Norfolk        | Norfolk    | 31000 | 465    | 24,250 | 461     |
| 9913174 | NN000000020151015  | Cafe Albion Street Arcade Albion Street Kings Lynn Norfolk PE30 1NJ              | Cafe                        | Albion Street Arcade  | Albion Street  | Kings Lynn | 9500  | 142.5  | 12,500 | 237.5   |
| 9913281 | NN000000028411004  | 11 Tower Street Kings Lynn Norfolk PE30 1EJ                                      | 11 Tower Street             | Kings Lynn            | Norfolk        | Norfolk    | 8800  | 132    | 10,500 | 200     |
| 9913370 | NN000000020920030  | 31 Broad Street Kings Lynn Norfolk PE30 1DP                                      | 31 Broad Street             | Kings Lynn            | Norfolk        | Norfolk    | 45250 | 678.75 | 36,000 | 684.00  |
| 9913399 | NN000000025221288  | 127 Norfolk Street Kings Lynn Norfolk PE30 1AP                                   | 127 Norfolk Street          | Kings Lynn            | Norfolk        | Norfolk    | 7200  | 100    | 8,700  | 165     |
| 9913405 | NN000000020341003  | Thornalley Funeral Services And Unit 3 Austin Street Kings Lynn Norfolk PE30 1QH | Thornalley Funeral Services | And Unit 3            | Austin Street  | Kings Lynn |       | 401.25 | 26,750 | 508.25  |
| 9913423 | NN000000025221432  | 127a Norfolk Street Kings Lynn Norfolk PE30 1AP                                  | 127a Norfolk Street         | Kings Lynn            | Norfolk        | Norfolk    | 7000  | 100    | 8,400  | 160     |
| 9913450 | NN000000025221131  | The Eagle 110 Norfolk Street Kings Lynn Norfolk PE30 1AQ                         | The Eagle                   | 110 Norfolk Street    | Kings Lynn     | Norfolk    | 38350 | 575.25 | 70,000 | 1330.00 |
| 9913595 | NN000000023531037  | 46 High Street Kings Lynn Norfolk PE30 1BE                                       | 46 High Street              | Kings Lynn            | Norfolk        | Norfolk    | 33000 | 495    | 23,000 | 437     |
| 9913639 | NN000000020920031  | 22 New Conduit Street Kings Lynn Norfolk PE30 1DL                                | 22 New Conduit Street       | Kings Lynn            | Norfolk        | Norfolk    | 22000 | 330    | 22,250 | 423     |
| 9913639 | NN000000025140004  | 23 New Conduit Street Kings Lynn Norfolk PE30 1DE                                | 23 New Conduit Street       | Kings Lynn            | Norfolk        | Norfolk    | 27750 | 416.25 | 28,250 | 536.75  |
| 9913639 | NN000000025140016  | 38 New Conduit Street Kings Lynn Norfolk PE30 1DL                                | 38 New Conduit Street       | Kings Lynn            | Norfolk        | Norfolk    | 30750 | 461.25 | 31,250 | 593.75  |
| 9913639 | NN000000026800209  | 22 St Dominics Square Kings Lynn Norfolk PE30 1DT                                | 22 St Dominics Square       | Kings Lynn            | Norfolk        | Norfolk    | 14750 | 221.25 | 13,000 | 247.00  |
| 9913639 | NN000000026801008  | 2 St Dominics Square Kings Lynn Norfolk PE30 1DT                                 | 2 St Dominics Square        | Kings Lynn            | Norfolk        | Norfolk    | 24500 | 367.5  | 19,500 | 370.5   |
| 9913639 | NN000000026801009  | 4 St Dominics Square Kings Lynn Norfolk PE30 1DT                                 | 4 St Dominics Square        | Kings Lynn            | Norfolk        | Norfolk    | 25500 | 382.5  | 20,500 | 389.5   |
| 9913639 | NN000000026800228  | 16 St Dominics Square Kings Lynn Norfolk PE30 1DT                                | 16 St Dominics Square       | Kings Lynn            | Norfolk        | Norfolk    | 14750 | 204.27 | 13,000 | 247.00  |



|         |                  |                                                                              |                          |                            |         |                |            |        |        |        |
|---------|------------------|------------------------------------------------------------------------------|--------------------------|----------------------------|---------|----------------|------------|--------|--------|--------|
| 9913684 | NN0000002522108  | 107 Norfolk Street Kings Lynn Norfolk PE30 1AQ                               | 107 Norfolk Street       | Kings Lynn                 | Norfolk | Norfolk        | 5500       | 100    | 7,700  | 146    |
| 9913719 | NN0000002423028  | Room 202 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES            | Room 202                 | Chequer House              |         | 12 King Street | Kings Lynn | 9700   | 145.5  | 199.5  |
| 9913728 | NN00000027031015 | 1 Hanse House South Quay Kings Lynn Norfolk PE30 5GN                         | 1 Hanse House            | South Quay                 |         | Kings Lynn     | Norfolk    | 11000  | 165    | 223    |
| 9913737 | NN00000025220571 | 42 Norfolk Street Kings Lynn Norfolk PE30 1AH                                | 42 Norfolk Street        | Kings Lynn                 |         | Norfolk        |            | 6700   | 100    | 152    |
| 9913746 | NN00000025140007 | 25 New Conduit Street Kings Lynn Norfolk PE30 1DE                            | 25 New Conduit Street    | Kings Lynn                 |         | Norfolk        |            | 27250  | 408.75 | 527.25 |
| 9913826 | NN00000028411002 | 13 Tower Street Kings Lynn Norfolk PE30 1EJ                                  | 13 Tower Street          | Kings Lynn                 |         | Norfolk        |            | 6600   | 100    | 152    |
| 9913862 | NN00000025140011 | 30-36 New Conduit Street Kings Lynn Norfolk PE30 1DL                         | 30-36 New Conduit Street | Kings Lynn                 |         | Norfolk        |            | 257500 | 3862.5 | 2793.0 |
| 9913924 | NN00000025140006 | 24 New Conduit Street Kings Lynn Norfolk PE30 1DL                            | 24 New Conduit Street    | Kings Lynn                 |         | Norfolk        |            | 24500  | 367.5  | 475.0  |
| 9913942 | NN00000023531549 | 120 High Street Kings Lynn Norfolk PE30 1DD                                  | 120 High Street          | Kings Lynn                 |         | Norfolk        |            | 9800   | 147    | 200    |
| 9913951 | NN00000025221095 | 106 Norfolk Street Kings Lynn Norfolk PE30 1AQ                               | 106 Norfolk Street       | Kings Lynn                 |         | Norfolk        |            | 7700   | 115.5  | 204.3  |
| 9914017 | NN0000002522108B | 105 Norfolk Street Kings Lynn Norfolk PE30 1AQ                               | 105 Norfolk Street       | Kings Lynn                 |         | Norfolk        |            | 8300   | 124.5  | 218.5  |
| 9914115 | NN00000023531587 | 8 Saturday Market Place Kings Lynn Norfolk PE30 5DQ                          | 8 Saturday Market Place  | Kings Lynn                 |         | Norfolk        |            | 45750  | 686.25 | 950.00 |
| 9914142 | NN00000028410078 | Burger & Social 15-19 Tower Street Kings Lynn Norfolk PE30 1EJ               | Burger & Social          | 15-19 Tower Street         |         | Kings Lynn     | Norfolk    | 28750  | 431.25 | 598.50 |
| 9914160 | NN0000002092035B | 35 Broad Street Kings Lynn Norfolk PE30 1DP                                  | 35 Broad Street          | Kings Lynn                 |         | Norfolk        |            | 20250  | 303.75 | 308.75 |
| 9914160 | NN00000020920399 | 39 Broad Street Kings Lynn Norfolk PE30 1DP                                  | 39 Broad Street          | Kings Lynn                 |         | Norfolk        |            | 10250  | 153.75 | 163.40 |
| 9914198 | NN00000025220957 | Hot Pot 95 Norfolk Street Kings Lynn Norfolk PE30 1AQ                        | Hot Pot                  | 95 Norfolk Street          |         | Kings Lynn     | Norfolk    | 10750  | 161.25 | 218.50 |
| 9914213 | NN00000027031016 | The Undercroft 2 Hanse House South Quay Kings Lynn Norfolk PE30 5GN          | The Undercroft           | 2 Hanse House              |         | South Quay     | Kings Lynn | 11000  | 165    | 238    |
| 9914269 | NN00000025120231 | The Granaries 21D Nelson Street Kings Lynn Norfolk PE30 5DY                  | The Granaries            | 21D Nelson Street          |         | Kings Lynn     | Norfolk    | 4150   | 100    | 158    |
| 9914287 | NN00000026800251 | 1-5 St Dominics Square Kings Lynn Norfolk PE30 1DT                           | 1-5 St Dominics Square   | Kings Lynn                 |         | Norfolk        |            | 72000  | 1080   | 1102   |
| 9914296 | NN00000026930192 | 41 St James Street Kings Lynn Norfolk PE30 5BZ                               | 41 St James Street       | Kings Lynn                 |         | Norfolk        |            | 9600   | 144    | 252    |
| 9914302 | NN00000023530002 | 1st & 2nd Floors 79 High Street Kings Lynn Norfolk PE30 1BB                  | 1st & 2nd Floors         | 79 High Street             |         | Kings Lynn     | Norfolk    | 11750  | 176.25 | 209.00 |
| 9914320 | NN00000021420227 | 22-24 Church Street Kings Lynn Norfolk PE30 5EB                              | 22-24 Church Street      | Kings Lynn                 |         | Norfolk        |            | 9400   | 141    | 356    |
| 9914358 | NN00000025140201 | 20 New Conduit Street Kings Lynn Norfolk PE30 1DL                            | 20 New Conduit Street    | Kings Lynn                 |         | Norfolk        |            | 18000  | 270    | 347    |
| 9914456 | NN00000023532081 | 114 High Street Kings Lynn Norfolk PE30 1DD                                  | 114 High Street          | Kings Lynn                 |         | Norfolk        |            | 23000  | 345    | 442    |
| 9914465 | NN00000024230289 | 19 King Street Kings Lynn Norfolk PE30 1ET                                   | 19 King Street           | Kings Lynn                 |         | Norfolk        |            | 15750  | 216.83 | 280.25 |
| 9914483 | NN00000025220407 | 31 Norfolk Street Kings Lynn Norfolk PE30 1AL                                | 31 Norfolk Street        | Kings Lynn                 |         | Norfolk        |            |        | 183.75 | 270.75 |
| 9914492 | NN00000028410082 | 21 Tower Street Kings Lynn Norfolk PE30 1EJ                                  | 21 Tower Street          | Kings Lynn                 |         | Norfolk        |            | 12750  | 191.25 | 304.00 |
| 9914527 | NN00000025220463 | 34-36A Norfolk Street Kings Lynn Norfolk PE30 1AH                            | 34-36A Norfolk Street    | Kings Lynn                 |         | Norfolk        |            | 8300   | 124.5  | 209.0  |
| 9914545 | NN00000024210002 | The Bank House Kings Staithe Square Kings Lynn Norfolk PE30 1JE              | The Bank House           | Kings Staithe Square       |         | Kings Lynn     | Norfolk    | 53750  | 806.25 | 285.00 |
| 9914554 | NN00000023530739 | 61 High Street Kings Lynn Norfolk PE30 1AY                                   | 61 High Street           | Kings Lynn                 |         | Norfolk        |            | 23500  | 352.5  | 346.8  |
| 9914572 | NN0000002353096A | 81 High Street Kings Lynn Norfolk PE30 1BB                                   | 81 High Street           | Kings Lynn                 |         | Norfolk        |            | 33500  | 502.5  | 494.0  |
| 9914607 | NN00000025221015 | Grnd Flr 134 Norfolk Street Kings Lynn Norfolk PE30 1AU                      | Grnd Flr                 | 134 Norfolk Street         |         | Kings Lynn     | Norfolk    | 17000  | 255    | 228    |
| 9914625 | NN00000025220321 | 27 Norfolk Street Kings Lynn Norfolk PE30 1AL                                | 27 Norfolk Street        | Kings Lynn                 |         | Norfolk        |            | 6800   | 100    | 181    |
| 9914634 | NN00000028411012 | Waffleopolis 25-27 Tower Street Kings Lynn Norfolk PE30 1EJ                  | Waffleopolis             | 25-27 Tower Street         |         | Kings Lynn     | Norfolk    |        | 195    | 271    |
| 9914652 | NN00000028451028 | 2nd Flr - Office 2-08 27-28 Tuesday Market Place Kings Lynn Norfolk PE30 1JJ | 2nd Flr - Office 2-08    | 27-28 Tuesday Market Place |         | Kings Lynn     | Norfolk    | 8800   | 132    | 204    |
| 9914670 | NN00000025221004 | 97 Norfolk Street Kings Lynn Norfolk PE30 1AQ                                | 97 Norfolk Street        | Kings Lynn                 |         | Norfolk        |            | 7600   | 114    | 152    |
| 9914723 | NN00000025221697 | 15 Norfolk Street Kings Lynn Norfolk PE30 1AN                                | 15 Norfolk Street        | Kings Lynn                 |         | Norfolk        |            | 16750  | 251.25 | 380.00 |
| 9914750 | NN00000023531924 | 88-89 High Street Kings Lynn Norfolk PE30 1BL                                | 88-89 High Street        | Kings Lynn                 |         | Norfolk        |            | 53000  | 795    | 798    |

|         |                   |                                                                   |                       |                        |                |            |       |        |        |         |
|---------|-------------------|-------------------------------------------------------------------|-----------------------|------------------------|----------------|------------|-------|--------|--------|---------|
| 9914788 | NN000000023531394 | 109-110 High Street Kings Lynn Norfolk PE30 1DA                   | 109-110 High Street   | Kings Lynn             | Norfolk        | Norfolk    | 36250 | 543.75 | 37,750 | 717.25  |
| 9914797 | NN00000002353057A | 47 High Street Kings Lynn Norfolk PE30 1BE                        | 47 High Street        | Kings Lynn             | Norfolk        | Norfolk    | 23750 | 356.25 | 19,000 | 361.00  |
| 9914803 | NN00000002423056B | 8 King Street Kings Lynn Norfolk PE30 1ES                         | 8 King Street         | Kings Lynn             | Norfolk        | Norfolk    | 12750 | 191.25 | 12,250 | 232.75  |
| 9914812 | NN000000024231061 | Room 110 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES | Room 110              | Chequer House          | 12 King Street | Kings Lynn |       | 176.25 | 11,750 | 223.25  |
| 9914859 | NN000000020790001 | 26 Blackfriars Street Kings Lynn Norfolk PE30 1NN                 | 26 Blackfriars Street | Kings Lynn             | Norfolk        | Norfolk    | 12000 | 180    | 14,000 | 266     |
| 9914868 | NN000000023531252 | 102 High Street Kings Lynn Norfolk PE30 1BW                       | 102 High Street       | Kings Lynn             | Norfolk        | Norfolk    | 16000 | 240    | 16,500 | 314     |
| 9914877 | NN000000025221216 | 120 Norfolk Street Kings Lynn Norfolk PE30 1AP                    | 120 Norfolk Street    | Kings Lynn             | Norfolk        | Norfolk    | 9400  | 141    | 11,250 | 214     |
| 9914895 | NN000000028450107 | The Maids Head 7 Tuesday Market Place Kings Lynn Norfolk PE30 1JL | The Maids Head        | 7 Tuesday Market Place | Kings Lynn     | Norfolk    | 27500 | 412.5  | 46,000 | 874.0   |
| 9914910 | NN000000024231003 | Room 101 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES | Room 101              | Chequer House          | 12 King Street | Kings Lynn | 11500 | 172.5  | 11,500 | 216.5   |
| 9914939 | NN000000023530955 | Store 3582 80 High Street Kings Lynn Norfolk PE30 1DD             | Store 3582            | 80 High Street         | Kings Lynn     | Norfolk    | 23000 | 345    | 18,000 | 342     |
| 9914948 | NN00000002522115B | 115 Norfolk Street Kings Lynn Norfolk PE30 1AP                    | 115 Norfolk Street    | Kings Lynn             | Norfolk        | Norfolk    | 6200  | 96.44  | 9,700  | 184.30  |
| 9914966 | NN00000002522043A | 32 Norfolk Street Kings Lynn Norfolk PE30 1AH                     | 32 Norfolk Street     | Kings Lynn             | Norfolk        | Norfolk    | 8000  | 120    | 11,250 | 214     |
| 9914975 | NN000000025220302 | 26 Norfolk Street Kings Lynn Norfolk PE30 1AL                     | 26 Norfolk Street     | Kings Lynn             | Norfolk        | Norfolk    | 8300  | 117.34 | 11,500 | 216.50  |
| 9914993 | NN00000002522154B | 100 Norfolk Street Kings Lynn Norfolk PE30 1AQ                    | 100 Norfolk Street    | Kings Lynn             | Norfolk        | Norfolk    | 17000 | 255    | 22,500 | 428     |
| 9915003 | NN000000026091004 | Purfleet Brasserie 19 Purfleet Street Kings Lynn Norfolk PE30 1ER | Purfleet Brasserie    | 19 Purfleet Street     | Kings Lynn     | Norfolk    | 12250 | 154.05 | 14,000 | 266.00  |
| 9915012 | NN000000025221273 | 126 Norfolk Street Kings Lynn Norfolk PE30 1AP                    | 126 Norfolk Street    | Kings Lynn             | Norfolk        | Norfolk    | 7900  | 118.5  | 9,500  | 180.5   |
| 9915021 | NN00000002353062B | 52 High Street Kings Lynn Norfolk PE30 1BE                        | 52 High Street        | Kings Lynn             | Norfolk        | Norfolk    | 23500 | 352.5  | 18,500 | 351.5   |
| 9915030 | NN000000025221014 | Grd Floor At 6B Norfolk Street Kings Lynn Norfolk PE30 1AR        | Grd Floor At          | 6B Norfolk Street      | Kings Lynn     | Norfolk    | 27250 | 408.75 | 16,000 | 304.00  |
| 9915059 | NN000000024231004 | Room 302 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES | Room 302              | Chequer House          | 12 King Street | Kings Lynn | 51000 | 765    | 42,500 | 808     |
| 9915101 | NN000000024231005 | Room 301 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES | Room 301              | Chequer House          | 12 King Street | Kings Lynn | 9300  | 139.5  | 11,250 | 213.8   |
| 9915101 | NN000000024230020 | Room 211 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES | Room 211              | Chequer House          | 12 King Street | Kings Lynn | 10250 | 153.75 | 11,250 | 213.75  |
| 9915101 | NN000000024231065 | Room 003 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES | Room 003              | Chequer House          | 12 King Street | Kings Lynn |       | 356.25 | 25,250 | 479.75  |
| 9915101 | NN000000024231025 | Room 207 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES | Room 207              | Chequer House          | 12 King Street | Kings Lynn | 7800  | 117    | 8,500  | 162     |
| 9915101 | NN000000024230026 | Room 201 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES | Room 201              | Chequer House          | 12 King Street | Kings Lynn | 8100  | 121.5  | 8,800  | 167.2   |
| 9915101 | NN000000024231026 | Room 208 Chequer House 12 King Street Kings Lynn Norfolk PE30 1ES | Room 208              | Chequer House          | 12 King Street | Kings Lynn | 7800  | 117    | 8,500  | 162     |
| 9915110 | NN000000023531017 | 1-2 High Street Kings Lynn Norfolk PE30 1BX                       | 1-2 High Street       | Kings Lynn             | Norfolk        | Norfolk    | 15500 | 188.55 | 16,000 | 304.00  |
| 9915148 | NN00000002129036A | The Lattice House 37-39 Chapel Street Kings Lynn Norfolk PE30 1EG | The Lattice House     | 37-39 Chapel Street    | Kings Lynn     | Norfolk    | 60000 | 722.47 | 53,500 | 1016.50 |
| 9915157 | NN000000020790237 | 10 Blackfriars Street Kings Lynn Norfolk PE30 1NN                 | 10 Blackfriars Street | Kings Lynn             | Norfolk        | Norfolk    | 9000  | 119.84 | 9,400  | 176.60  |

## Appendix 6

# Draft SLA with Borough Council of King's Lynn and West Norfolk

Dated xx/xx/xxxx

KING'S LYNN BUSINESS IMPROVEMENT DISTRICT: SERVICE LEVEL AGREEMENT

TERM 3, YEAR 1

**(VERSION 1: APRIL 2027)**

**Between**

*Borough Council of King's Lynn & West Norfolk (BCKLWN)*

**- and -**

*King's Lynn BID Group Ltd t/a Discover King's Lynn*

**For the period 1 April 2027 to 31 March 2032**

## **Definitions**

|                             |                                                                                                                                                                                          |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>BCKLWN:</b>              | The Billing Authority for the purposes of the Local Government Act 2003 and responsible for collecting the BID Levy and administering the BID Revenue Account.                           |
| <b>BID Levy:</b>            | Amount payable by ratepayers in the BID area under the BID Regulations and Levy Rules                                                                                                    |
| <b>BID Period:</b>          | 1 April 2027 to 31 March 2032                                                                                                                                                            |
| <b>BID Regulations:</b>     | The Local Government Act 2003 Part 4 and the Business Improvement Districts (England) Regulations 2004 SI 2004.2443                                                                      |
| <b>BID Year:</b>            | The period starting 1 April and ending 31 March                                                                                                                                          |
| <b>King's Lynn BID Ltd:</b> | Known as King's Lynn BID Ltd t/a Discover King's Lynn - The body responsible for the operation of the BID and for using the BID Levy for the purposes of achieving the BID Arrangements. |
| <b>NNDR:</b>                | National Non-Domestic Rates                                                                                                                                                              |
| <b>Rating List:</b>         | The Non-Domestic Rating List 2026 as compiled and maintained by the His Majesty's Revenue and Customs Valuation Office                                                                   |

## 1 Service Level Agreement

- 1.1 This SLA details the arrangements for the billing, collection and recovery of the BID Levy and the general arrangements as to the relationship to be established between BCKLWN and King's Lynn BID Ltd for the duration of the BID.

The purpose of this Agreement is to:

- establish the procedure for setting the BID Levy;
- confirm the basis upon which BCKLWN will be responsible for collecting the BID Levy;
- set out the enforcement mechanisms for collection of the BID Levy;
- set out the procedures for accounting and payment of the BID Levy;
- provide for the monitoring and review of the collection of the BID Levy; and
- confirm the manner in which BCKLWN expenses incurred in collecting the BID Levy shall be paid.

## 2 BID Levy Rules

- 2.1 The BID Levy for the five-year period of the BID is initially calculated based on the property's Rateable Value (RV) as shown in the 2026 Rating List at the BID start date of 1 April 2027. The 2026 RV will be used for the duration of the BID, subject to the exceptions at 2.6.

- 2.2 The BID Levy will be charged as follows:

| Property and RV                                                                           | Annual BID Levy |
|-------------------------------------------------------------------------------------------|-----------------|
| RV £7,500 or less*                                                                        | No Levy         |
| RV over £7,500                                                                            | 1.9% of RV      |
| Exclusions: <ul style="list-style-type: none"><li>• Places of Religious Worship</li></ul> | No Levy         |

*\*Any property with a Rateable Value of £0 will be assumed to have a Rateable Value of £1 for the purpose of the BID Levy*

- 2.3 Changes to properties and RVs received after the BID start date of 1 April 2027 will be

dealt with in the same way as they are for NNDR accounts and will be based on 2026 RVs (subject to 2.6 below).

- 2.4 Where a property RV is adjusted, the BID Levy will be recalculated from the date of the change and based on the new RV and will be based on 2026 RVs (subject to 2.6 below).
- 2.5 Properties deleted from the Rating List will no longer be charged the BID Levy from the date they are deleted.
- 2.6 The RV in a Rating List subsequent to the 2026 Rating List is only to be used where there is a change of use or physical change to a property or hereditament including new construction, merger, sub-division, extensions, and refurbishment, where the hereditament has no entry in the 2026 list but is shown in a later Rating List.
- 2.7 The BID Levy is chargeable on a daily basis and is payable by the party liable to pay NNDR for the property on that day, except where:
- The liable party is a Company In Administration, and
  - All or part of the BID Levy is unpaid,
- in which case the Owner of the Property (as defined in the Non-Domestic Rates legislation) will be requested to pay the BID Levy.
- 2.8 Any change in the party liable to pay NNDR during the year will result in the liability to pay the BID Levy being altered from the same date.

### **3 Collection of the BID Levy from Levy Payers**

- 3.1 BCKLWN will issue the BID Levy invoice to levy payers on, or as soon as reasonably practicable before or after, 1 April for each year.
- 3.2 King's Lynn BID Ltd will supply BCKLWN with the necessary financial and contact information by 15 February of each year in the form of an annual leaflet to allow BCKLWN to issue the BID invoices for the forthcoming BID year.
- 3.3 The BID Levy Invoice will be sent under separate cover to the NNDR Bill.



- 3.4 The BID Invoice will be dated 1 April of the BID year.
- 3.5 The BID Levy is payable by one payment. In exceptional circumstances BCKLWN may agree an alternative payment arrangements with the BID Levy payer.
- 3.6 The BID Levy is payable by Direct Debit, Bank Transfer, Online or over the telephone by Debit or Credit Card.
- 3.7 If payment is not received within 14 days of the due date, BCKLWN will commence recovery proceedings in accordance with Section 4 of this agreement.

#### **4 Recovery and Enforcement of the BID Levy**

- 4.1 BCKLWN will use the statutory recovery and enforcement procedures for NNDR as the recovery and enforcement procedures for payment of the BID Levy.
- 4.2 Subject to the table at 4.3, BCKLWN will decide the most appropriate timing of recovery action.
- 4.3 BCKLWN will use the outline recovery process as below, including any special conditions:

| <b>Recovery Stage</b>       | <b>When Used</b>                                                                                                                      | <b>Special Conditions</b>                                                                                                                                   |
|-----------------------------|---------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Reminder                    | Minimum of 14 days after the payment due date                                                                                         | No Reminders to be issued with a value under £5                                                                                                             |
| Summons                     | Minimum of 17 days after Reminder issued                                                                                              | None                                                                                                                                                        |
| Liability Order             | Obtained in the Magistrates court following the issue of a Summons                                                                    | Costs are payable by the debtor                                                                                                                             |
| Post Liability Order action | Following the issue of a Liability Order – can include Payment Plans, referral to Enforcement Agents or action in the Committal Court | Any action will aim to collect the outstanding debt within the BID year<br><br>Committal Action incurs significant costs for the BID Group and will only be |

|           |                                        |                                                                                                                                                                                                                                                                        |
|-----------|----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|           |                                        | commenced with the prior agreement of King's Lynn BID Ltd                                                                                                                                                                                                              |
| Write Off | When all enforcement action has failed | A list of proposed Write Offs will be sent by BCKLWN to King's Lynn BID Ltd for authorisation on a quarterly basis. BCKLWN are authorised to write off any small balance amount with a value up to and including £10.00 without authorisation from King's Lynn Bid Ltd |

## **5 The BID Revenue Account – Payments to King's Lynn BID Ltd**

- 5.1 BCKLWN will keep a BID Revenue Account for collection of the BID Levy in accordance with regulations and accounting codes of practice in force at the time.
- 5.2 Before 30 April each year BCKLWN will provide King's Lynn BID Ltd with an estimate of the amount of BID Levy it anticipates collecting during the financial year, adjusted for the assumed Collection Rate and the percentage payment as shown in Appendix A.
- 5.3 King's Lynn BID Ltd will then provide an invoice to BCKLWN for the agreed proportion of the expected levy, by way of a service charge.
- 5.4 BCKLWN will invoice King's Lynn BID Ltd separately in April for an amount equivalent to their costs as shown in Appendix B.
- 5.5 Before 30 April of the following year, BCKLWN will calculate a final outturn figure for the BID Levy collected during the prior year. If the actual BID Levy collected is less than the payments made to King's Lynn BID Ltd, an invoice will be issued to King's Lynn BID Ltd for the difference. If it is more, King's Lynn BID Ltd will issue an invoice to BCKLWN for this amount.

| <b>Invoice Schedule</b> |                                                                                                                           |                                   |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| <b>Period</b>           | <b>Amount Due</b>                                                                                                         | <b>Paid</b>                       |
| 1 April to 31 March     | An amount as shown at Appendix A, Table 3, less costs as shown in Appendix B, Table 1                                     | End of April of the BID Year      |
| Residual Balance        | The difference between the actual BID Levy collected (A) and the amounts paid as above (B), providing A is greater than B | End of April in the next BID Year |

- 5.6 King's Lynn BID Ltd may invoice BCKLWN for amount greater than that shown in the payment schedule if that amount has been collected and both parties agree it reasonable to do so.
- 5.7 King's Lynn BID Ltd and BCKLWN may also jointly agree payment of a lesser amount than that shown in the initial payment schedule.
- 5.8 The payment schedule for each subsequent BID Year will be agreed with the BID Group by the end of March of the preceding year and will consider any lessons learned about collection performance and issues for any prior BID years.

## **6 The BID Revenue Account - Costs**

- 6.1 BCKLWN will invoice King's Lynn BID Ltd for their costs relating to the billing, collection and recovery of the BID Levy, and any other costs or deductions. These are shown at Appendix B.
- 6.2 All costs will be liable to VAT where applicable and in the usual manner, and subject to BCKLWN's normal payment terms.

## **7 Monitoring**

- 7.1 At the start of each BID year BCKLWN will provide an initial list to King's Lynn BID Ltd of all the BID Levy Payers, the property address and the amount of the Levy due.

- 7.2 During each BID year, BCKLWN will provide quarterly Management Information to King's Lynn BID Ltd including:
- Total amount of the BID Levy due for the year
  - Total amount of the BID Levy collected for the year
  - An updated list of levy payers as at the end of the previous quarter
  - Recovery action taken
  - Individual Levy accounts in arrears (at Summons stage or later)
  - Cases recommended for Committal Action, with details of the Costs the BID Group would incur
  - Any proposed Write Offs for the BID Board to authorise
- 7.3 During each BID year, BCKLWN and King's Lynn BID Ltd will hold quarterly liaison meetings to discuss collection and recovery of the BID Levy.
- 7.4 BCKLWN will provide King's Lynn BID Ltd with an annual statement of the BID Revenue Account within three months of the end of each BID year.
- 7.5 The BID Revenue Account will be subject to the normal internal and external audit arrangements of both BCKLWN and King's Lynn BID Ltd and both parties agree to co-operate with any audit requests.

## **8 Other Items**

- 8.1 Any requests made under the Data Protection Act 1998 or Freedom Of Information Act 2000 will be dealt with by either BCKLWN, King's Lynn BID Ltd or jointly depending on where the relevant information is held, within the timescales prescribed in the regulations. BCKLWN will notify King's Lynn BID Ltd of any such requests received.
- 8.2 King's Lynn BID Ltd is responsible for answering all queries relating to the BID, with the exception of those in relation to the billing, collection and recovery of the BID Levy which will be handled by BCKLWN.
- 8.3 King's Lynn BID Ltd will provide suitable contact details for BCKLWN to refer queries to, and will deal with any queries raised within five working days.

8.4 BCKLWN will provide suitable contact details for queries from King's Lynn BID Ltd. BCKLWN will deal with any queries raised within five working days.

8.5 Any court costs incurred in by BCKLWN recovering the BID Levy, beyond the standard £0.50 Liability Order costs, will be met by King's Lynn BID Ltd. These costs will be discussed and agreed in advance of being incurred.

## **9 Third Party Rights**

9.1 No one other than a party to this agreement shall have any right to enforce any of its terms

## **10 Dispute Resolution**

10.1 If a dispute arises out of or in connection with this agreement or the performance, validity or enforceability of it then the parties shall follow the procedure set out in this clause:

10.1.1 Either party shall give to the other written notice of the Dispute, setting out its nature and full particulars (Dispute Notice), together with relevant supporting documents. On service of the Dispute Notice, both parties shall attempt in good faith to resolve the Dispute;

10.1.2 If both parties are for any reason unable to resolve the Dispute within 30 days of service of the Dispute Notice, the Dispute shall be referred to BCKLWN's s151 Officer, and King's Lynn BID Ltd's Chairman who shall attempt in good faith to resolve it; and

10.1.3 If BCKLWN's s151 Officer and King's Lynn BID Ltd's Chairman are for any reason unable to resolve the Dispute within 30 days of it being referred to them, the parties will attempt to settle it by mediation. To initiate the mediation, a party must serve notice in writing (ADR notice) to the other party to the Dispute, requesting mediation. The mediation will start not later than 30 days after the date of the ADR notice.

10.2 The commencement of mediation shall not prevent the parties commencing or continuing proceedings in relation to the Dispute under clause 9 which shall apply at all times.

11 Governing law

This agreement and any dispute or claim arising out of or in connection with it or its subject matter or formation (including non-contractual disputes or claims) shall be governed by and construed in accordance with the law of England and Wales.

12 Signatories

**Signed on behalf of the Borough Council of King's Lynn and West Norfolk**

\_\_\_\_\_ (Signature)

\_\_\_\_\_ (Name)

\_\_\_\_\_ (Date)

**Signed on behalf of King's Lynn BID Ltd**

\_\_\_\_\_  
(Signature)

\_\_\_\_\_ (Name)

\_\_\_\_\_ (Date)



## APPENDIX A: PAYMENTS

**Table 1**                      **Anticipated BID Levy Term 3, Year 1**

|                                     | Number | RV       | Levy     |
|-------------------------------------|--------|----------|----------|
| Properties with an RV <=£7,500      |        | £        | £0       |
| <b>Total for BID Levy</b>           |        | <b>£</b> | <b>£</b> |
| <i>Exempt Properties</i>            |        | £        | £        |
| <i>Total Properties in BID Area</i> |        | £        | £        |

**Table 2**                      **Anticipated BID Levy Collection – Term 3, Year 1**

|   |                                                                    |   |
|---|--------------------------------------------------------------------|---|
| 1 | Gross Anticipated BID Levy (Table 1)                               | £ |
| 2 | Apply Collection Rate of 97.5% (allowance for losses and bad debt) | £ |

**Table 3**                      **Payments of the BID Levy to the BID Group – Term 3, Year 1**

| Period                     | Basis                                                           | Amount   | Date Paid            |
|----------------------------|-----------------------------------------------------------------|----------|----------------------|
| <b>1 April to 31 March</b> | <b>80% of the Annual BID Levy<br/>(Shown in Table 2 Line 2)</b> | <b>£</b> | <b>By 30/04/2027</b> |
| During 2026/2027           | Amounts collected above 80%, in increments of 5%                | TBC      | As collected         |
| Residual Balance           | Any balance of the BID Levy Owing To / From the Bid Group       | TBC      | By 30/04/2028        |

## APPENDIX B: COSTS

**Table 1 Cost of Collection - officer time, postage and annual software costs**

| Item             | Description                                                                        | Calculation           | Total    |
|------------------|------------------------------------------------------------------------------------|-----------------------|----------|
| Officer Time     | Officer time needed to manage and maintain the BID system and collect the BID Levy | x hours at £x an hour | £        |
| Annual Invoices  | Production of the Annual Invoices for the BID Levy                                 | x at x each           | £        |
| Recovery Notices | Production of Recovery Notices for the BID Levy                                    | Est x at x each       | £        |
| Summonses        | Postage of Summonses for BID Recovery                                              | Est x at x each       | £        |
| <b>Total</b>     |                                                                                    |                       | <b>£</b> |

**POLICY REVIEW AND DEVELOPMENT PANEL REPORT**

|                 |                                             |                                             |     |
|-----------------|---------------------------------------------|---------------------------------------------|-----|
| REPORT TO:      | Regeneration and Development Panel          |                                             |     |
| DATE:           | 22 <sup>nd</sup> July 2026                  |                                             |     |
| TITLE:          | Local Plan Scoping Consultation             |                                             |     |
| TYPE OF REPORT: | Cabinet Report                              |                                             |     |
| PORTFOLIO(S):   | Councillor Moriarty, Planning and Licensing |                                             |     |
| REPORT AUTHOR:  | Alex Fradley                                |                                             |     |
| OPEN/EXEMPT     | Open                                        | WILL BE SUBJECT TO A FUTURE CABINET REPORT: | Yes |

**REPORT SUMMARY/COVER PAGE**

|                                                                                            |
|--------------------------------------------------------------------------------------------|
| PURPOSE OF REPORT/SUMMARY:                                                                 |
| Members are directed to the attached report for the purpose of the report and the summary. |
| KEY ISSUES:                                                                                |
| Members are directed to the attached report for full details of the key issues.            |
| OPTIONS CONSIDERED:                                                                        |
| Members are directed to the attached report for full details of the options.               |
| RECOMMENDATIONS:                                                                           |
| To consider the report and make any appropriate recommendations to Cabinet.                |
| REASONS FOR RECOMMENDATIONS:                                                               |
| To scrutinise recommendations being made for an executive decision.                        |



# REPORT TO CABINET

|                        |                                                                                                                                                                                                                                                                                                                                                                      |
|------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>DATE OF MEETING</b> | 23 July 2026                                                                                                                                                                                                                                                                                                                                                         |
| <b>REPORT TITLE</b>    | Local Plan Scoping Consultation                                                                                                                                                                                                                                                                                                                                      |
| <b>LEAD MEMBER</b>     | Cllr James Moriarty (Portfolio Holder & Local Plan Task Group Chair)                                                                                                                                                                                                                                                                                                 |
| <b>LEAD OFFICER</b>    | Alex Fradley (Planning Policy Manager)                                                                                                                                                                                                                                                                                                                               |
| <b>CONSULTEES</b>      | Assistant Director, Principal Planners, Senior Planner, Chief Executive, Deputy Chief Executive & Section 151 Officer, Principal Lawyer, Communication & Engagement Officer.<br><br>Cllr Richard Blunt (Local Plan Task Group Vice Chair), Cllr Michael De Whalley (Cabinet Member for Climate Change & Biodiversity), and all Members of the Local Plan Task Group. |
| <b>WARDS AFFECTED</b>  | n/a (not at this stage however please note a new Local Plan once adopted will cover the whole Borough).                                                                                                                                                                                                                                                              |

|                                     |                                                                                                                                                                                                                                                                                                              |
|-------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>KEY DECISION</b>                 | NO – We have been directed by Government to produce a Local Plan. The process and timescales for plan-making are set in law. The Borough Council has published its Notice of Intention to prepare a new Local Plan and its Local Plan Timetable. Additionally, this is a Borough Council Corporate Priority. |
| <b>DECISION MAKER</b>               | Cabinet                                                                                                                                                                                                                                                                                                      |
| <b>IS THE REPORT OPEN OR EXEMPT</b> | OPEN                                                                                                                                                                                                                                                                                                         |

|                                             |                              |
|---------------------------------------------|------------------------------|
| <b>FINANCIAL IMPLICATIONS</b>               | YES                          |
| <b>HR IMPLICATIONS</b>                      | NO                           |
| <b>POLICY IMPLICATIONS</b>                  | YES                          |
| <b>STATUTORY IMPLICATIONS</b>               | YES                          |
| <b>RISK MANAGEMENT IMPLICATIONS</b>         | YES                          |
| <b>ENVIRONMENTAL IMPLICATIONS</b>           | YES                          |
| <b>EQUALITY IMPACT ASSESSMENT COMPLETED</b> | PRE-SCREENING FORM COMPLETED |

| <b>SUMMARY OF REPORT</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>The report seeks approval for the Local Plan Scoping Consultation to take place in accordance with the new local plan-making statutory regulations and timescales, as the Borough Council has been directed to by Government, and as set out by the Borough Council's Local Plan Timetable.</p> <p>The plan-making system is new, and a scoping consultation is a new preliminary stage of this process. Unlike most consultations this does not propose a draft policy, view, or position for people/consultation bodies to consider and provide feedback on. Instead, it seeks views on the scope (what the plan could cover) and how they would like to be engaged in the local plan-making process going forward.</p> <p>However, it should be noted that a significant degree of this is set by Government through legislation and policy. For example, the content cannot replicate or tweak</p> |



any policy which is set nationally, engagement should be digital-first, and the consultation stages are prescribed by the legislation.

The Local Plan is not only a legal requirement but also a Borough Council Corporate Priority.

### **RECOMMENDATIONS**

Cabinet resolves to:

- 1) Agree that the Local Plan Scoping Consultation takes place for 4 weeks, from 1 to 29 September 2026 (inclusive), to comply with the legislation, Government direction, and the Borough Council's Local Plan Timetable.
- 2) The final Scoping Consultation material be agreed by the Assistant Director for Planning under delegated powers in consultation with the Portfolio Holder for Planning and Licensing.

### **REASON FOR DECISION**

To comply with the new local plan-making legal requirements, Government Direction (they have written to the Borough Council), and the Borough Council's Local Plan Timetable. This enables early consultation on the scope and engagement for the Borough Council's Local Plan.



## **CORPORATE STRATEGY**

How does this proposal support our Corporate Priorities [Our priorities | Corporate Strategy 2023 - 2027 | Borough Council of King's Lynn & West Norfolk](#)

|                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|--------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Promote growth and prosperity to benefit West Norfolk</b> | <p>This is the first statutory consultation in the new local plan-making process. Feedback will inform the scope of the Local Plan. It precedes the formal launch of the Local Plan, due to take place in Autumn 2026.</p> <p>The Local Plan will influence and guide housing and economic growth to meet local need, as well as seeking to protect the natural and historic environment. Not only is a new local plan a legal requirement but it also forms part of the Borough Council's Corporate Plan and priorities.</p> |
| <b>Protect our Environment</b>                               | As above                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <b>Efficient and effective delivery of our services</b>      | As above                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <b>Support our communities</b>                               | As above                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

## **REPORT DETAIL**

### **1. Introduction**

1.1 This report sets out the requirement for the Borough Council to carry out a preliminary Local Plan Scoping Consultation as part of the new local plan-making system. It covers why this must be done, when it must happen, what a scoping consultation is, the details of this, and seeks approval for the consultation to take place in accordance with the legislation, Government direction via letter to the Borough Council, and the Borough Council's Local Plan Timetable.

### **2. Background**

2.1 With effect from 25 March 2026, the Government introduced a new legal system for the creation of local plans. The key headlines on content are that they must focus on site-specific land allocations to meet local needs, policies to support these allocations, and the setting of local standards for a small number of themes (e.g. affordable housing and water efficiency) that are not definitively prescribed by national planning policy. In addition, they must contain an overall vision and no more than 10 measurable outcomes. Previously, local plans could contain more general policies on development management matters. However, these are to be set at the national level as National Decision-Making Policies (NDMPs) within the new National Planning Policy Framework (NPPF), anticipated to come into force later this year. Local plan policies must not replicate or tweak matters which are covered by NDMPs.



- 2.2 In terms of timescale for a new Local Plan, it is specified in law that it must be completed within 30 months (with an additional 4 months for preparation at the start of the process). Within the 34-month period there are 3 statutory consultation stages. The first is the scoping consultation, followed secondly by a draft plan consultation, then thirdly a proposed plan consultation. In addition, there are 3 gateway checks (following each consultation) and a final examination. The first gateway is self-assessment. The second and third gateways, along with the examination, involve the Planning Inspectorate.
- 2.3 Government wrote to the Borough Council (BC), on 15 January 2026, confirming the need for a new local plan in the new system and the initial timescales. Failure to comply could lead to intervention from Government as recently seen at Three Rivers District: [Three Rivers District Council: Local Plan Intervention letter - GOV.UK](#)
- 2.4 Since then, [The Town and Country Planning \(Local Planning\) \(England\) Regulations 2026](#) have come into effect (from 25 March 2026). In accordance with Regulation 20, the BC must run the scoping consultation after it has given notice of intention to commence plan-making. The official start date for the new plan is no later than 30 June 2026. The scoping consultation should last for at least 21 days and must finish before we complete our Gateway 1 self-assessment summary (30 October 2026). [Regulation 20](#) relates to the scoping consultation and in summary involves preliminary consultation about what the local plan should contain and how the BC should engage with people/bodies in the preparation of the local plan.
- 2.5 The BC must invite certain bodies to make representations at each consultation stage. [Regulation 2](#) sets out that the following must be consulted: general consultation bodies as the local planning authority consider appropriate, and specific consultation bodies as the local planning authority consider may have an interest in the preparation of the local plan. This will include statutory consultees (such as the Environment Agency), non-statutory consultees (such as Internal Drainage Boards), neighbouring authorities, parish councils, landowners, the development and planning sectors, housebuilders of different scales, and people who live and/or work within the Borough. Therefore, in effect, any person will be able to make a comment if they wish.
- 2.6 Draft guidance on [engaging the public when preparing a local plan](#) (April 2026) has been published and this states that the scoping consultation provides the local community and other key stakeholders with the opportunity to have their say at the very start of the plan-making process. We must ask for views on:
- what themes and topics to include in the local plan;
  - how to approach future local plan engagement; and
  - any other matters that the BC wishes to consult upon.





- 2.7 The feedback from the scoping consultation will inform the content of the Local Plan and the engagement strategy.
- 2.8 It should be noted that to a significant degree the scope and engagement of a Local Plan is set by Government through legislation and policy. For example, the content cannot replicate or tweak any policy which is set nationally, and engagement should be digital-first and the requirements of each consultation stage are prescribed by the legislation ([Town and Country Planning \(Local Planning\) \(England\) Regulations 2026](#)).

### **3. Proposal**

- 3.1 The BC has already published the Notice of Intention (NoI) and Local Plan Timetable (available [here](#)). This specifies that the BC will carry out the Scoping Consultation for 4 weeks in September 2026. This fits with the requirements mentioned above, and avoids August, a month in which parish councils do not usually meet, and when public consultation should be avoided.
- 3.2 In terms of format this must be digital-first. We will be using an existing software solution known as StoryMaps. We have used this for the interactive version of the current Local Plan, and its sister software Survey123 for the Call for Sites. The interactive version of the current Local Plan gives a flavour of the presentation style and can be viewed [here](#).
- 3.3 This consultation, much like our earlier Call for Sites, will be publicised via a press release, our website, through social media (including Facebook, Instagram, Nextdoor and LinkedIn), and the local newspaper. Recognising that in-person events would also be useful to drive engagement and, given the timescale of the consultation and resources available, it is proposed to carry out three-in person drop-in sessions at King's Lynn, Downham Market and Hunstanton, as the main locations within the Borough for accessibility.
- 3.4 In addition, we have been working with the Communications Team in terms of consultation reach. Generally, responses to BC consultations are dominated by parish councils and the older generation (60 years +). By contrast, representation from younger people in education, those who are economically active and those in deprivation has been low. Therefore, we are engaging with these sectors in particular to get an understanding of how better to encourage their participation, and ensure their voices are heard in the new local plan. This will inform our consultation approach going forward.
- 3.5 Given the focus of new-style local plans on site-specific allocations, we also propose to publish an interactive map of the sites that we have received through the Call for Sites consultation (and, at a high-level, what uses they have been proposed for) and allow people to provide any comments. We also propose, to ensure we have the best selection of available sites to choose from, that we re-open the Call for Sites during the Scoping Consultation, inviting further sites to be submitted.



- 3.6 There is one further element of early plan making that the BC must carry out and this is a Strategic Environmental Assessment (SEA) scoping consultation. Again, this is set out in law ([The Environmental Assessment of Plans and Programmes Regulations 2004](#)). The SEA sets the environmental base line and factors for which the Local Plan and its policies will be assessed against. At this scoping stage it is only for the three main environmental bodies to provide the BC with feedback. That is Natural England (NE), the Environment Agency (EA), and Historic England (HE), although any other parties may respond if they so wish. Feedback will inform the actual SEA, and this will then be consulted upon as part of the subsequent draft and proposed local plan consultations.
- 3.7 The intention is also, given the new plan-making system, to set out the process, what a local plan is, and the BC's role.
- 3.8 Following the conclusion of the Scoping Consultation, the feedback received will inform, where it can, the themes and topics that the Local Plan will cover, and the approach to engagement going forward. In addition, we must create a consultation summary (as is the case for all consultation stages). This will help inform the Gateway 1 self-assessment. Feedback will therefore inform the draft version of the Local Plan which Members and Officers will be preparing through the Local Plan Task Group (LPTG).
- 3.9 The Scoping Consultation is intended to be high-level and cover what people would like to be included and how they would like to be engaged. The specific questions to pose are not set out in legislation or guidance. To maximise engagement, especially from those underrepresented groups we have identified, we have composed the questions below. These use plain English and ask people about what they know (as opposed to 'what do you think we should consider in making our Local Plan'). We have limited it to a small number of focused questions to help reduce drop-out from question fatigue. Please note that as part of the consultation there will be a short introduction explaining what a local plan is. The Local Plan Scoping Consultation proposed questions are contained within Appendix 1.

### **Strategic Environmental Assessment (SEA) Scoping**

- Alongside the Local Plan Scoping Consultation, under [The Environmental Assessment of Plans and Programmes Regulations 2004](#), the BC will notify the three statutory consultation bodies (Environment Agency, Historic England and Natural England) of the Council's intention to undertake SEA of the Local Plan, in parallel with the plan-making process.
- At the scoping consultation stage, this will be supported by the SEA Scoping Report (Appendix 1).



#### **4. Options Considered**

- 4.1 There are no other options considered with regard to carrying out the consultation as the requirement, as part of the local-plan process, is set in law. The questions within the scope of the regulations proposed are set out above as the reasons for this approach.

#### **5. Financial Implications**

- 5.1 There are no significant financial implications of the Scoping Consultation stage. The cost of the consultation can be met through the existing agreed Local Plan budget. Funds have been set aside to ensure that the Borough Council can meet the streamlined 30-months timetable for preparing the new Local Plan, as required by the new system, which is set out in law.

#### **6. HR Implications**

- 6.1 None.

#### **7. Policy Implications**

- 7.1 The scoping consultation is designed to obtain views to inform the scope of the emerging Local Plan and an engagement strategy going forwards. It does not set out draft, preferred options, or reasonable alternatives for site allocations and policies.

#### **8. Climate Change and Environmental Implications and considerations**

- 8.1 The Local Plan will need to consider climate change and environmental implications/considerations as per the law and the NPPF. These will form an integral part of the new plan in the future.

#### **9. Statutory and Legal Implications**

- 9.1 The requirement to prepare a new local plan is set out in law, the NPPF and the Government (Ministry of Housing, Communities and Local Government (MHCLG)) has already written to the Borough Council (15 January 2026) to confirm that it needs to prepare a new Local Plan. The timetable and milestones within this are set out in law. The Borough Council has also published its Notice of Intention (NoI) and Local Plan Timetable.

#### **10. Local Government Reorganisation Implications**

- 10.1 Government has been clear that LGR and Devolution are not reasons to delay or stop local-plan preparation. Indeed, as stated above it is a legal requirement, and the MHCLG letter sets out a clear direction that the BC must start give notice of intention to start a new Local Plan by the end of June and formal preparation of the Local Plan by the end of October 2026.



## **11. Health and Safety Implications**

- 11.1 The Scoping Consultation would be covered by the general policies and risk assessments of the Borough Council.

## **12. Consultees**

- 12.1 The Town and Country Planning (Local Planning) (England) Regulations 2026 set out that for the Scoping Consultation (Regulation 20) representations must be invited from general consultation bodies considered appropriate and specific consultation bodies considered which may have an interest in the preparation of the local plan. However, anyone can make representations at this stage. Please see section 2.5 of this report for further detail.

## **13. Equality Impact Assessment**

- 13.1 Please see the completed EIA pre-screening form included with this report.

## **14. Risk Management Implications**

- 14.1 None associated with this stage of plan-making providing that the proposal is agreed. If it is not agreed, then there will be failure to meet one of the statutory deadlines in the new Local Plan system. Which as set out earlier in the report could well lead to Government intervention.

## **15. Conclusion**

- 15.1 Legally the Borough Council is obliged to prepare a new Local Plan to the timescales set out in law. The Government (MHCLG) have already written to confirm this (letter, 15 January 2026). The Borough Council has published its Notice of Intention to prepare a Local Plan and its Local Plan timetable. The Scoping Consultation is the first formal consultation within the new plan-making process. This must be carried for a minimum of 21 days between the 30 June 2026 (Notice of Intention to prepare a new Local Plan) and 31 October 2026 (publication of Gateway 1).
- 15.2 The proposal is for the Borough Council to carry out the Local Plan Scoping Consultation for four weeks during September 2026 as detailed above.



#### **LIST OF APPENDICES**

- Appendix 1 – Local Plan Scoping Consultation Proposed Questions
- Appendix 2 – New Local Plan Strategic Environmental Assessment Scoping Report

#### **LIST OF BACKGROUND PAPERS**

- [Levelling Up & Regeneration Act 2023](#)
- [The Town and Country Planning \(Local Planning\) \(England\) Regulations 2026](#)
- [Draft National Planning Policy Framework for consultation](#)
- [Create or Update a Local Plan Guidance](#)
- MHCLG Letter to Borough Council (“support for early starters”), 15 January 2026 – Appendix 1 of [Governance Arrangements for the Plan-making Process report to Cabinet, 9 June 2026](#)
- [Three Rivers District Council Intervention](#)
- [Next Local Plan webpage](#) – including Notice of Intention and Local Plan Timetable
- [Local Plan Interactive Plan](#)
- [Local Plan Scoping Consultation website](#)/ StoryMap [to follow]



| PRE SCREENING EQUALITY IMPACT ASSESSMENT                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                     |          |         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|----------|---------|
| For equalities profile information please visit <a href="#">Norfolk Insight - Demographics and Statistics - Data Observatory</a>                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                     |          |         |
| Name of policy/service/function                                                                                                                                                                                          | Planning Policy                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                     |          |         |
| Is this a new or existing policy/service/function? (tick as appropriate)                                                                                                                                                 | New                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <input checked="" type="checkbox"/> | Existing |         |
| Brief summary/description of the main aims of the policy/service/function being screened.<br><br>Please state if this policy/service is rigidly constrained by statutory obligations, and identify relevant legislation. | <p>The Borough Council is legally required to prepare a new local-plan in the new plan-making system. This is set out in law as are the timescales and milestones.</p> <p>The Local Plan Scoping Consultation is a new type of preliminary consultation (preceding the plan-making process) and is designed to gain views early on in the process on the scope of the Local Plan and how people would like to be engaged.</p>                                                                                                                                                                                                                                                  |                                     |          |         |
| Who has been consulted as part of the development of the policy/service/function? – new only (identify stakeholders consulted with)                                                                                      | <p>Those consulted include:</p> <ul style="list-style-type: none"> <li>• Cllr James Moriarty (Portfolio Holder &amp; Local Plan Tsk Group Chair)</li> <li>• All Members of the Local Plan Task Group</li> <li>• Principal Lawer</li> <li>• Democratic Services</li> <li>• Assistant Director for Planning</li> <li>• Planning Policy Officers</li> <li>• Chief Executive Officer</li> <li>• Deputy Chief Executive &amp; Section 151 Officer</li> <li>• Communication &amp; Engagement Officer</li> </ul> <p>This is the first consultation and will include statutory and non-statutory consultees. Anybody (consultation bodies or individuals) are entitled to respond.</p> |                                     |          |         |
| <b>Question</b>                                                                                                                                                                                                          | <b>Answer</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                     |          |         |
| 1. Is there any reason to believe that the policy/service/function could have a specific impact on people from one or more of the following groups, for example, because they                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Positive                            | Negative | Neutral |
|                                                                                                                                                                                                                          | Age                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                     |          | X       |



|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                |  |  |   |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|--|--|---|--|
| <p>have particular needs, experiences, issues or priorities or in terms of ability to access the service?</p> <p>Please tick the relevant box for each group.<br/>NB. Equality neutral means no negative impact on any group.</p> <p><b><i>If potential adverse impacts are identified, then a full Equality Impact Assessment (Stage 2) will be required.</i></b></p> <p><i>*For more information on health inequalities please visit <a href="#">The King's Fund</a></i></p> | Disability                                     |  |  | X |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Sex                                            |  |  | X |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Gender Re-assignment                           |  |  | X |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Marriage/civil partnership                     |  |  | X |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Pregnancy & maternity                          |  |  | X |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Race                                           |  |  | X |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Religion or belief                             |  |  | X |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Sexual orientation                             |  |  | X |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Armed forces community                         |  |  | X |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Care leavers                                   |  |  | X |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Health inequalities*                           |  |  | X |  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Other (eg low income, caring responsibilities) |  |  |   |  |

**Please provide a brief explanation of the answers above:**

The consultation is open to anyone and everyone. It is designed to inform the development of the Local Plan at an early stage.

| Question                                                                                                                                                                                                                                                                           | Answer | Comments                                                                                                                                     |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|----------------------------------------------------------------------------------------------------------------------------------------------|--|
| 2. Is the proposed policy/service likely to affect relations between certain equality communities or to damage relations between the equality communities and the Council, for example because it is seen as favouring a particular community or denying opportunities to another? | No     | The new Local Plan, if effectively prepared and implemented, should benefit all communities, in terms of delivering sustainable development. |  |
| 3. Could this policy/service be perceived as impacting on communities differently?                                                                                                                                                                                                 | No     | Please see above                                                                                                                             |  |
| <b>If 'yes' to questions 2 - 3 a full impact assessment will be required unless comments are provided to explain why this is not felt necessary:</b>                                                                                                                               |        |                                                                                                                                              |  |
| <b>Decision agreed by EWG member:</b> Claire Dorgan                                                                                                                                                                                                                                |        |                                                                                                                                              |  |
| <b>4. Are any impacts identified above minor and if so, can these be eliminated or reduced by minor actions?</b><br>If yes, please agree actions with a member of the Corporate Equalities Working Group and list agreed actions in the comments section                           | No     | <b>Actions:</b><br>N/A                                                                                                                       |  |
|                                                                                                                                                                                                                                                                                    |        | <b>Actions agreed by EWG member:</b> N/A                                                                                                     |  |





|                                                                                                                                                                                                         |                                       |                                                                                                                                                                                                                                                                                                                    |                          |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
| <p><b>5.</b> Is the policy/service specifically designed to tackle evidence of disadvantage or potential discrimination?</p>                                                                            | <p>No</p>                             | <p><b>Please provide brief summary:</b> The Local Plan process and content is tightly defined by the Government. It will also be subject to independent examination by the Planning Inspectorate. The new Local Plan is intended to deliver benefits for all communities, in terms of sustainable development.</p> |                          |
| <p><b>Assessment completed by: Name</b></p>                                                                                                                                                             | <p><b>Alex Fradley</b></p>            |                                                                                                                                                                                                                                                                                                                    |                          |
| <p><b>Job title</b></p>                                                                                                                                                                                 | <p><b>Planning Policy Manager</b></p> |                                                                                                                                                                                                                                                                                                                    |                          |
| <p><b>Date completed</b></p>                                                                                                                                                                            | <p><b>29/04/2026</b></p>              |                                                                                                                                                                                                                                                                                                                    |                          |
| <p><b>Reviewed by EWG member</b></p>                                                                                                                                                                    | <p><b>Claire Dorgan</b></p>           | <p><b>Date</b></p>                                                                                                                                                                                                                                                                                                 | <p><b>06/05/2026</b></p> |
| <p>✓ Please tick to confirm completed EIA Pre-screening Form has been shared with Corporate Policy (<a href="mailto:corporate.policy@west-norfolk.gov.uk">corporate.policy@west-norfolk.gov.uk</a>)</p> |                                       |                                                                                                                                                                                                                                                                                                                    |                          |



## **Appendix 1: Local Plan Scoping Consultation Proposed Questions**

### **Scope**

1. What are your favourite things about where you live?
2. What do you not like about where you live?
3. What would make your area a better place to live?
4. The Government says we have to build more homes and sites for businesses in West Norfolk – if we have to build them anyway, where do you think we should put them? (We will provide an interactive map to for people to add pins onto)
5. What would you like us to think about when planning for new homes?
6. Which of these should a new Local Plan cover? (please tick as many as you want) Options: New homes, Social housing, Parks and open spaces, Shops, Natural environment, Climate change, Historic buildings, Transport, Jobs, Healthcare provision, Something else (please say what it is)
7. Is there anything else you want us to think about as part of the new Local Plan?

### **Engagement**

1. Local people are an important part of making a Local Plan. How would you like to be kept informed, and asked for your opinion? Email, Online newsletter, Website, Online events, In-person events, Social media (e.g. LinkedIn / Instagram / Facebook), YouTube, Podcast, Something else (please say what it is)
2. What might get in the way of you telling us what you think, and is there anything we could do to make it easier?
3. Is there anything else you want to say about how we can include local people in our work to make the new Local Plan?

### **Demographics**

We'd like to ask a few questions about you. This information will help us to make sure we are getting opinions from a good range of people.

Which of these age groups are you in?

- 0-21
- 22-65
- 66+

Where does most of your income come from?

- Most of my income is from paid work
- Some of my income is from paid work and some from benefits



- Most or all of my income is from benefits
- I don't have an income of my own
- I am in full-time education or training
- I am mostly or fully retired

Can you live on your income?

- My income always or mostly covers all my living costs
- My income sometimes covers all my living costs
- My income never or hardly ever covers all my living costs

Tell us about your home

- I own my home
- I live with someone who owns my home (e.g. it is owned by a partner or parent)
- I live in temporary accommodation or don't have a regular address
- I rent my home

Please tell us your postcode: \_\_\_\_\_

One other thing: we'd love to tell you about the results – for us to do this, we'll need your email address: \_\_\_\_\_

*[Please note that this information is only collected for the purposes of interpreting consultation feedback. Any personal data we collect will be managed and process in accordance with the requirements of the 2018 Data Protection Act and GDPR. Further information, including our data protection policy, is available to view [here](#).]*

## **Sites**

- We have published an interactive map of the sites submitted through the Call for Sites 2026. Do you have any comments you'd like to make?
- If you would like to submit a site for consideration as part of the Local Plan, please do so via this link (link to submission process and online form).



**Appendix 2:** New Local Plan Strategic Environmental Assessment Scoping Report:  
[Strategic Environmental Assessment \(SEA\) for the next Local Plan 2026-2044 |](#)  
[Strategic Environmental Assessment \(SEA\) for the next Local Plan 2026-2044 |](#)  
[Borough Council of King's Lynn & West Norfolk](#)

|                 |                                                 |                                             |    |
|-----------------|-------------------------------------------------|---------------------------------------------|----|
| DATE:           | 22/07/2026                                      |                                             |    |
| TITLE:          | King's Lynn Enterprise Zone – Active Travel Hub |                                             |    |
| TYPE OF REPORT: | Update                                          |                                             |    |
| PORTFOLIO(S):   | Cllr Beales                                     |                                             |    |
| REPORT AUTHOR:  | James Grant & Joshua Ojugo                      |                                             |    |
| OPEN/EXEMPT     | OPEN                                            | WILL BE SUBJECT TO A FUTURE CABINET REPORT: | No |

**REPORT SUMMARY/COVER PAGE**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>PURPOSE OF REPORT/SUMMARY:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| <p>This report supports a presentation to the Regeneration and Development Panel regarding the delivery of the Active Travel Hub (ATH) at the King's Lynn Enterprise Park. Following the recent deferral of the scheme by the Planning Committee, this report clarifies how the ATH was developed, evaluated, and approved through the King's Lynn Town Deal and Neighbourhood Board business case processes. The Panel is invited to consider the presentation and provide comments, which will be forwarded to the Local Planning Authority as late correspondence to assist the Planning Committee in determining the application.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| <b>KEY ISSUES:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| <p>The projects aims to make it easier for people to get around King's Lynn without relying on the car. Our Active Travel Hubs will provide safe, convenient places to park bikes, connect to walking, cycling and public transport routes, and make everyday journeys simpler and healthier. By linking the Enterprise Park with the town centre and surrounding communities, the hubs will help reduce congestion on Nar Ouse Way, support local businesses, and create a greener, more attractive place to live, work and visit.</p> <p>Following the Planning Committee's decision to defer the application, this presentation gives the Panel an opportunity to review the key delivery requirements for the King's Lynn Enterprise Park Active Travel Hub (ATH):</p> <ul style="list-style-type: none"> <li>• <b>Operational Readiness &amp; Design:</b> The presentation demonstrates that suitable operational arrangements are in development, the site location is appropriate, flood risks have been thoroughly considered, and the hub's design directly responds to user needs.</li> <li>• <b>Strategic Impact:</b> The ATH is a technically robust, fully funded scheme. Delivering it is aligned with the strategic priorities and objectives in the King's Lynn Transport Strategy and emerging King's Lynn Masterplan and Parking Strategy; all aimed to reduce town-centre congestion and support mode shift where possible, whilst providing infrastructure to support the development of the Enterprise Park and wider Nar Ouse Regeneration Area.</li> </ul> <p>To assist the Panel's review, it is helpful to note that this project aligns with a well-established governance pathway that the R&amp;D Panel has guided at key stages:</p> <ul style="list-style-type: none"> <li>• <b>September 2022:</b> The Panel previously reviewed and supported the initial draft Business Case (RD52) in line with the HM Government's Green Book 5 case model, which established the strategic, economic, financial, commercial and management case to inform the investment decision by the Borough Council and King's Lynn Town Deal Board (now known as the KL Neighbourhood Board). The commercial case specifically outlines the operational approach to the ATH.</li> </ul> |

- **March 2026:** More recently, the Panel supported recommendations (RD85) to progress infrastructure works at the Enterprise Park, including the delegation of delivery contracts for the Western infrastructure and Active Travel Hub.
- **Oversight Framework:** Because the scheme is fully funded by the Towns Fund, ongoing programme oversight sits with the Neighbourhood Board, in accordance with the approved Local Assurance Framework.
- The project has ongoing monitoring by the **Council Members'** Major Projects Board.

To ensure all members have had visibility of how this hub fits into the wider borough strategies for Active Travel, an all-member briefing was held on **7th April 2026** (led by the Principal Project Manager, Regeneration Programmes Officer, and the Project manager). This session contextualised the ATH within the broader Local Cycling and Walking Infrastructure Plan (LCWIP) and the borough's wider transport strategy. *The briefing materials remain available via Democratic Services for reference:*

The project has now reached a critical delivery window to meet the funding deadlines for the Town Deal and Business Rates Pool, and to ensure the most efficient programme delivery alongside the wider western infrastructure already approved for the Enterprise Park. Whilst ensuring all planning queries are fully answered, further delays to the final decision will result in compounding capital cost increases driven by project management overheads and construction inflation and risk losing critical match funding from the Norfolk Business Rates Pool (£0.9m).

#### OPTIONS CONSIDERED:

N/A

#### RECOMMENDATIONS:

To consider the presentation on the delivery of the King's Lynn Enterprise Park Active Travel Hub (ATH) and provide comments to officers.

To note that, where necessary, the Panel's comments will be formally forwarded to the Local Planning Authority as late correspondence, ensuring they are fully considered by the Planning Committee when determining the application.

#### REASONS FOR RECOMMENDATIONS:

To ensure that the Local Planning Authority and its Planning Committee are provided with comprehensive, clarified information regarding the strategic context, governance, and operational viability of the Active Travel Hub. This will enable the Committee to confidently determine the proposed planning application for the King's Lynn Enterprise Park following its previous deferral.

## **REPORT DETAIL**

### **1. Introduction**

This report provides an overview of the King's Lynn Enterprise Park Active Travel Hub (ATH) as a core component of the Active and Clean Connectivity (ACC) project within the King's Lynn Town Deal. It establishes the Towns Fund context, sets out the formal governance and oversight arrangements, and outlines the role of the Neighbourhood / Town Deal Board in business case development and strategic monitoring

### **2. Proposal/Post Implementation Review/Monitoring Report.**

The Active Travel Hub at the King's Lynn Enterprise Park is a capital infrastructure initiative funded via the Government's Towns Fund allocation. It is designed to initially deliver a high-quality multi-modal facility comprising:

- Approximately 50 car parking spaces;
- 6 dedicated electric vehicle (EV) charging points;
- Secure, covered cycle parking;
- Integrated e-cycle and scooter charging infrastructure; and
- Supporting user facilities, including secure smart lockers.

The initiative is structurally aligned with the "sustainably connected town" theme of the King's Lynn Town Deal and sits within the wider ACC programme. Its primary objectives include:

- Establishing a secure, convenient, and reliable fringe-of-town interchange node at the King's Lynn Enterprise Park.
- Improving the affordability, reliability, and convenience of low-carbon travel options to and from the town centre, specifically targeting employees, commuting businesses, and visitors.
- Actively reducing single-occupancy, car-only commuting into the town centre, thereby easing urban traffic congestion and aligning with the Borough Council's Climate Emergency declaration and the King's Lynn Local Cycling and Walking Infrastructure Plan (LCWIP).
- Enhancing physical connectivity between core employment zones, developing residential developments, and the primary town centre.

The project is currently transitioning into its delivery phase. While physical construction is pending final planning determination, the scheme has been rigorously assessed against the targets set out in the Town Investment Plan and ACC framework. The proposal successfully demonstrates that it creates the vital edge-of-town infrastructure required to intercept single-occupancy vehicles, encouraging a direct transition to active or mass transit modes.

### **3. Issues for the Panel to Consider**

Following the recent deferral of the scheme by the Planning Committee, the Panel is invited to consider the presentation and provide feedback to help inform the upcoming planning decision. Members may wish to focus their comments and questions on the following broad areas:

- Any comments or questions regarding the design, location, operational arrangements, or environmental considerations.
- The role of the Active Travel Hub within the wider Enterprise Park development, its alignment with the borough's transport strategies, and the implications of project timescales.



The Panel is requested to provide any comments or observations they wish officers to pass to the Local Planning Authority as late correspondence, ahead of the Planning Committee determining the application.

#### 4. Corporate Priorities

The Active Travel Hub (ATH) proposal is explicitly aligned with the four key priority themes set out within the **Borough Council of King's Lynn & West Norfolk Corporate Strategy 2023 - 2027**:

- **Promote growth and prosperity to benefit West Norfolk:** The ATH provides critical infrastructure that supports economic growth and local business expansion within the Nar Ouse Enterprise Zone, making the King's Lynn Enterprise Park a highly accessible and attractive location for commercial investment and plot sales.
- **Protect our environment:** By intercepting vehicles at the edge of the town, the hub directly reduces single-occupancy car journeys into the town centre. This directly mitigates traffic congestion and improves local air quality, contributing to the council's commitment to create a cleaner, greener borough and respond to the Climate Emergency declaration.
- **Support our communities:** The facility encourages healthy, active lifestyles by expanding high-quality, safe, and secure infrastructure for cycling, walking, and e-mobility. It improves connectivity between key residential areas, training/educational sites, and employment nodes, ensuring equal access to local opportunities.
- **Efficient and effective delivery of our services:** Operating as a fully funded Towns Fund project under the targeted governance of the Neighbourhood Board, the scheme demonstrates sound fiscal management. It delivers long-term strategic transport objectives without creating an unfunded financial deficit for local capital budgets.

#### 5. Financial Implications

The capital delivery of the ATH is funded through a combination of two external streams:

- **The King's Lynn Town Deal Allocation:** Funded via the Government's Towns Fund Programme within the ring-fenced budget for the Active and Clean Connectivity project.
- **The Business Rates Pool:** Secured specifically to support the delivery of the infrastructure required at the King's Lynn Enterprise Park.

A critical condition of the Business Rates Pool allocation is that these funds must be fully committed by September 2026.

Financial oversight is maintained by the Section 151 Officer in the Council's capacity as the Accountable Body. Any significant variation to project scope, timelines, or delivery structures would risk failing to meet the imminent Business Rates Pool spend deadline, potentially exposing the Council to clawback or funding shortfalls, and would require formal escalation through the Towns Fund approvals process.

#### 6. Any other Implications/Risks

- A primary operational risk relates to ongoing project delays. Further deferrals expose the scheme to sector-specific construction inflation, increased project management overheads, and potential grant funding clawback risks from central government.

- If the hub fails to secure the necessary shift in commuter behaviour, it could impact output metrics reported to the government, potentially affecting wider perceptions of the Town Deal programme. This risk is mitigated by tying the hub directly into the borough's comprehensive LCWIP infrastructure network.

## **7. Equal Opportunity Considerations**

The ATH is explicitly designed to promote inclusive access to regional employment and services. Detailed design stages and subsequent operations will ensure full compliance with the Equality Act 2010. This includes ensuring step-free multi-modal changes, accessible EV charging bays, and tailored, secure storage facilities designed to accommodate non-standard adapted cycles and mobility equipment.

## **8. Environmental Considerations**

The project brings substantial environmental benefits. Intercepting inward-bound vehicles at the Enterprise Park boundary reduces vehicle exhaust emissions within urban air quality management areas. It also actively supports the transition to electric vehicles by expanding the borough's public EV charging network.

## **9. Consultation**

The Active Travel Hub proposal has been systematically developed through detailed stakeholder engagement and was informed by community feedback collected during the initial Town Deal Business Case formulation. The statutory public consultation process is being executed through the standard local planning authority framework, and further targeted stakeholder consultation will occur during the detailed operational design phase.

## **10. Conclusion**

The King's Lynn Enterprise Park Active Travel Hub represents a vital, fully funded intervention within the King's Lynn Town Deal framework. Under the governance and scrutiny of the Neighbourhood Board, the project is structured to deliver clear, long-term environmental and economic connectivity benefits for the Enterprise Park and the wider borough. The Panel is requested to consider the presentation, note the project's robust governance history, and provide advisory comments to assist in the upcoming determination of the planning application.

## **11. Background Papers**

Presentation - King's Lynn Enterprise Park Active Travel Hub - Review and Development Panel - 22nd July 2026 - James Grant

# King's Lynn Enterprise Park Active Travel Hub

Review and Development Panel - 22<sup>nd</sup> July 2026

James Grant

Borough Council of  
King's Lynn &  
West Norfolk



# Kings Lynn Enterprise Park - Active Travel Hub



# Vision

*“To make it easier for people to get around King’s Lynn without relying on the car. Our Active Travel Hubs will provide safe, convenient places to park bikes, connect to walking, cycling and public transport routes, and make everyday journeys simpler and healthier. By linking the Enterprise Park with the town centre and surrounding communities, the hubs will help reduce congestion on Nar Ouse Way, support local businesses, and create a greener, more attractive place to live, work and visit.”*



# Outcomes

- Reduces Congestion: Relieves the heavily congested Nar Ouse Way by encouraging drivers to switch to walking, cycling, or public transport.
- 97 - Improves Connectivity: Serves the King's Lynn Enterprise Park and provides seamless infrastructure for onward, inward travel into the town centre.
- Provides Essential Facilities: Delivers secure cycle parking, cycling facilities, and associated green infrastructure.
- Supports Economic Growth: Provides sustainable, accessible commute options for expanding businesses and employees within the Enterprise Zone.



# The Project

## Project Overview

The **Active Travel Hub (ATH)** is a sustainable transport project in King's Lynn designed to promote active and coordinated travel. It links with other Active Travel proposals and the King's Lynn Enterprise Park (KLEP) to provide highly visible, practical support for cycling, walking, and public transport integration.

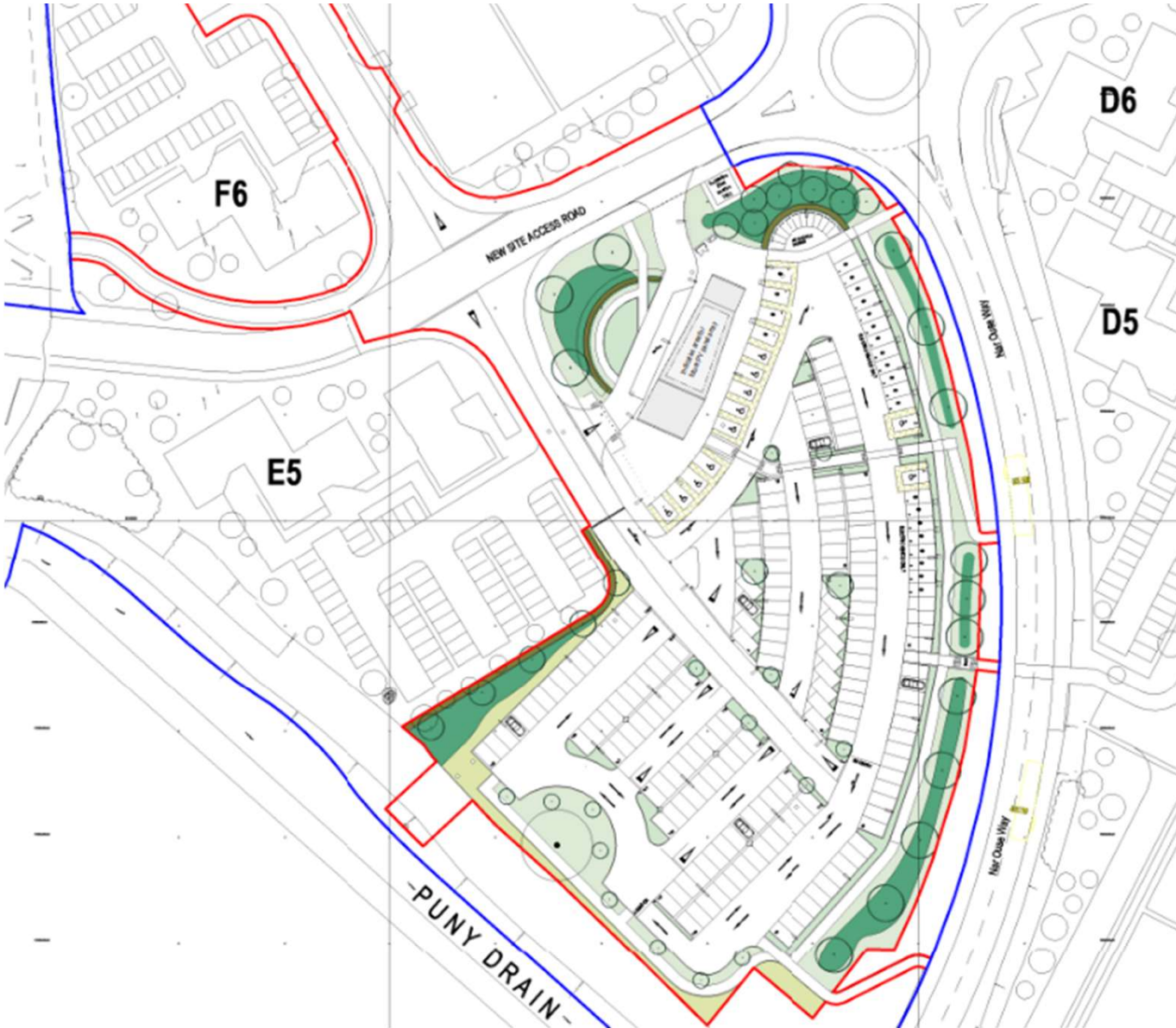
## Phase 1 Deliverables

The initial phase of the site's development will deliver the following key infrastructure:

- ∞• **The Cycle Hub:** A modern, energy-efficient building featuring secure, covered cycle parking, lockers, a repair stand, WCs, and shower/changing facilities.
- **Public & Transport Access:** New bus stops on Nar Ouse Way, an accessible footpath link, and a new access road off the Nar Ouse Way roundabout with biodiverse planting.
- **Initial Parking Provisions:** 43 total vehicle spaces, specifically broken down into:
  - 33 standard parking bays
  - 4 accessible parking bays
  - 3 standard electric vehicle (EV) charging bays
  - 3 accessible EV charging bays





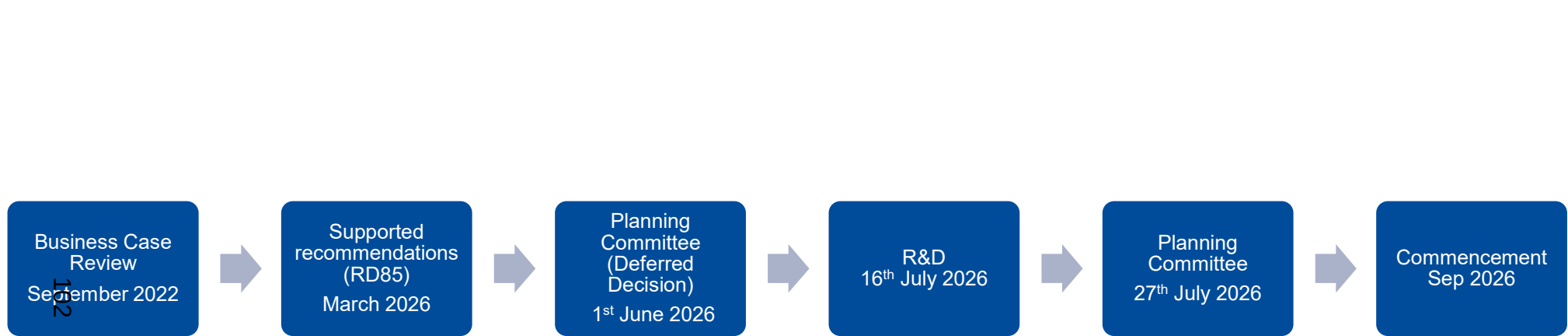








# History



\*RD85 - Progress infrastructure works at the Enterprise Park, including the delegation of delivery contracts for the Western infrastructure and Active Travel Hub.

# Feedback

## Feedback from Planning Committee

**User Demand:** Uncertainty over how many people will use the hub and whether demand will be sustained over time.

**Route Safety:** Concerns about the safety of walking and cycling routes.

**Facility Design:** Issues with the proposed layout, including impractical two-tier cycle racks and insufficient space for scooters and coaches.

**Operations & Security:** Questions about how the site will be managed, maintained and kept secure.

**Flood Risk & Drainage:** Concerns about flooding and whether drainage is adequate.



# King's Lynn Car Parking Strategy

## Relationship with emerging King's Lynn Masterplan

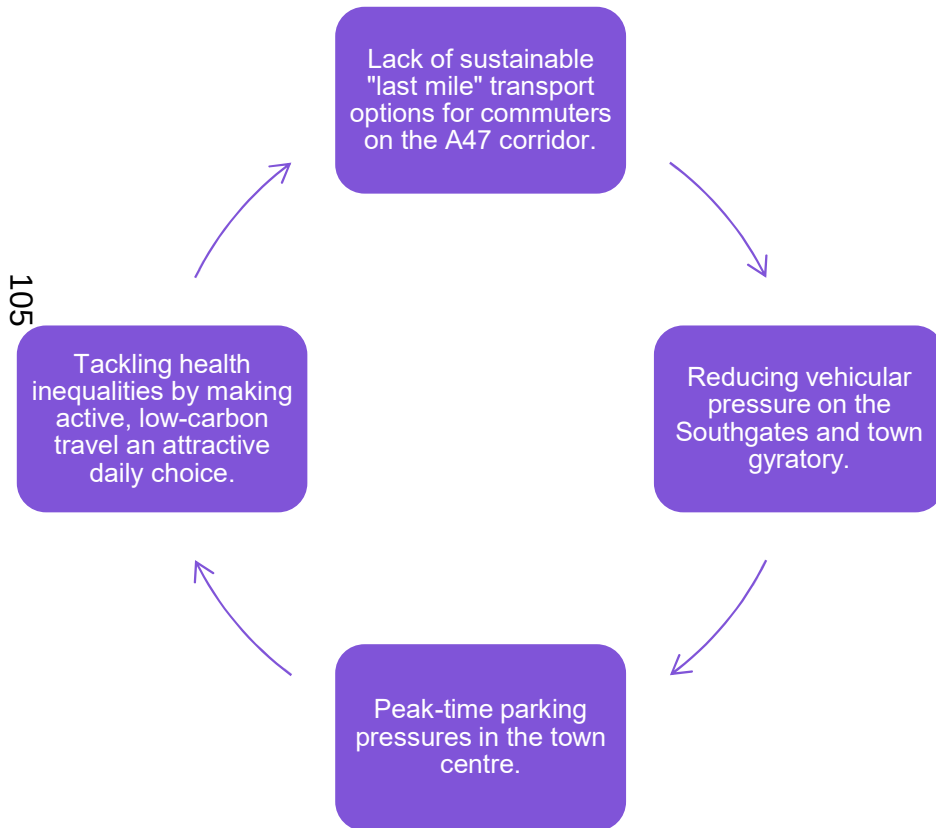
- Masterplan is reviewing transport and parking as part of wider town centre and connectivity strategies.
  - Several opportunity sites are on BCKLWN owned car parks.
- 104 Opportunity to address inefficient use of land as surface car parks and rationalise and consolidate car parking, reducing redundant vehicle trips in historic core of town whilst still providing connectivity.

## Consolidation Approach:

- Consolidated car parking at port and timber yard site.
- Active Travel Hub at King's Lynn Enterprise Park – informal park and ride function.
- Potential of ferry for a park and sail function.



# Location- Why?



## King's Lynn Transport Strategy 2025-2035

### **Objective 2: Enhance connectivity and accessibility for all within King's Lynn**

Consider transport interventions that improve access to the King's Lynn Enterprise Park

### **Objective 4: Encourage modal shift from private car to active travel in King's Lynn**

Deliver the schemes in the King's Lynn Local Cycling and Walking Infrastructure Plan (LCWIP)

**Policy 6: Active Travel.** Norfolk County Council will work with partners to support and promote the use and benefits of active and sustainable modes of travel, including supporting schemes in the King's Lynn Local Cycling and Walking Infrastructure Plans to reduce dependency on cars.

### **Gear Change: A Bold Vision for Cycling and Walking, Department for Transport, 2020**

Published in July 2020 provides a new standard for making provision for, and encouraging journeys by, active travel modes. Proposals for cycling, walking and buses can work best where they are fully integrated to work hand in hand along travel corridors, and come together at hubs to facilitate onward travel and first/last mile access.



# User Demand - Who





# WHO

## The Enterprise Park Employee:

107 Cycles from (for example) South Lynn via new routes or takes the Excel bus, using the hub's secure lockers and racks

## Why

KLEP is where they work, and the ATH is the safety space for their cycling equipment.



# WHO

## The Cross-District Commuter:

Drives/buses from the A47 (e.g., Wisbech), leaves their private bike in the hub's overnight secure storage, and cycles the final mile to local industrial estates.

## Why

They don't drive and have no immediate access to public transport close to their work, but cycling helps them stay healthy and get to work.



# WHO

## The Time-Critical Town Centre Worker:

601 Avoids the 14-minute peak-hour drive into the town centre by parking at the hub and taking a highly predictable 7-minute cycle ride via the LCWIP Blue/Orange corridors.

## Why

Cycling is more reliable than driving for getting to work on time for their shift.



# WHO

## The Thrifty Driver

Park at the Enterprise Zone and take the bus to avoid expensive town centre parking and fuel-wasting traffic.

## Why

A cost-conscious driver seeking a more affordable alternative to town centre parking.





# WHO

## The Event Attendee / Visitor:

Functions as an informal "Park & Ride" overflow node during major local events (e.g., GEAR, Hanseatic Ski Race).

## Why

Parking in the town centre is not possible.

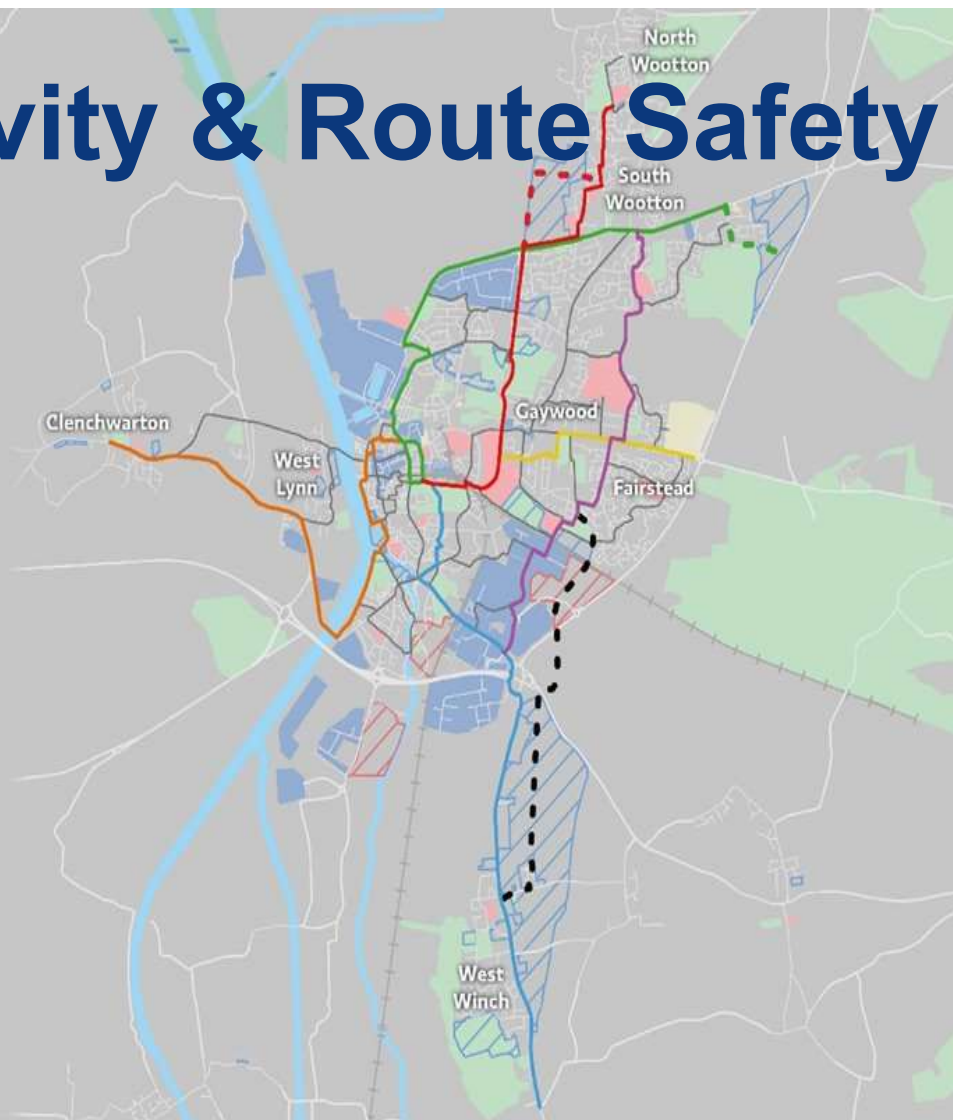


# Route Safety

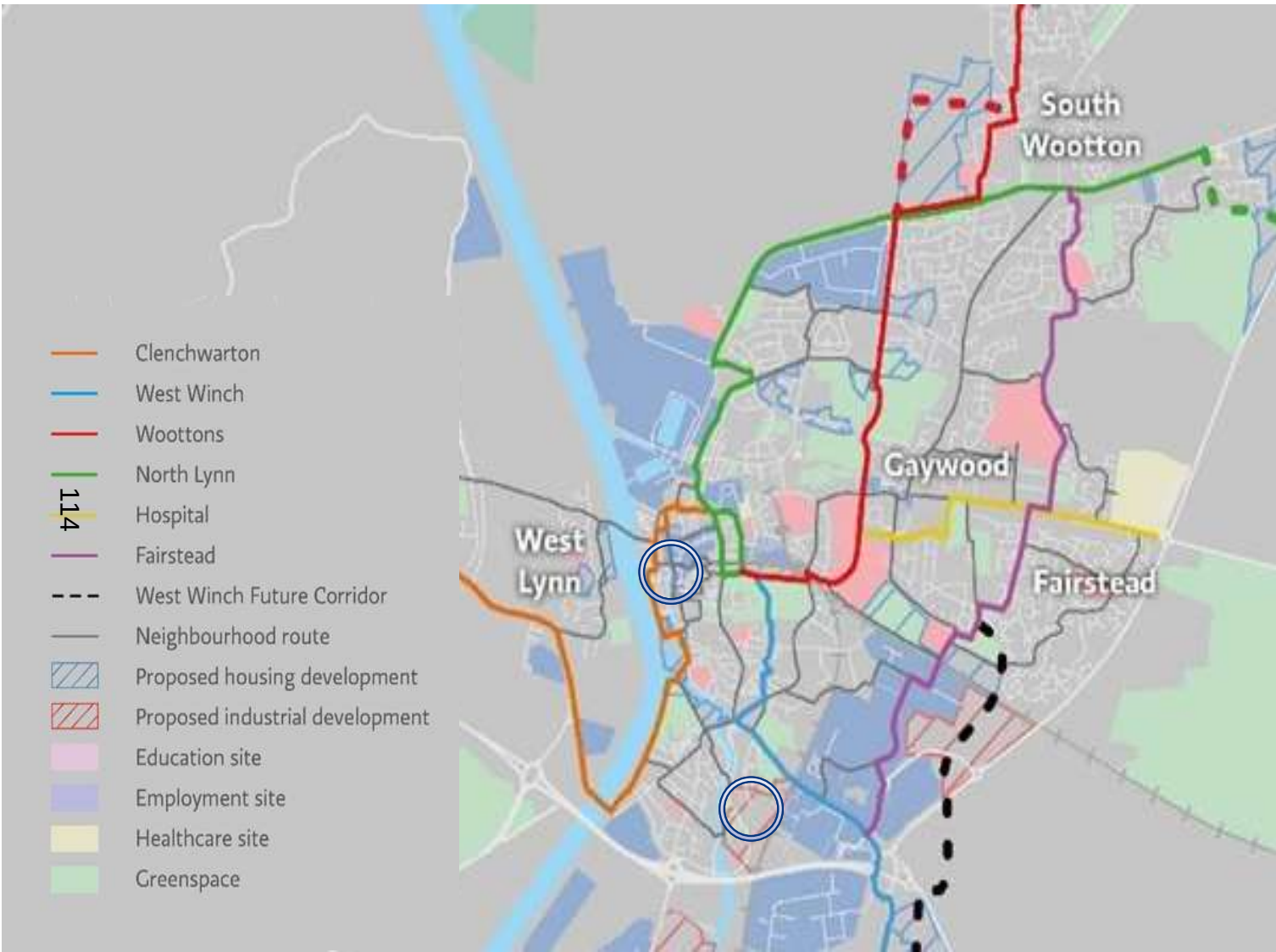


# Connectivity & Route Safety

- Clenchwarton
- West Winch
- Woottons
- North Lynn
- Hospital
- Fairstead
- West Winch Future Corridor
- Neighbourhood route
- Proposed housing development
- Proposed industrial development
- Education site
- Employment site
- Healthcare site
- Greenspace



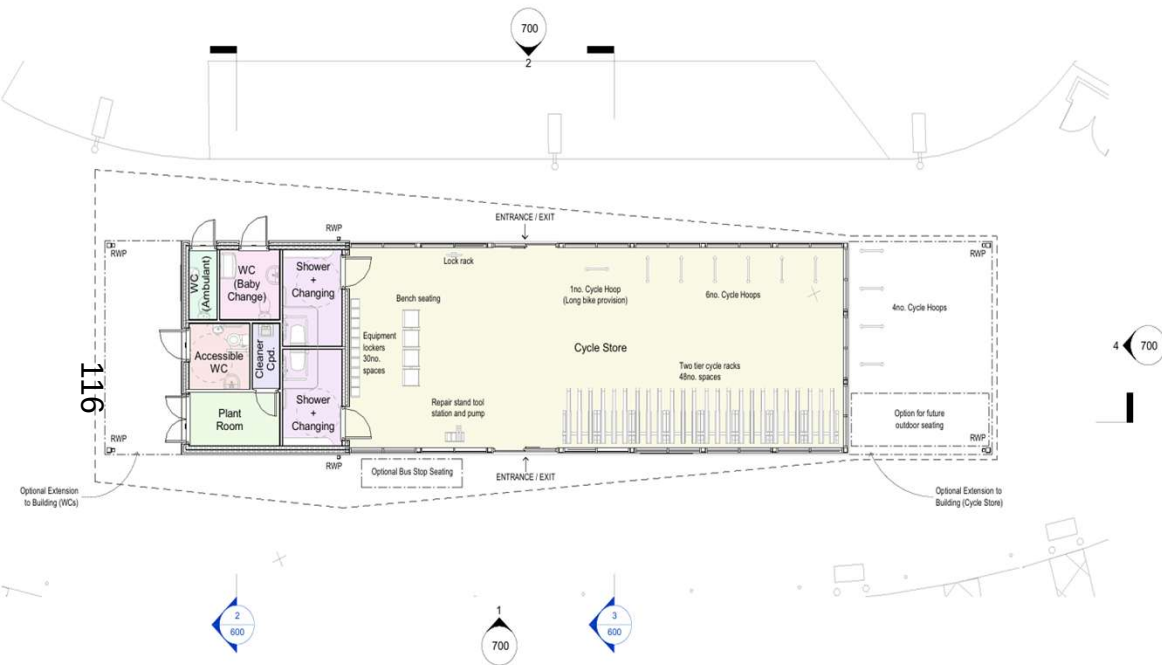




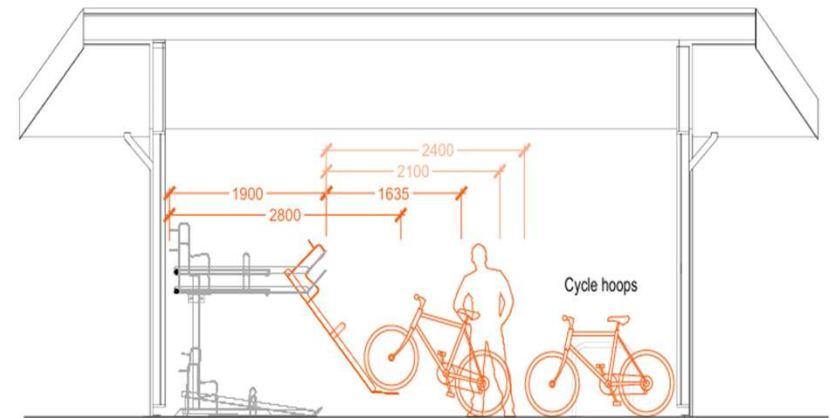
# Facility Design



# Facility Design & Usability



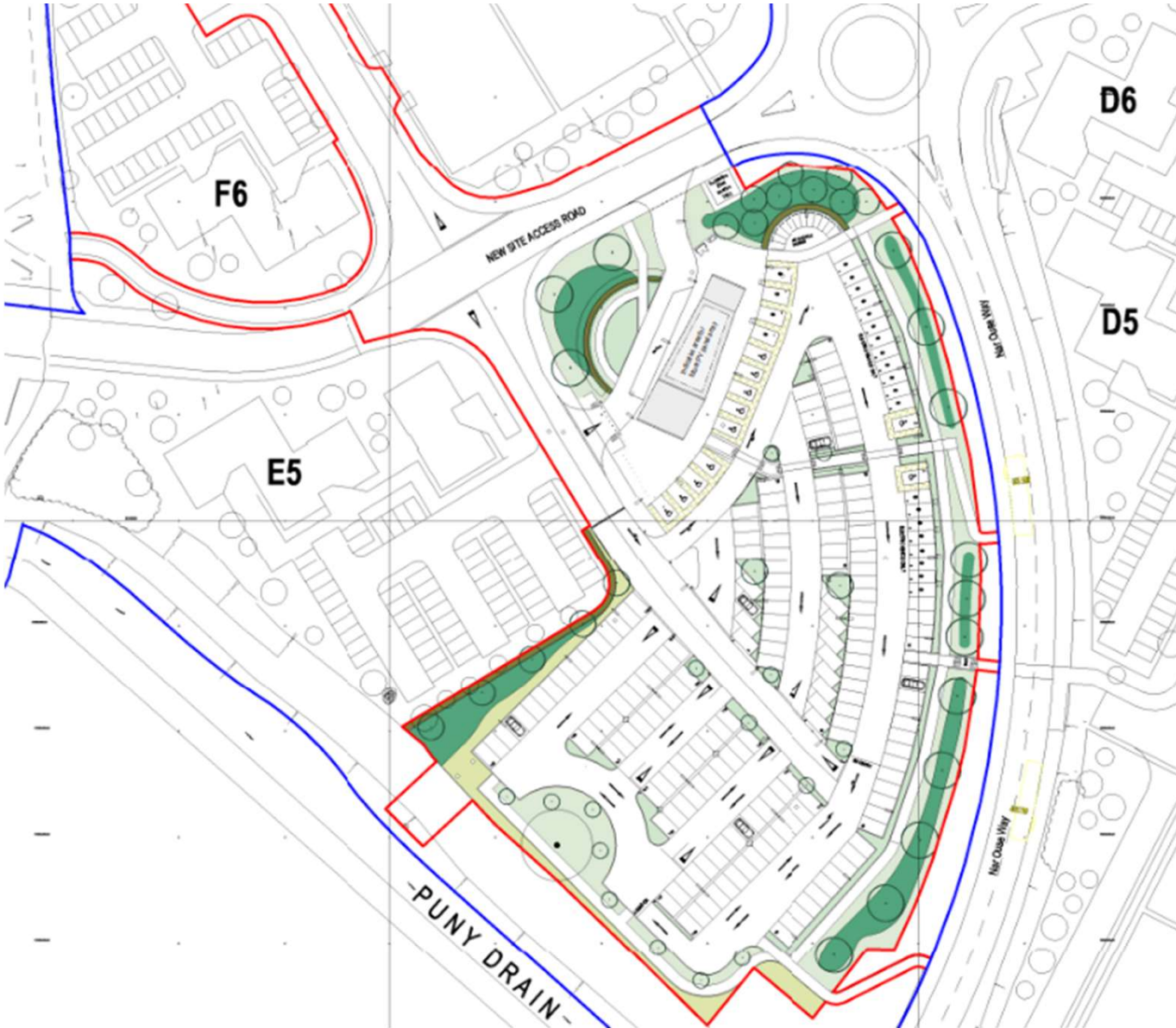
Ground Floor Plan



Cross-Section Through Proposed KLEP Cycle-Hub









# Operations & Security





# Operations & Security

- Operations & Maintenance: Managed day-to-day by the Council's Business Operations team, with asset maintenance handled by Property Services.
- Financials: Operating costs are projected to be fully offset by parking and membership revenues.
- Operating costs will initially be marginal during the project's establishment phase, as we are utilising existing operational staff. Furthermore, because the building is under warranty, maintenance costs will remain low.
- Initial membership may be subsidised to help support behaviour changes, with external funding to be sought.
- Parking System: An automatic barrier system will differentiate charges between members and ad-hoc users (exact pricing TBD).
- Security & Access: Features membership-based access to enter cycling and showing facilities, lighting, and CCTV monitoring.
- Status: Detailed operational plans and pricing structures are currently under review.



# Flood Risk and Drainage



# Flood Risk and Drainage

- Comprehensive consultations held across the wider planning process with all key statutory bodies, including the Lead Local Flood Authority (LLFA), Internal Drainage Board, and the Environment Agency (EA).
- Alignment achieved with all stakeholders; zero outstanding technical objections remain, and the LLFA has formally withdrawn all previous objections.
- Storage and exceedance routing are optimised to contain flows within the network, eliminating residual risk to adjacent roads or footpaths.



# Conclusion



# Conclusion

- The King's Lynn Neighbourhood Board provides strategic oversight of the project, receiving regular reports on progress, risks and delivery. The Board offers independent challenge and scrutiny, ensuring the project is subject to governance oversight beyond the Council's Regeneration and Development processes. [kltd-local-assurance-framework-24102025.pdf](#)
- The Regeneration and Development Panel was previously consulted on the proposals. This included a meeting in March 2026, where the Panel supported recommendations (RD85) to progress the project, advance infrastructure works at the Enterprise Park, and delegate approval to enter delivery contracts related to the Active Travel Hub.
- Concerns raised by the Planning Committee have been carefully considered by the project team and additional information provided to clarify points.
- Town Deal and Business Rates Pool funding is time-limited. Consequently, any significant delay or rejection would risk the loss of this funding, increase overall delivery costs, and undermine the wider Enterprise Park development.
- Once planning approval is secured, contracts will be signed and works start in Sept. 26 , and further operational planning will progress further in advance of planned 2027 openings.



126 *“To make it easier for people to get around King’s Lynn without relying on the car. Our Active Travel Hubs will provide safe, convenient places to park bikes, connect to walking, cycling and public transport routes, and make everyday journeys simpler and healthier. By linking the Enterprise Park with the town centre and surrounding communities, the hubs will help reduce congestion on Nar Ouse Way, support local businesses, and create a greener, more attractive place to live, work and visit.”*



**Thanks You**

**Any Questions?**





## REGENERATION AND DEVELOPMENT PANEL WORK PROGRAMME 2026/2027

| DATE OF MEETING                           | TITLE                                                                           | TYPE OF REPORT | LEAD OFFICER/ ATTENDEE        | OBJECTIVES AND DESIRED OUTCOMES                                             |
|-------------------------------------------|---------------------------------------------------------------------------------|----------------|-------------------------------|-----------------------------------------------------------------------------|
| <b>2<sup>nd</sup> June 2026 at 6.00pm</b> | Any Cabinet Reports which fall within the remit of the Panel – to be confirmed. |                |                               |                                                                             |
|                                           | Appointment of Vice Chair for the Municipal Year                                | Operational    | Democratic Services Officer   |                                                                             |
|                                           | Chairs Signing of the Scrutiny and Executive Protocol                           | Operational    | Democratic Services Officer   | To promote the relationship between the Panel and the Executive.            |
|                                           | CIL Strategic Project Funding                                                   | Cabinet Report | Amanda Driver                 | To consider the report and make any appropriate recommendations to Cabinet. |
|                                           | West Norfolk Economic Strategy and Action Plan                                  | Cabinet Report | Jemma Curtis<br>Walton Mabuto | To consider the report and make any appropriate recommendations to Cabinet. |
|                                           | Work Programme and Cabinet Forward Decisions List                               | Standing Item  |                               |                                                                             |
|                                           |                                                                                 |                |                               |                                                                             |

|                                                 |                                                                                 |                |                                             |                                                                             |  |
|-------------------------------------------------|---------------------------------------------------------------------------------|----------------|---------------------------------------------|-----------------------------------------------------------------------------|--|
| <b>22<sup>nd</sup> July 2026 at 6.00pm</b>      | Any Cabinet Reports which fall within the remit of the Panel – to be confirmed. |                |                                             |                                                                             |  |
|                                                 | Active Travel Hub                                                               |                | James Grant                                 | Following further information requested from Planning Committee             |  |
|                                                 | Local Plan Scoping (Regulations 29) – Consultation Materials                    | Cabinet Report | Michael Burton                              | To consider the report and make any appropriate recommendations to Cabinet. |  |
|                                                 | Business Improvement District – Business Plan                                   | Cabinet Report | Duncan Hall<br>Vicky Etheridge              | To consider the report and make any appropriate recommendations to Cabinet. |  |
|                                                 | Work Programme and Cabinet Forward Decisions List                               | Standing Item  |                                             |                                                                             |  |
|                                                 |                                                                                 |                |                                             |                                                                             |  |
| <b>30<sup>th</sup> September 2026 at 6.00pm</b> | Any Cabinet Reports which fall within the remit of the Panel – to be confirmed. |                |                                             |                                                                             |  |
|                                                 | King's Lynn Masterplan and Parking Strategy                                     | Cabinet Report | Duncan Hall<br>Jemma Curtis<br>Connor Small | To consider the report and make any appropriate recommendations to Cabinet. |  |

|                                                |                                                                                 |                |                                             |                                                                             |
|------------------------------------------------|---------------------------------------------------------------------------------|----------------|---------------------------------------------|-----------------------------------------------------------------------------|
|                                                | Hunstanton Masterplan and Parking Strategy                                      | Cabinet Report | Duncan Hall<br>Jemma Curtis<br>Connor Small | To consider the report and make any appropriate recommendations to Cabinet. |
|                                                | Work Programme and Cabinet Forward Decisions List                               | Standing Item  |                                             |                                                                             |
|                                                |                                                                                 |                |                                             |                                                                             |
| <b>25<sup>th</sup> November 2026 at 6.00pm</b> | Any Cabinet Reports which fall within the remit of the Panel – to be confirmed. |                |                                             |                                                                             |
|                                                | STARS Project Highlight Report                                                  | Update         | Ian Parkes                                  | To provide an update to the Panel.                                          |
|                                                | Work Programme and Cabinet Forward Decisions List                               | Standing Item  |                                             |                                                                             |
|                                                |                                                                                 |                |                                             |                                                                             |
| <b>17<sup>th</sup> February 2027 at 6.00pm</b> | Any Cabinet Reports which fall within the remit of the Panel – to be confirmed. |                |                                             |                                                                             |
|                                                |                                                                                 |                |                                             |                                                                             |
|                                                | Work Programme and Cabinet Forward Decisions List                               | Standing Item  |                                             |                                                                             |

| <b>14<sup>th</sup> April 2027<br/>at 6.00pm</b> | Any Cabinet Reports which fall within the remit of the Panel – to be confirmed. |               |  |  |
|-------------------------------------------------|---------------------------------------------------------------------------------|---------------|--|--|
|                                                 |                                                                                 |               |  |  |
|                                                 | Work Programme and Cabinet Forward Decisions List                               | Standing Item |  |  |

### **To be scheduled**

- Hunstanton Library update – request from Councillor Colwell
- Impact on litter on the Highways in relation to Fast Food outlets – request from Councillor Parish
- Heacham Beach Development opportunities
- Update on Section 106 Agreements – request from Councillor Bubb.
- Downham Market Railway Station and use of Council Owned Land for additional parking.
- Review of lapsed planning permissions/conditions
- Update on Railway
- Toilets – Strategy for the Borough including Downham Market, King's Lynn and Brancaster
- Port – overview and future plans



## **Forward Decisions List**

The Forward Decision List outlines the Cabinet's upcoming decisions over the next few months. It specifies which decisions are considered significant and indicates those that may lead to portions of the meeting being conducted in private. In addition, the list highlights the responsible Lead Officer and Portfolio Holder.

This document will be updated and republished on the Council's website each month. Any queries relating to the Forward Decision List should be forwarded to Democratic Services: [Democratic.Services@West-Norfolk.gov.uk](mailto:Democratic.Services@West-Norfolk.gov.uk)

## **What is a Key Decision?**

*Key decisions are defined as an executive decision which is likely:*

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*(a) To result in the local authority incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates, or (significant relates to £500,000 or more)*

*(b) To be significant in terms of its effect on communities living or working in the area comprising two or more wards and electoral divisions in the Council's areas. (significant relates to one third of the population in a ward).*

*The key decision and non-key decision process is only for decisions made by the Executive, i.e. not those made at Planning, Council, Licensing etc. When assessing whether or not a decision is a key decision the decision maker must consider all the circumstances of the case. However, a decision which results in a significant amount spent or saved will generally be considered to be a key decision.*

## **Why might a decision be made in private?**

Members of the public may be excluded from a meeting or information if the nature of the business to be discussed is likely to involve the disclosure of exempt information such as details that could identify an individual or pertain to the financial or commercial interests of a person or organisation. Such information should only be made exempt, if it is in the public interest to do so under Schedule 12A of the Local Government Act 1972.



### **Cabinet Members:**

Councillor Alistair Beales: Leader  
Councillor Simon Ring: Deputy Leader and Portfolio Holder for Business  
Councillor Jim Moriarty: Portfolio Holder for Planning and Licensing  
Councillor Sandra Squire: Portfolio Holder for Environmental and Coastal  
Councillor Michael de Whalley: Portfolio Holder for Climate Change and Biodiversity  
Councillor Chris Morley: Portfolio Holder for Finance  
Councillor Jo Rust: Portfolio Holder for People and Communities  
Councillor Sue Lintern: Portfolio Holder for Culture and Events

Cabinet Members can be contacted directly and their contact details can be found via our website: [Committee details - Cabinet](#)

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### **Senior Management**

Kate Blakemore: Chief Executive  
Michelle Drewery: Deputy Chief Executive and Section 151 Officer  
Emma Kavanagh: Chief Operating Officer  
Emma Hodds: Chief of Staff and Monitoring Officer  
Siobhan Cleeve: Interim Assistant Director Leisure and Culture  
Stuart Ashworth: Assistant Director Environment and Planning  
Liz MacDonald: Assistant Director Property & Projects  
Martin Chisholm: Assistant Director Operations & Commercial  
Duncan Hall: Assistant Director Regeneration, Housing & Place  
Carl Holland: Assistant Director for Finance and Deputy Section 151 Officer  
Honor Howell: Strategic Lead to the Chief Executive and Leader  
Paul Lowes: Assistant Director Corporate Services  
Mark Whitmore: Assistant Director, Health, Wellbeing and Public Protection

Members of the Senior Management team can be contacted directly via [esteam@west-norfolk.gov.uk](mailto:esteam@west-norfolk.gov.uk)



| <b>JULY 2026</b>       |                                                                        |                                |                       |                                           |                                                                |                       |
|------------------------|------------------------------------------------------------------------|--------------------------------|-----------------------|-------------------------------------------|----------------------------------------------------------------|-----------------------|
| <b>Date of meeting</b> | <b>Report title</b>                                                    | <b>Key or Non-Key Decision</b> | <b>Decision Maker</b> | <b>Cabinet Member/Portfolio</b>           | <b>Lead Officer</b>                                            | <b>Open or Exempt</b> |
| 23 July 2026           | Local Plan Scoping (Regulations 29) - Consultation Materials           | Key                            | Cabinet               | Cabinet Member for Planning and Licensing | Assistant Director, Environment and Planning (Stuart Ashworth) | Open                  |
| 23 July 2026           | Full Year Performance Management Report 2025 - 2026                    | Non                            | Cabinet               | Leader of the Council                     | Chief of Staff and Monitoring Officer (Emma Hodds)             | Open                  |
| 23 July 2026           | Building Safety Levy - Proposed administration by CNC Building Control | Non                            | Cabinet               | Cabinet Member for Planning and Licensing | Assistant Director, Environment and Planning (Stuart Ashworth) | Open                  |
| 23 July 2026           | CIL Strategic Project Funding                                          | Key                            | Cabinet               | Cabinet Member for Planning and Licensing | Assistant Director, Environment and Planning (Stuart Ashworth) | Open                  |
| 23 July 2026           | Revenue Outturn 2025 -2026                                             | Non                            | Cabinet               | Cabinet Member for Finance                | Assistant Director, Finance and Deputy Section 151 Officer     | Open                  |





|                            |                                                        |                                        |                       |                                                  | (Carl Holland)                                                                     |                       |
|----------------------------|--------------------------------------------------------|----------------------------------------|-----------------------|--------------------------------------------------|------------------------------------------------------------------------------------|-----------------------|
| 23 July 2026               | Capital Outturn<br>2025 - 2026                         | Non                                    | Cabinet               | Cabinet Member for<br>Finance                    | Assistant Director,<br>Finance and Deputy<br>Section 151 Officer<br>(Carl Holland) | Open                  |
| 23 July 2026               | West Norfolk<br>Racket and<br>Community<br>Sports Hub  | Key                                    | Cabinet, Council      | Deputy Leader and Cabinet<br>Member for Business | Assistant Director,<br>Leisure and Culture<br>(Siobhan Cleeve)                     | Open                  |
| <b>SEPTEMBER 2026</b>      |                                                        |                                        |                       |                                                  |                                                                                    |                       |
| <b>Date of<br/>meeting</b> | <b>Report title</b>                                    | <b>Key or<br/>Non-Key<br/>Decision</b> | <b>Decision Maker</b> | <b>Cabinet Member/Portfolio</b>                  | <b>Lead Officer</b>                                                                | <b>Open or Exempt</b> |
| 08 September<br>2026       | Business<br>Improvement<br>District - Business<br>Plan | Key                                    | Cabinet               | Deputy Leader and Cabinet<br>Member for Business | Assistant Director,<br>Regeneration, Housing<br>& Place (Duncan Hall)              | Open                  |
| 08 September<br>2026       | Budget<br>Monitoring<br>Quarter 1                      | Non                                    | Cabinet               | Cabinet Member for<br>Finance                    | Assistant Director,<br>Finance and Deputy<br>Section 151 Officer<br>(Carl Holland) | Open                  |
| 08 September<br>2026       | Lynnsport<br>Proposals                                 | Key                                    | Council, Cabinet      | Deputy Leader and Cabinet<br>Member for Business | Strategic Advisor to the<br>CEO and Leader<br>(Honor Howell)                       | Open                  |



## OCTOBER 2026

| Date of meeting | Report title                                | Key or Non-Key Decision | Decision Maker   | Cabinet Member/Portfolio                      | Lead Officer                                                    | Open or Exempt |
|-----------------|---------------------------------------------|-------------------------|------------------|-----------------------------------------------|-----------------------------------------------------------------|----------------|
| 13 October 2026 | National Planning Scheme of Delegation      | Non                     | Cabinet, Council | Cabinet Member for Planning and Licensing     | Assistant Director, Environment and Planning (Stuart Ashworth)  | Open           |
| 13 October 2026 | King's Lynn Masterplan and Parking Strategy | Key                     | Council, Cabinet | Deputy Leader and Cabinet Member for Business | Assistant Director, Regeneration, Housing & Place (Duncan Hall) | Open           |
| 13 October 2026 | Hunstanton Masterplan and Parking Strategy  | Key                     | Cabinet, Council | Deputy Leader and Cabinet Member for Business | Assistant Director, Regeneration, Housing & Place (Duncan Hall) | Open           |

## NOVEMBER 2026

| Date of meeting  | Report title                | Key or Non-Key Decision | Decision Maker   | Cabinet Member/Portfolio   | Lead Officer                                                              | Open or Exempt |
|------------------|-----------------------------|-------------------------|------------------|----------------------------|---------------------------------------------------------------------------|----------------|
| 17 November 2026 | Budget Monitoring Quarter 2 | Non                     | Cabinet          | Cabinet Member for Finance | Assistant Director, Finance and Deputy Section 151 Officer (Carl Holland) | Open           |
| 17 November      | Council Tax                 | Key                     | Cabinet, Council | Cabinet Member for         | Assistant Director,                                                       | Open           |



|      |                                                     |  |  |         |                                                       |  |
|------|-----------------------------------------------------|--|--|---------|-------------------------------------------------------|--|
| 2026 | Support Scheme for Working Age people for 2027/2028 |  |  | Finance | Finance and Deputy Section 151 Officer (Carl Holland) |  |
|------|-----------------------------------------------------|--|--|---------|-------------------------------------------------------|--|

## JANUARY 2027

| Date of meeting | Report title | Key or Non-Key Decision | Decision Maker | Cabinet Member/Portfolio | Lead Officer | Open or Exempt |
|-----------------|--------------|-------------------------|----------------|--------------------------|--------------|----------------|
|-----------------|--------------|-------------------------|----------------|--------------------------|--------------|----------------|

## FEBRUARY 2027

| Date of meeting  | Report title                             | Key or Non-Key Decision | Decision Maker   | Cabinet Member/Portfolio   | Lead Officer                                                              | Open or Exempt |
|------------------|------------------------------------------|-------------------------|------------------|----------------------------|---------------------------------------------------------------------------|----------------|
| 03 February 2027 | Budget Monitoring Quarter 3              | Non                     | Cabinet          | Cabinet Member for Finance | Assistant Director, Finance and Deputy Section 151 Officer (Carl Holland) | Open           |
| 03 February 2027 | Medium Term Financial Strategy 2026-2031 | Key                     | Cabinet, Council | Cabinet Member for Finance | Assistant Director, Finance and Deputy Section 151 Officer (Carl Holland) |                |
| 03 February 2027 | Capital Programme 2026-2030              | Key                     | Cabinet, Council | Cabinet Member for Finance | Assistant Director, Finance and Deputy Section 151 Officer (Carl Holland) | Open           |



| 03 February 2027       | Treasury Management Strategy                                | Key                     | Cabinet, Council | Cabinet Member for Finance                | Assistant Director, Finance and Deputy Section 151 Officer (Carl Holland)   |                |
|------------------------|-------------------------------------------------------------|-------------------------|------------------|-------------------------------------------|-----------------------------------------------------------------------------|----------------|
| 03 February 2027       | Capital Strategy                                            | Key                     | Cabinet, Council | Cabinet Member for Finance                | Assistant Director, Finance and Deputy Section 151 Officer (Carl Holland)   | Open           |
| <b>TO BE SCHEDULED</b> |                                                             |                         |                  |                                           |                                                                             |                |
| Date of meeting        | Report title                                                | Key or Non-Key Decision | Decision Maker   | Cabinet Member/Portfolio                  | Lead Officer                                                                | Open or Exempt |
|                        | King's Lynn Conservation Area Appraisal and Management Plan | Non                     | Cabinet, Council | Cabinet Member for Planning and Licensing | Assistant Director, Environment and Planning (Stuart Ashworth)              | Open           |
|                        | Empty Homes Strategy Review                                 | Key                     | Council          | Cabinet Member for People and Communities | Assistant Director, Health, Wellbeing and Public Protection (Mark Whitmore) | Open           |
|                        | Housing Assurance Strategy                                  | Non                     | Council          | Cabinet Member for People and Communities | Assistant Director, Health, Wellbeing and Public Protection (Mark Whitmore) | Open           |



|  |                                                                                     |     |         |                                               |                                                                 |                                                                                                                                                           |
|--|-------------------------------------------------------------------------------------|-----|---------|-----------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|
|  | Domestic Abuse Tenants/Residents Policy and Domestic Abuse Intersectionality Policy | Non | Council | Cabinet Member for People and Communities     | Assistant Director, Regeneration, Housing & Place (Duncan Hall) | Open                                                                                                                                                      |
|  | IT Hardware Refresh                                                                 | Key | Cabinet | Cabinet Member for Finance                    | Assistant Director, Corporate Services (Paul Lowes)             | Fully exempt                                                                                                                                              |
|  | Heacham Beach Huts                                                                  | Key | Cabinet | Deputy Leader and Cabinet Member for Business | Assistant Director, Property (Liz MacDonald)                    | Part exempt<br>3<br>Information relating to the financial or business affairs of any particular person (including the authority holding that information) |